

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
OF THE STATE SYSTEM OF HIGHER EDUCATION**

**FINANCIAL STATEMENTS AND
SUPPLEMENTARY INFORMATION**

YEARS ENDED JUNE 30, 2022 AND 2021



CPAs | CONSULTANTS | WEALTH ADVISORS

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**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
OF THE STATE SYSTEM OF HIGHER EDUCATION
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INDEPENDENT AUDITORS' REPORT

Council of Trustees
West Chester University of Pennsylvania
of the State System of Higher Education
West Chester, Pennsylvania

Report on the Audit of the Financial Statements

Opinions

We have audited the accompanying financial statements of the business-type activities and the aggregate discretely presented component units of West Chester University of Pennsylvania of the State System of Higher Education (the University) as of and for the years ended June 30, 2022 and 2021, and the related notes to the financial statements, which collectively comprise the University's basic financial statements as listed in the table of contents.

In our opinion, based on our audits and the reports of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities and the aggregate discretely presented component units of the University as of June 30, 2022 and 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America.

We did not audit the financial statements of the discretely presented component units, which statements reflect total assets, net position, and revenues constituting 100 percent, 100 percent, and 100 percent, respectively, of the 2022 assets, net position, and revenues of the discretely presented component units, and 100 percent, 100 percent, and 100 percent of assets, net position, and revenues of the 2021 assets, net position, and revenues of the discretely presented component units for the years then ended. Those statements were audited by other auditors, whose reports have been furnished to us, and our opinion, insofar as it relates to the amounts included for the discretely presented component units, is based solely on the reports of the other auditors.

Basis for Opinions

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further discussed in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the University and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Emphasis of Matter

As discussed in Note (1) to the financial statements, the University implemented the provisions of Governmental Accounting Standards Board (GASB) Statements No. 87 – for the year ended June 30, 2022, which represent changes in accounting principle. The University’s June 30, 2021 statement of net position and statement of revenues, expenses, and changes in net position were restated to reflect the impact of adoption. A summary of the restatement is presented in Note (1). Our opinion is not modified with respect to this matter.

The financial statements of the University are intended to present the financial position, the changes in financial position, and, where applicable, cash flows of only that portion of the business-type activities and the aggregate discretely presented component units that are attributable to the transactions of the University. The University is one of fourteen universities and the System Office of the Pennsylvania State System of Higher Education (the System). These financial statements do not purport to, and do not, present fairly the financial position of the System, as of June 30, 2022 and 2020, the changes in its financial position, or, where applicable, its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America. Our opinions are not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the University’s ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditors’ Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors’ report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the University's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, and the schedules of Proportionate Share of Net Pension Liability, OPEB Liability, Proportionate Share of Net OPEB Liability, and Contributions be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with GAAS, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

CliftonLarsonAllen LLP

CliftonLarsonAllen LLP

Plymouth Meeting, Pennsylvania
November 16, 2022

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
OF THE STATE SYSTEM OF HIGHER EDUCATION
MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2022 AND 2021 (UNAUDITED)**

Management's Discussion and Analysis (MD&A) is intended to provide a narrative overview and analysis of the financial activities of West Chester University of Pennsylvania of the State System of Higher Education (the University) for the years ended June 30, 2022 and 2021. The University's financial performance is discussed and analyzed within the context of the financial statements and the disclosures that follow.

West Chester University is a public university of the Commonwealth of Pennsylvania (Commonwealth) and a member of the Pennsylvania State System of Higher Education (State System or PASSHE). As such, the University is charged with providing high-quality education at the lowest possible cost to its students. With over 17,000 students enrolled, the University is the largest of the State System universities.

COVID-19 IMPACTS AND RELIEF FUNDS

Following the March 13, 2020, declaration of a national state of emergency due to COVID-19, the University followed state recommendations and restrictions that required remote working and remote education. The University continued remote education through the summer of 2020. The University began fall 2020 with mostly remote instruction and continued these measures for the spring and summer 2021 semesters. The University modified its learning and living environments and addressed requirements for health monitoring and social distancing. The University has proceeded with a return of normal campus operations and instruction for the start of the fall 2021 semester.

Regarding the current impact of COVID-19, the most significant components to date have been the refunds of housing, dining, and other fees that universities provided to students in spring 2020, and the loss of similar auxiliary revenue in fiscal year 2020-21 due to low student occupancy on campus as a result of social distancing measures and the shift to more online instruction. In addition, the University has incurred costs for remote learning, remote working, pandemic mitigation, and student testing. Costs incurred for pandemic mitigation and student testing continue in fiscal years 2021-22 and 2022-23.

Over the past three fiscal years (2019-20 through 2021-22), the most recent estimates of the financial impact from COVID-19 are estimated at \$76 million, prior to considering the aid packages awarded to the University. The most substantial impacts of COVID-19 included lower revenue in auxiliary operations due to reduced occupancy, estimated at approximately \$31 million; reduced revenues due to refunds and rate reductions at approximately \$36 million, and other revenue losses of approximately \$2 million; in total reduced revenue of approximately \$69 million. Direct COVID-19 expenses were approximately \$10 million for items such as direct compensation, incremental distance education payments to faculty, testing, technology, additional student financial aid, and other operating expenses. Estimates for COVID-19 related savings for contracts and operational savings were estimated at approximately \$3 million. The resulting net effect of these COVID-19 impacts was a net \$76 million for the past three fiscal years (2019-20 through 2021-22).

The University was awarded several rounds of COVID-19 relief funds to assist with these losses and expenses, as described in the following section.

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COVID-19 IMPACTS AND RELIEF FUNDS (CONTINUED)

COVID-19 Relief Funds

The University has received funds under the Coronavirus Aid, Relief, and Economic Security (CARES) Act, the Coronavirus Response and Relief Supplemental Appropriation Act (CRRSAA), and the American Rescue Plan Act of 2021 (ARPA), in response to costs and revenue losses associated with the impacts of COVID-19.

The CARES Act, enacted on March 27, 2020, allocated \$2.2 trillion in support to individuals and businesses affected by the COVID-19 pandemic and related economic downturn. State System universities have been awarded grants from the education component of the Act, administered through the U.S. Department of Education's (ED) Higher Education Emergency Relief Fund (HEERF). Additionally, the Commonwealth was appropriated funds from the state and local governments section, administered through the U.S. Treasury's Coronavirus Relief Fund (CRF), of which a portion was appropriated by the state to the State System. In August 2020, the Pennsylvania Department of Education also awarded a portion of the Governor's Education Emergency Relief Fund (GEERF) to State System universities to assist with fall 2020 reopening efforts.

The CRRSAA, enacted on December 27, 2020, authorized \$81.88 billion in support for education to ensure learning continues for students during the COVID-19 pandemic. Of those funds, \$22.7 billion was issued to universities of higher education under the Higher Education Emergency Relief Funds (HEERF II). State System universities received approximately \$125 million in HEERF II funding, inclusive of emergency student aid allocations. The allowable uses of the funds were expanded to encompass items such as lost revenue, excluding any reduction in funding from the Commonwealth.

In addition, in February 2021, \$5 million of the Governor's Education Emergency Relief Funds (GEERF II) were designated to be distributed to the State System to support ongoing functionality of its member institutions, as directed by the Chancellor.

The ARPA is a \$1.9 trillion plan that was enacted on March 11, 2021, to help speed up recovery from the effects of the COVID-19 pandemic and the ongoing recession. \$40 billion in Higher Education Emergency Relief Funds (HEERF III) funding was allocated to higher education to help defray expenses related to COVID-19, implement evidence-based practices to monitor and suppress the Coronavirus, in accordance with public health guidelines, and conduct direct outreach to financial aid applicants about the opportunity to receive a financial aid adjustment due to the recent unemployment of a family member or independent student, or other circumstances. State System universities received approximately \$220 million in HEERF III funding, inclusive of emergency student aid allocations, and the allowable uses of funds reflect similar expanded uses as described in the CRRSAA section above.

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MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2022 AND 2021 (UNAUDITED)**

COVID-19 IMPACTS AND RELIEF FUNDS (CONTINUED)

COVID-19 Relief Funds (Continued)

Below is a summary of funds received by the University through the CARES, CRRSA, and ARP Acts.

Federal Stimulus Funds Available to the University

| | (\$ in millions) | | |
|--|------------------|----------------|----------------|
| | CARES Act | CRRSA Act | ARP Act |
| Emergency Aid for Students ¹ | \$ 6.0 | \$ 6.0 | \$ 16.4 |
| Institutional Share ¹ | 6.0 | 12.6 | 16.4 |
| State Appropriated Coronavirus Relief Funds ² | 5.8 | - | - |
| Governor's Education Emergency Relief ³ | 0.4 | 0.7 | - |
| Total Funds Available | \$ 18.2 | \$ 19.3 | \$ 32.8 |
| Funds Available for University Use (less Emergency Aid) | \$ 12.2 | \$ 13.3 | \$ 16.4 |

¹ Higher Education Emergency Relief Funds, US Department of Education

² Title V, Assistance for State, Local and Tribal Governments, US Department of the Treasury

³ GEERF, US Department of Education, as distributed by Pennsylvania Department of Education

In addition to the funds under the Coronavirus Aid, Relief, and Economic Security (CARES) Act, the Coronavirus Response and Relief Supplemental Appropriation Act (CRRSAA), and the American Rescue Plan Act of 2021 (ARPA), in fiscal year 2021-22 the State System received \$50 million in one-time funding from the American Rescue Plan's Coronavirus State and Local Fiscal Recovery Funds. These one-time funds are being used to support universities in various initiatives with one-time expenditures (e.g., university integrations, implementation of a new student information system; projects related to student success, diversity, equity, and inclusion, and workforce development; and support for universities as they transition to sustainable operations). In FY 2022-23, the universities received another \$125 million from the American Rescue Plan's Coronavirus State and Local Fiscal Recovery Funds. These one-time funds will be used to fund key priority areas, in accordance with regulations outlined in the Coronavirus State and Local Fiscal Recovery Funds Final Rule guidelines.

Below is a summary of funds received by the University through the American Rescue Plan's Coronavirus State and Local Fiscal Recovery Funds.

Coronavirus State and Local Fiscal Recovery Funds Available to the University

| | (\$ in millions) | |
|---|---------------------|----------------------|
| | FY 2021-22 | FY 2022-23 |
| State Appropriated Coronavirus Relief Funds | \$ 2.3 ¹ | \$ 23.9 ² |

¹ Appropriated to State System; allocated to Universities and Systemwide initiatives

² Appropriated to State System Universities

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MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2022 AND 2021 (UNAUDITED)**

FINANCIAL HIGHLIGHTS

The University functions independently but being part of the State System enables the University to share resources and benefit from economies of scale. Following is an overview of the University's financial activities for the year ended June 30, 2022, as compared to the year ended June 30, 2021, as well as related future economic factors. June 2021 figures have been restated to reflect the adoption of Governmental Accounting Standards Board Statement No. 87, *Leases*.

Tuition and Fees

In its continued efforts to address affordability, in April 2022, the Board voted to freeze basic in-state tuition for the 2022-23 academic year. This action resulted in an unprecedented four consecutive years in which tuition was frozen, even while confronting financial challenges brought on in part by the coronavirus pandemic. Additionally, the Board set a tentative tuition rate for the 2023-24 academic year that was also frozen. These actions provide assurances and financial relief to current and potential students and ensure that the State System will maintain its place as the affordable higher education option for students of the Commonwealth.

The base tuition rate for most full-time Pennsylvania residents will remain at \$3,858 per term, or \$7,716 for the full 2022-23 academic year. Nonresident, undergraduate tuition also was frozen, at \$9,645 per term, or \$19,290 for the full 2022-23 academic year. The basic resident graduate tuition rate remained at \$516 per credit, while the typical nonresident, graduate tuition rate remained at \$774 per credit.

The technology tuition fee remains at \$478 for full-time in-state students and \$728 for full-time out-of-state students. All funds raised by the technology tuition fee are used to directly benefit student learning. The University has used the funds to install multimedia classrooms, design online instructional materials, increase university capacity for connectivity for students, and provide hardware, software, and support for students and faculty.

Mandatory fees for all undergraduate students set by the University were frozen in fiscal year 2021-22 as compared to a 2.2% increase in fiscal year 2020-21. Mandatory fees for graduate students remained frozen in fiscal year 2021-22 as compared to a 2.0% increase in fiscal year 2020-21. Room rates (North and South Campus) both remain unchanged in fiscal year 2021-22; this compares to a 3.0% increase in fiscal year 2020-21.

For fiscal year 2022-23 mandatory student fees set by the University will increase by 4.6% for undergraduate students and graduate students. Room rates (North Campus and South Campus) will remain unchanged. West Chester University as part of the State System of Universities will remain among the lowest cost option of all four-year colleges and universities in the Commonwealth.

Tuition and fee revenue (net of discounts including COVID-19 credits) for fiscal year 2021-22 increased to \$161.3 million from \$149.7 million for fiscal year 2020-21, an increase of \$11.6 million. In addition, revenue from auxiliary enterprises (net of discounts including COVID-19 credits) increased dramatically to \$36.5 million in fiscal year 2021-22. This represents an increase of \$28.3 million from the \$8.2 million in fiscal year 2020-21. Auxiliary enterprise revenues are generated primarily from room and food service charges; and in fiscal year 2020-21 they were negatively impacted since the campus was at a reduced capacity for the entire academic year due to the pandemic.

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FINANCIAL HIGHLIGHTS (CONTINUED)

Enrollment

The enrollment demand at the University remained strong in fiscal year 2021-22, with 14,584 freshmen applications for 2,628 openings for the fall 2021.

Enrollment demand increased for fiscal year 2022-23 with 15,546 freshman applications for 3,006 openings for fall 2022. This is the University's largest incoming freshman class.

Appropriations

For fiscal 2021-22 the Commonwealth appropriated \$477.5 million which was the same level as fiscal 2020-21.

In fiscal year 2022-23, the State System will receive \$552.5 million in General Fund appropriations, an increase of \$75.0 million or 15.7% over the prior fiscal year. On July 21, 2022, the Board of Governors approved a new allocation method to the state appropriation allocations. This new allocation formula is student-focused and based on core operations and enrollment. The detailed methodology and calculations to support these distributions can be found in Procedure/Standard 2022-55: Allocation Formula Methodology.

This new formula is fully implemented and was used to allocate the state appropriation received in FY 2022-23. The University's share of the total general fund appropriation, through the allocation formula, increased by 7.0% in fiscal year 2021-22 to \$62.3 million. In fiscal year 2022-23 the University is scheduled to receive \$81.4 million, an increase of 30.8%.

Capital appropriation which includes appropriations for furnishings and equipment for Commonwealth-funded construction, increased by \$1.0 million to \$3.4 million in fiscal year 2021-22. This represents an increase of 39.5% from fiscal year 2020-21. The University's Key '93 appropriation for fiscal year 2022-23 is \$2.6 million.

Capital Investment and Debt

The University purchased \$56.7 million in capital assets in fiscal year 2021-22, as compared to \$63.3 million in fiscal year 2020-21. Major projects in progress or completed during the fiscal year included the continued construction of the SECC (The Sciences & Engineering Center and The Commons) project, the Goshen Hall curtain wall replacement, Landscape Master Plan Fountain, Peoples Building renovations, and the OneSIS Project.

The University generally utilizes the State System to facilitate the issuance of bonds to raise capital for major projects. Given the efficiencies of the State System acting on behalf of fourteen universities, the University achieves low interest rates and administrative cost savings.

During fiscal year 2021-22, there were no new bond issuances by the State System.

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FINANCIAL HIGHLIGHTS (CONTINUED)

Capital Investment and Debt (Continued)

In June 2022, Moody's Investors Service, Inc. maintained the State System's bond rating of Aa3, but revised the outlook from stable to negative. The negative outlook reflects Moody's expectations of ongoing student demand difficulties leading to a continued trend of thin operating performance and weakening debt service coverage through fiscal 2022. In June 2022, Moody's published an updated Environmental, Social, and Governance methodology which introduces ESG Issuer Profile (IPS) and Credit Impact Scores (CIS) for rated entities. The new scores are incorporated in the credit ratings of ESG issues. The State System has been assigned a CIS-4, reflecting Moody's assessment that the State System has high exposure to social risks, primarily demographics, with neutral to low environmental and governance risks. In March 2022, Fitch Ratings reviewed the State System's rating of A+ with stable outlook and no rating change was made.

Component Units

The West Chester University Foundation (the Foundation), previously known as the Fund for West Chester University, was established in 2001 with the specific purpose of performing fundraising for the educational, charitable, and scientific interests of the University. The Foundation, a component unit of the University that is reflected in the audited financial statements, includes a wholly owned subsidiary, University Student Housing, LLC (USH).

- The Foundation and West Chester University Alumni Association jointly own real estate at 202 Carter Drive, West Chester, PA. The property serves as the administrative offices of the Foundation and the Alumni Association, Inc. The loan payable on the property at June 30, 2022 was \$2,239,224.
- USH was established to develop, design, finance, construct, and operate new housing for the students of the University. USH operates six campus communities on land leased from the University under four ground leases. The ground leases expire when the bonds and loans incurred to construct and renovate the properties are fully paid (See Note 17). Total bonds payable, net of deferred financing costs, on the USH properties at June 30, 2022 are \$188,386,529.
- The student housing facilities built and managed by USH are:

| <u>Building</u> | <u>Initial Project Year</u> | <u>Current Bond Series</u> | <u>Outstanding at June 30, 2022</u> |
|---------------------------------|---------------------------------|----------------------------|---|
| University Hall and The Village | 2003 | Series 2013 and 2020 | \$ 37,000,686 |
| Allegheny and Brandywine | 2008 | Series 2008 A-1 and A-2 | 83,813,973 |
| East Village | 2012 | Series 2012 | 16,327,423 |
| Commonwealth | 2013 | Series 2013 A and 2016 C-2 | 51,244,447 |
| | | TOTAL | \$ 188,386,529 |

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
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FINANCIAL HIGHLIGHTS (CONTINUED)

Cheyney University

On July 15, 2016, the University entered into a letter of understanding agreement (LOU) with Cheyney University to provide administrative services at cost in the areas of: financial services, procurement, facilities planning, construction management, facilities operations, and human resources. This agreement ended on June 30, 2019. Through an agreement reached with the State System, in fiscal year 2021-22 the University received \$1.8 million representing full payment of the Cheyney loan receivable.

THE FINANCIAL STATEMENTS

Statement of Net Position

This statement reports the balances of the assets, deferred outflows of resources, liabilities, deferred inflows of resources, and net position of the University as of the end of the fiscal year.

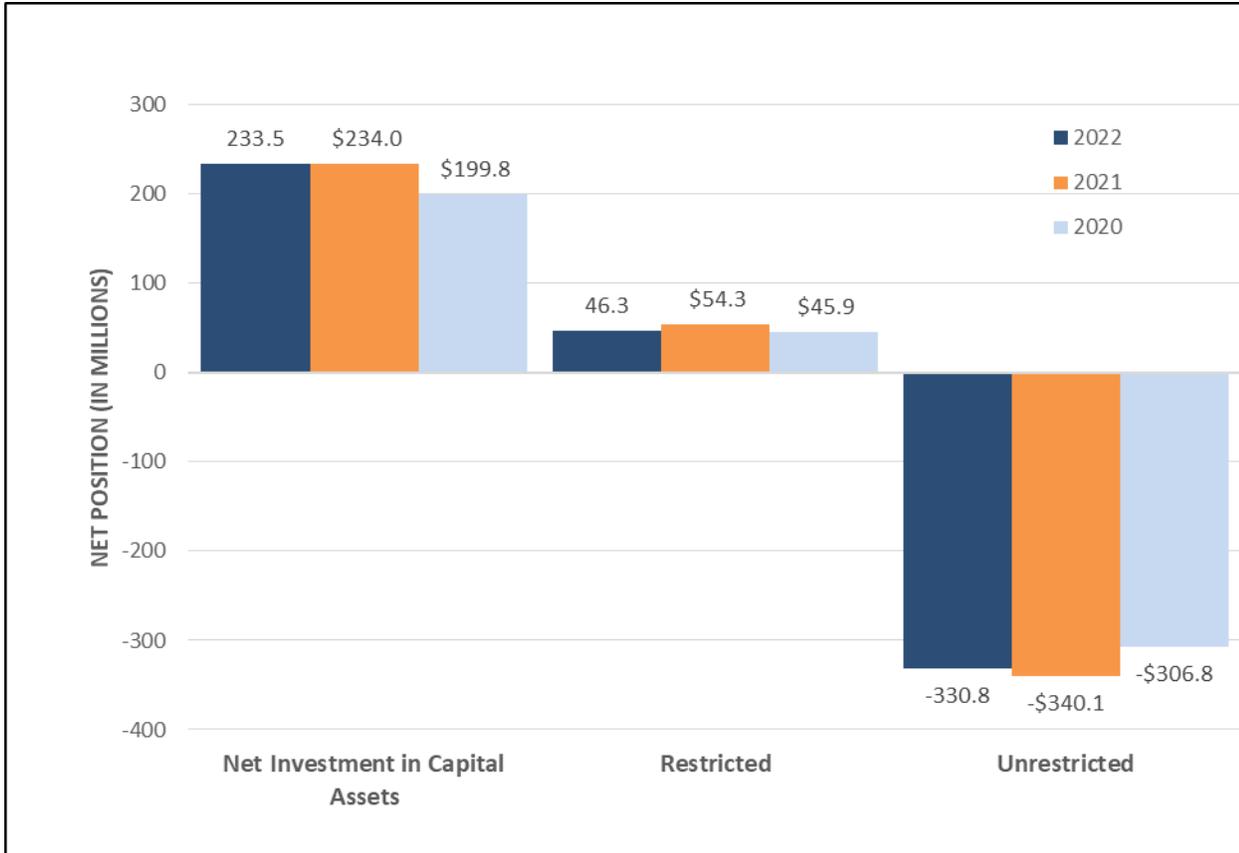
- Assets include cash; investments reported at market value; the value of outstanding receivables due from students and other parties; and land, buildings, and equipment reported at cost, less accumulated depreciation.
- Deferred Outflows of Resources, defined as a consumption of net position that applies to future periods, reports the deferred loss on bond defeasance and certain items associated with the pension and other postemployment benefits liabilities (OPEB) for health and tuition benefits expected to be paid to eligible current and future retirees.
- Liabilities include payments due to vendors and students; revenues received but not yet earned; the balance of bonds payable; and amounts estimated to be due for items such as workers' compensation (the System is self-insured), compensated absences (the value of sick and annual leave earned by employees), pension benefits and OPEB.
- Deferred Inflows of Resources, defined as an acquisition of net position that applies to future periods, reports the deferred gain on bond defeasance, the fair value of irrevocable split-interest agreements, certain items associated with the pension and OPEB, and unamortized leases receivable.
- Net Position, informally referred to as *Net Assets* or *Fund Balance* (as it was previously called), is the sum of assets and deferred outflows of resources less liabilities and deferred inflows of resources.

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THE FINANCIAL STATEMENTS (CONTINUED)

Statement of Net Position (Continued)

Net Position (in millions)



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MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2022 AND 2021 (UNAUDITED)**

THE FINANCIAL STATEMENTS (CONTINUED)

Statement of Net Position (Continued)

Following is a summary of the statement of net position at June 30 (in millions):

| | 2022 | (Restated) 2021 | 2020 |
|--|------------------------|------------------------|------------------------|
| ASSETS AND DEFERRED OUTFLOWS OF RESOURCES | | | |
| Capital Assets, Net | \$ 344.7 | \$ 305.2 | \$ 259.1 |
| Other Assets and Deferred Outflows of Resources | <u>281.1</u> | <u>340.9</u> | <u>336.3</u> |
| Total Assets and Deferred Outflows of Resources | <u><u>\$ 625.8</u></u> | <u><u>\$ 646.1</u></u> | <u><u>\$ 595.4</u></u> |
| LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION | | | |
| LIABILITIES AND DEFERRED INFLOWS OF RESOURCES | | | |
| Workers' Compensation, Compensated Absences, and Postemployment Obligations | \$ 317.5 | \$ 327.6 | \$ 284.3 |
| Net Pension Liability | 79.2 | 99.5 | 105.7 |
| Bonds Payable | 100.2 | 106.0 | 111.8 |
| Other Liabilities and Deferred Inflows of Resources | <u>179.9</u> | <u>164.8</u> | <u>154.7</u> |
| Total Liabilities and Deferred Inflows of Resources | 676.8 | 697.9 | 656.5 |
| NET POSITION | | | |
| Net Investment in Capital Assets | 233.5 | 234.0 | 199.8 |
| Restricted | 46.3 | 54.3 | 45.9 |
| Unrestricted | <u>(330.8)</u> | <u>(340.1)</u> | <u>(306.8)</u> |
| Total Net Position | <u><u>(51.0)</u></u> | <u><u>(51.8)</u></u> | <u><u>(61.1)</u></u> |
| Total Liabilities, Deferred Inflows of Resources, and Net Position | <u><u>\$ 625.8</u></u> | <u><u>\$ 646.1</u></u> | <u><u>\$ 595.4</u></u> |

Amounts were rounded; consequently some totals may appear not to add exactly.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
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MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2022 AND 2021 (UNAUDITED)**

THE FINANCIAL STATEMENTS (CONTINUED)

Statement of Net Position (Continued)

Net Position

Overall net position increased by \$0.8 million in fiscal year 2021-22. This compares to an increase of \$9.3 million in fiscal year 2020-21, and an increase of \$3.2 million in fiscal year 2019-20.

In accordance with GASB requirements, the University reports three components of net position:

- Net investments in capital assets is the cost of land, buildings, improvements, equipment, furnishings, and library books, net of accumulated depreciation and less any associated debt such as bonds payable. This balance is not available for the University's use in ongoing operations since the underlying assets would have to be sold in order to use the balance to pay current or long-term obligations. The Commonwealth prohibits the State System from selling University land and buildings without prior approval.
- Restricted net position represents the balances of funds received from the Commonwealth, donors, or grantors who have placed restrictions on the purpose for which the funds must be spent. Nonexpendable restricted net position represents corpuses of endowments and similar arrangements in which only the associated investment income can be spent. Expendable restricted net position is available for expenditure as long as any external purpose and time restrictions are met.
- Unrestricted net position includes all other funds not appropriately classified as restricted or invested in capital assets.

Unrestricted net position includes three unfunded liabilities:

1. The liability for other postemployment benefits (OPEB) decreased by \$11.2 million to \$291.0 million at June 30, 2022. Like the pension liability, the University funds OPEB liabilities on a "pay-as-you-go" basis.
2. The liability for compensated absences increased by \$0.9 million to \$25.2 million at June 30, 2022. Cash payouts to employees upon termination or retirement for annual and sick leave balances are realized gradually over time, and because of its amount, the University funds it only as it becomes due.
3. The combined pension liability for fiscal year 2021-22 was \$79.2 million, comprised of \$66.9 million for the State Employee Retirement System (SERS) and \$12.3 million for the Public School Employees' Retirement System (PSERS). This is a decrease of \$20.3 million from fiscal year 2020-21.

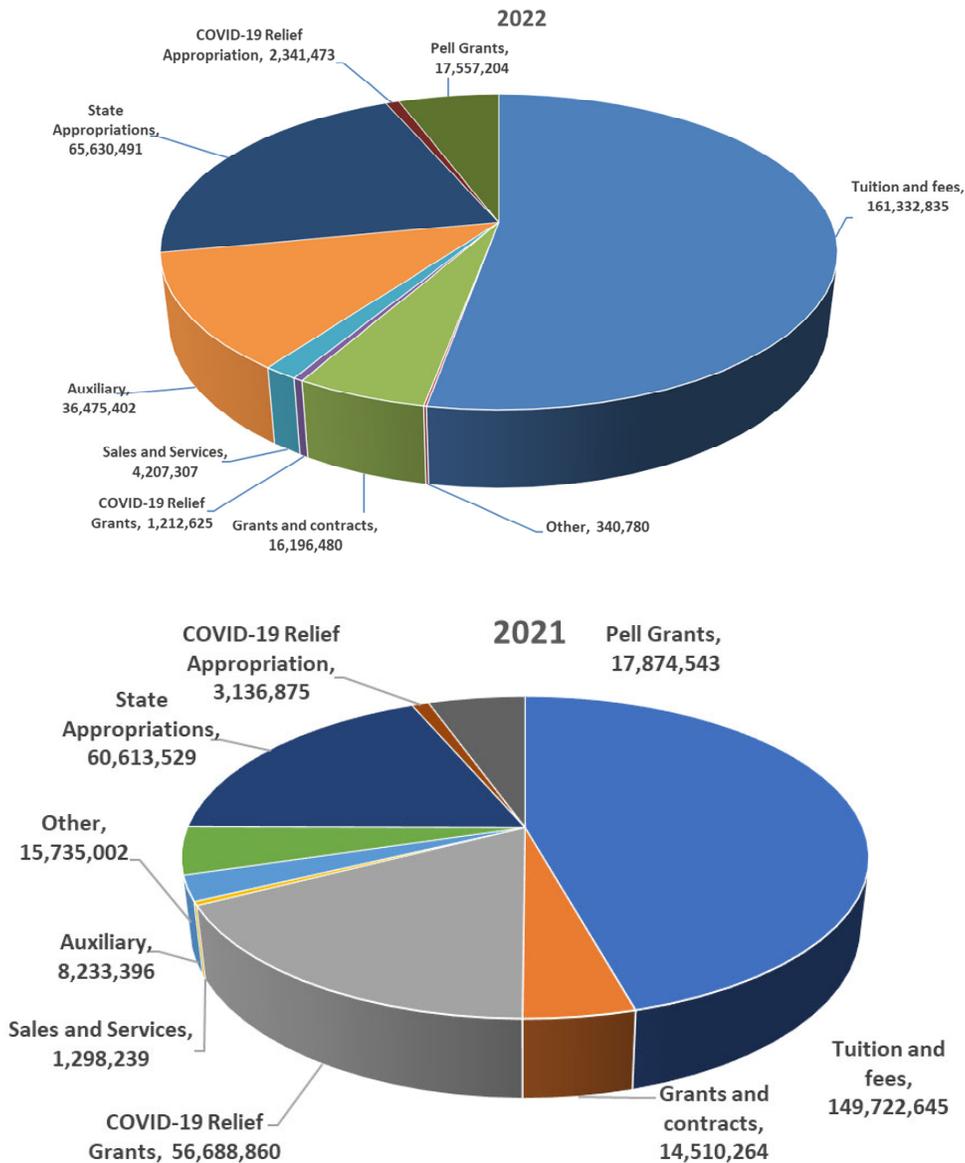
**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
OF THE STATE SYSTEM OF HIGHER EDUCATION
MANAGEMENT'S DISCUSSION AND ANALYSIS
JUNE 30, 2022 AND 2021 (UNAUDITED)**

THE FINANCIAL STATEMENTS (CONTINUED)

Statement of Revenues, Expenses, and Changes in Net Position

This statement reports the revenues earned and the expenses incurred in the fiscal year. The result is reported as an increase or decrease in net position. In accordance with GASB requirements, the University has classified revenues and expenses as either operating or nonoperating. GASB has determined that all public colleges' and universities' state appropriations and grants and appropriations received as a result of COVID-19 relief funds are nonoperating revenues. In addition, GASB requires classification of Pell grants, gifts, investment income and expenses, and losses on disposals of assets as nonoperating; the University classifies all its remaining activities as operating.

Operating and Nonoperating Revenues

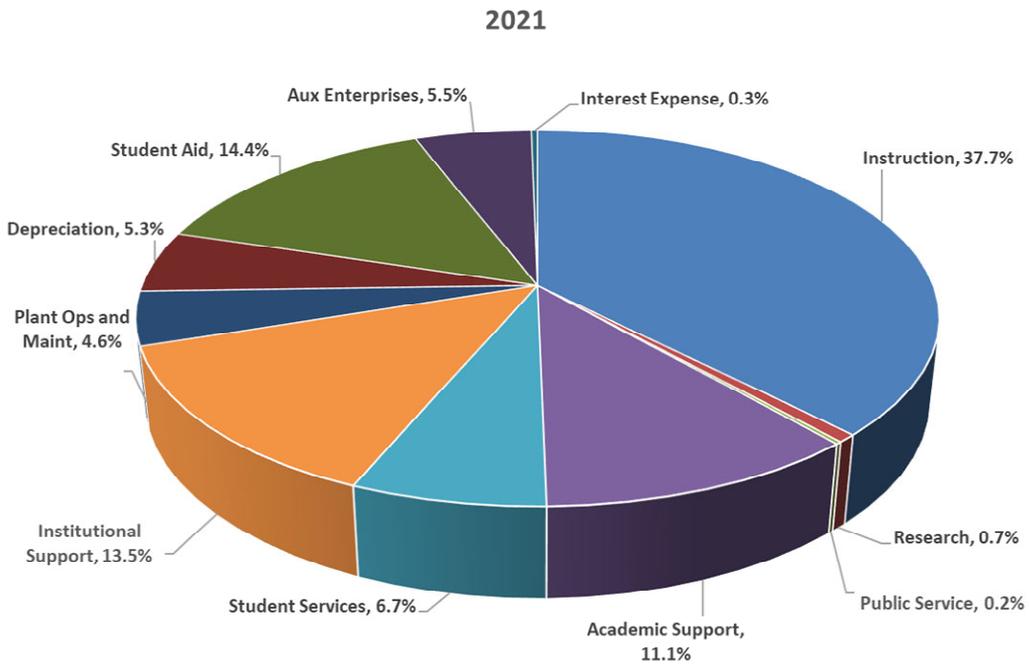
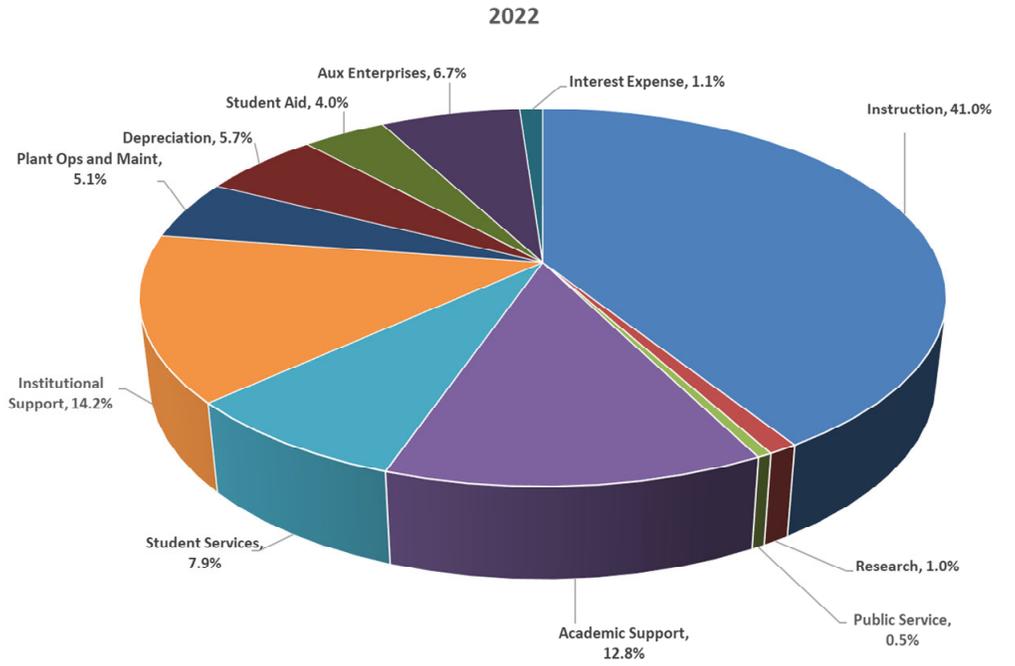


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THE FINANCIAL STATEMENTS (CONTINUED)

Statement of Revenues, Expenses, and Changes in Net Position (Continued)

Total Operating Expenditures by Function



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THE FINANCIAL STATEMENTS (CONTINUED)

Statement of Revenues, Expenses, and Changes in Net Position (Continued)

Following is a summary of revenues, expenses, and changes in net position for the years ended June 30 (in millions):

| | 2022 | (Restated) 2021 | 2020 |
|---|------------------|--------------------|------------------|
| Operating Revenues: | | | |
| Tuition and Fees, Net | \$ 161.3 | \$ 149.7 | \$ 163.4 |
| Grants and Contracts | 16.2 | 14.5 | 15.6 |
| Auxiliary Enterprises, Net | 36.5 | 8.2 | 32.1 |
| Other | 5.2 | 3.0 | 4.6 |
| Total Operating Revenues | <u>219.2</u> | <u>175.4</u> | <u>215.7</u> |
| Other Revenues: | | | |
| State Appropriations | 65.6 | 60.6 | 60.3 |
| Federal Appropriations - COVID-19 Relief Funds | 2.3 | 3.1 | 2.4 |
| Investment Income, Net (Includes Unrealized Gains and Losses) | (3.0) | 10.2 | 6.6 |
| Federal Grants - COVID-19 Relief Funds | 1.2 | 56.7 | 6.9 |
| Gifts, Grants, and Other | 20.0 | 21.7 | 22.6 |
| Total Other Revenues | <u>86.1</u> | <u>152.3</u> | <u>98.8</u> |
| Total Revenues | 305.3 | 327.7 | 314.5 |
| Operating Expenses: | | | |
| Personnel Compensation: | | | |
| Salaries | 145.0 | 148.6 | 140.2 |
| Benefits | 36.8 | 35.0 | 35.6 |
| Pension Expense | 17.8 | 18.5 | 28.2 |
| Other Postemployment Benefits Expense | 5.7 | (0.1) | 0.4 |
| Student Wages | 3.9 | 2.7 | 4.4 |
| Total Personnel Compensation | <u>209.2</u> | <u>204.7</u> | <u>208.8</u> |
| Telecommunications Charges | 0.6 | 0.7 | 0.6 |
| Travel and Transportation | 1.2 | 0.4 | 1.8 |
| Computing and Data Processing | 6.5 | 6.0 | 4.2 |
| Professional and Contracted Services | 12.9 | 12.8 | 13.9 |
| Utilities | 5.1 | 3.8 | 4.2 |
| Food Supplies | 12.5 | 2.4 | 10.8 |
| Depreciation | 17.2 | 16.8 | 17.2 |
| Student Aid Expense | 12.1 | 46.0 | 17.1 |
| Supplies and Other Current Charges | 23.8 | 23.9 | 29.8 |
| Total Operating Expenses | <u>301.1</u> | <u>317.5</u> | <u>308.4</u> |
| Other Expenses: | | | |
| Interest Expense | 3.4 | 0.9 | 3.0 |
| Total Expenses | <u>304.5</u> | <u>318.4</u> | <u>311.4</u> |
| Increase (Decrease) in Net Position | 0.8 | 9.3 | 3.1 |
| Net Position - Beginning of Year | <u>(51.8)</u> | <u>(61.1)</u> | <u>(64.2)</u> |
| Net Position - End of Year | <u>\$ (51.0)</u> | <u>\$ (51.8)</u> | <u>\$ (61.1)</u> |

Amounts were rounded; consequently some totals may appear not to add exactly.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
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THE FINANCIAL STATEMENTS (CONTINUED)

Statement of Revenues, Expenses, and Changes in Net Position (Continued)

In addition to the changes to the appropriation, tuition revenue, and federal appropriations and grants received for COVID-19 relief funds discussed in the Financial Highlights section of this analysis, following are the more significant revenue and expense items:

- Overall, fiscal year 2021-22 operating revenues increased by 24.97% from the prior fiscal year due to the return to in-person learning compared to fiscal year 2020-21. Nonoperating revenues decreased by 43.47% primarily due to the decrease in COVID-19 relief funds received in fiscal year 2021-22, \$1.2 million compared to \$56.7 million received in fiscal year 2020-21. The overall decrease in total revenues was 6.86%.
- Financial aid to students in the form of waivers and scholarships was \$29.0 million, an increase of \$10.1 million from fiscal year 2020-21. Waivers of tuition and fees are shown as a reduction of student tuition and fee revenues. Student Aid Expense (excluding COVID-19 Emergency Student Aid) was \$11,613,766, a decrease of \$10.0 million from fiscal year 2020-21. COVID-19 Emergency Student Aid was \$0.6 million in fiscal year 2021-22 as compared to \$24.4 million in fiscal year 2020-2021, a decrease of \$23.8 million. Overall, total financial aid to students (excluding COVID-19 Emergency Student Aid) was \$40.6 million in fiscal year 2021-22, an increase of \$0.1 million from fiscal year 2020-21.
- Net investment income (including unrealized losses) for fiscal year 2021-22 was a loss of \$3.0 million, a decrease of \$13.3 million from the prior year. This was primarily due to unrealized losses in the endowment market value at June 30, 2022 due to the decline in the stock market.
- The University spent \$145.0 million, or 48.2% of its operating expenses, on salaries in fiscal year 2021-22 as compared to \$148.6 million, or 46.8% of its operating expenses, in fiscal year 2020-21. Benefits, OPEB expense, and student wages were up compared to fiscal year 2020-21. Pension expense decreased \$0.7 million compared to FY2020-21. OPEB expenses continue to remain relatively low in fiscal year 2021-22 compared to pre-pandemic years due to changes in the actuarial expected versus actual experience based on a significant decrease in per capita claims costs. The claims cost decrease was driven by rebidding the medical and prescription drug plans for certain medical benefit participant groups. In total, the University spent \$209.2 million on salaries, benefits, OPEB expense, and student wages, or 69.5% of operating expenditures, in fiscal 2021-22, and \$204.7 million, or 64.5% of operating expenditures, in fiscal 2020-21.

Statement of Cash Flows

This statement's primary purpose is to provide relevant information about the cash receipts and cash payments of the University. It may be used to determine the University's ability to generate future net cash flows and meet its obligations as they come due, as well as its possible need for external financing.

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FUTURE AND OTHER ECONOMIC FACTORS

West Chester University has demonstrated that it is fiscally strong, with a steady enrollment and prudent management of financial resources. However, several conditions could impact the University's financial flexibility in fiscal year 2022-23 and beyond:

1. COVID-19 Pandemic – Prior to COVID-19, the University was implementing multi-year plans focused on cost control, increasing efficiencies, and aggressive management of its workforce. These efforts have intensified in response to the pandemic. The State System is supporting these efforts through expanding shared services and offering retirement incentive programs. The most substantial impacts of COVID-19 include lower revenue in auxiliary operations, reduced fees due to refunds and other revenue losses, along with additional costs for remote learning, remote working, pandemic mitigation, and student testing. COVID-19 relief funds partially assisted with these losses and expenses. The University has proceeded with a return of normal campus operations and in-person instruction since the start of the Fall 2021 semester. The future financial impact will be dependent upon enrollment impacts, the continuing need for social distancing, ongoing response efforts to mitigate COVID-19, and any potential resurgence of the virus. The University will continue seeking additional COVID-19 grant funding as it becomes available from the federal or state government. The University will also continue to incur costs for remote learning, remote working, and pandemic mitigation. In fiscal year 2022-23, the University will receive state appropriated coronavirus relief funds of \$23.9 million. These one-time funds will be used to fund key priority areas.

2. State System Redesign – In 2016 the State System undertook a strategic review of all operations, with the goal of identifying the changes that are necessary to help ensure its long-term success. As a result of that review, the Board of Governors (Board) established three priorities:
 - Ensuring student success.
 - Leveraging other University strengths.
 - Transforming the governance/leadership structure.

In January 2019, the Board adopted the framework for System Redesign and endorsed the scope of measures for student and university success. System Redesign seeks long-range financial sustainability by leveraging the State System's operating scale and strengthening governance and accountability in a manner that drives to measurable outcomes with respect to universities' financial performance, operational efficiencies, and students' success. Small, tactical groups have been utilized to support the three strategic priorities.

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FUTURE AND OTHER ECONOMIC FACTORS (CONTINUED)

2. State System Redesign (Continued)

In support of the System Redesign priorities, on July 1, 2020, the Governor of Pennsylvania signed into law Act 50 of 2020—legislation that passed the General Assembly with overwhelming bipartisan support. It requires the State System's Board of Governors to develop policies and procedures by which the Board may create, expand, consolidate, transfer or affiliate an institution or college; provides that before such may occur, the Board must call upon the Chancellor to conduct a review and analysis of the relevant institutions using certain metrics, including consultation with stakeholders and public hearings; makes changes to the appointment process of students to the Board and councils of trustees and to the powers and duties of institution presidents, among other things. By updating and modernizing Act 188 of 1982, Act 50 enables the State System to better manage and optimize the System, address affordability for students and financial sustainability for its universities, as well as be flexible and responsive to the changing landscape of higher education.

Act 50 outlined the phases of integration as outlined below:

- Phase 1 involved a review of the financial impacts of a potential integration.
- Phase 2 involved the development of a detailed plan or plans to integrate selected institutions.
- Phase 3 involved a public comment period.
- Phase 4 involves implementing the plan, which is underway.

On July 16, 2020, the Board authorized the chancellor to engage in a detailed, transparent, and broadly consultative review process of the financial impacts of integrating operations at selected System universities. For the purposes of this review process, the System used an approach that could identify combinations of certain universities that would honor the local identity of the original institutions but when integrated, would operate under a unified leadership team reporting through the chancellor to the Board of Governors and have a single faculty and staff, a single academic program array, a unified enrollment strategy, and a single budget.

In October 2020, the Board approved moving forward into the implementation planning phase with proposed implementation plans for the Northeast Integrated University and West Integrated University presented to the Board in April 2021. The Board approved the proposed plans, which resulted in the public comment period and several Board hearings.

The integration process has been conducted in partnership with many stakeholders, including the General Assembly, through quarterly check-ins with House and Senate Education and Appropriations Committees, consistent with the requirements of Act 50. As part of the System Redesign process, the chancellor has conducted several legislative hearings regarding the integrations, an extensive public comment process, as well as a series of communication opportunities at the integrating universities.

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FUTURE AND OTHER ECONOMIC FACTORS (CONTINUED)

2. State System Redesign (Continued)

On July 14, 2021, the Board approved the final university integrations which integrate the existing Bloomsburg University, Lock Haven University, and Mansfield University into a single Northeast Integrated University, and the existing California University, Edinboro University, and Clarion University into a single Western Integrated University. These integrations have been designed to leverage the strength of these universities to position them to better serve students and to improve financial sustainability.

Each campus will continue to provide a residential university experience including face-to-face classes and engagement with faculty and staff, participation on athletic teams, in co-curricular activities, and in student clubs and organizations. The integrated universities will also provide opportunities for working students and others seeking online and hybrid learning modalities. Students at the integrated universities will also benefit from enhanced support services that lead to improved educational outcomes.

Each integrated university will have the following:

- a single president and leadership team with one reporting relationship to the Board of Governors through the Chancellor;
- a unified faculty providing instruction in a single academic program array that leverages program, faculty, and facilities strengths at the three partner campuses and in which the majority of credentials, majors, minors, and areas of concentration are available to all students at each of the partner campuses through a combination of face-to-face and remote instruction—with general education courses available on each campus through face-to-face instruction;
- an integrated enrollment management strategy and student-facing supports and services;
- a robust student recruitment process with an expanding array of high schools, community colleges, and other education providers, including robust dual enrollment and transfer articulation agreements and associated student supports;
- significantly expanded opportunities for adult students seeking to re-skill and up-skill through nondegree credentialing courses;
- and continued use of each campus's historic name and brand identity as part of its respective integrated university.

The integration plans assume the integrated universities will begin operations in fiscal year 2022-23 and will phase in changes over a multiyear timeline with mission critical changes phased in first. The process for implementing these plans will be collaborative and transparent, requiring the sustained engagement of students, faculty, staff, university, and system leaders, elected officials, community leaders and others across the State System. Quarterly updates will be provided to the Board of Governors and General Assembly according to Act 50 and to ensure alignment with board-approved metrics so that adjustments can be made as needed.

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FUTURE AND OTHER ECONOMIC FACTORS (CONTINUED)

Overall, the parallel tracks of the university financial sustainability policy and integrations is intended to improve long-term financial sustainability, ultimately providing a better future for the students served across the Commonwealth and the communities in which System universities reside.

On March 10, 2022, Middle States Commission on Higher Education, approved the two integrations and reaffirmed the accreditation of the Commonwealth University of Pennsylvania and the Pennsylvania Western University.

Detailed information on the progress of System Redesign and Integrations can be found at:
<https://www.passhe.edu/SystemRedesign/>
<https://www.passhe.edu/systemredesign/Pages/integrations.aspx>.

The financial impact of the redesign on the University is not known at this time, but it is expected that it may reduce costs for certain shared services.

3. Increased Costs for Salaries and Benefits Mandated by Collective Bargaining Agreements – Approximately 86% of the University's FTE employees are covered by nine collective bargaining agreements. Currently, agreements exist with all unions, except the Professional Doctors Association (PDA). The terms of the prior contract remain in effect until a successor agreement is ratified. With respect to employees who provide campus police and security services, the agreements with the PASSHE Officers Association (POA), and the Memorandum of Understanding with the International Union, Security, Police and Fire Professionals (SPFPA), for the first-level police and security supervisors, are both expiring on August 31, 2022. Efforts are underway to secure successor agreements with both of these groups.

In May 2019, the Board approved a Voluntary Phased Retirement Program in anticipation of full retirement for employee members of APSCUF. The program allows eligible faculty members to reduce their work commitment over a period of one to three years. During fall 2019, the State System and faculty union successfully negotiated a second retirement incentive: The Enhanced Sick Leave Program (ESLP), which provided for increased accrued sick leave reimbursement for faculty who would retire prior to the start of the fall 2020 semester. Due to the success of this program, it was expanded to all employee groups, resulting in over 400 participants in the State System including 53 participants from West Chester University. In spring 2021, another ESLP program was approved by the Board of Governors for all employee groups. This program provided two windows of retirement, on or before June 30, 2021, or June 30, 2022.

4. Necessary Facilities Upgrades – In 2020-21 and prior years, the University has relied on reserves for many facilities' upgrades and renovations. Due to the negative COVID-19 financial impact, the University is strategically analyzing its future capital projects and determining optimal funding sources. In fiscal year 2021-22, the University continued construction of the Sciences and Engineering Center and The Commons (SECC), a combined academic building and dining facility, and the North Campus Drive Parking Structure that are partially financed via debt (\$77.5 million), reserves (\$66.9 million), and interest and gifts (\$6.6 million). Planned projects for fiscal year 2023 and beyond include the OneSIS Project, Peoples Building renovations, Killinger Roof Replacement, Sturzebecker Local Costs, and the Emergency Response Command Center.

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FUTURE AND OTHER ECONOMIC FACTORS (CONTINUED)

5. Pension and OPEB Liabilities – The State System’s liabilities related to unfunded future pension and retiree healthcare costs total \$2.97 billion when combined with the respective deferred inflows of resources and deferred outflows of resources. The State System has virtually no control over \$1.1 billion of this amount, which represents its share of the plans administered by the Commonwealth, since the Commonwealth determines the associated benefits as well as the employer and retiree contribution rates for these plans.

The Commonwealth’s combined net pension and OPEB liabilities totaled \$66.4 billion at June 30, 2022, compared to \$80.9 billion at June 30, 2021. Credit rating agencies consistently site these liabilities as significant challenges for both the State System and the Commonwealth and as factors that have contributed to credit rating downgrades. Recently enacted Commonwealth pension legislation modified the pension benefits for new hires beginning January 1, 2019, slowing the rate of growth of the pension liability, but it will not aid in reducing the existing liability. No legislation has been enacted or proposed to either reduce or slow the growth of the OPEB liabilities administered by the Commonwealth, in which the AFSCME employees participate. The State System, however, closed the State System OPEB plan to new employees—except for employees represented by APSCUF—hired after January 2016. Although this will not reduce the existing liability, the new hires bring no additional OPEB liability, now or in the future.

6. Increases in Employer Retirement Contributions – Employer contributions to SERS, a defined benefits pension plan, were 37.46% of a participating employee’s salary in fiscal year 2021-22 and are expected to increase in the near future, but at a lesser rate than recent historical experience. This rate has been steadily and significantly increasing since fiscal year 2010-11, when the rate was 4.11% of an employee’s salary. At December 31, 2021, 76.0% of the SERS liability was funded.
7. Healthcare Costs – The University’s share of employee healthcare contributions increased by \$1,220,712 or 6.9% in fiscal year 2021-22. This follows a decrease of \$131,371 in fiscal year 2020-21, or (0.7%). The State System has implemented design changes in their healthcare plans, which increased employees’ share of expenses through higher employee premium contributions, copays, deductibles, and coinsurance, and limited spousal participation in an effort to reduce healthcare costs. These changes contributed to a reduction of the expense between fiscal year 2018-19 and fiscal year 2020-21.

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FUTURE AND OTHER ECONOMIC FACTORS (CONTINUED)

8. Energy Cost Management – The University's average annual cost of approximately \$4.6 million, between FY 2018 and FY 2022, is being challenged by projections of significantly higher costs into the foreseeable future. These challenges are multi-faceted - costs of the commodity, building usages with extended hours of operations during peak times, additional high demand loads in newly opened buildings, additional loads in existing buildings, and greater occupant requirements for cleaner air quality. The University incorporates enhanced building automation systems and control strategies to mitigate the challenges while maintaining the ideal learning environment. These systems will be continually enhanced through efforts to align closer to the ASHRAE Guideline 36, High-Performance Sequences of Operations for HVAC systems reducing energy consumption, cost, and system downtime with more resilient systems, control sequence compliance, and diagnostic software. The continual improvement strategies are expected to realize savings of up to 15% over the next 5 years. Additionally, the University is actively participating with engineered sustainability features such as green roof systems, rainwater collection and reuse, daylight harvesting, CO2 and occupancy sensors for environmentally controlled spaces and sequenced variable drives for high load rotating equipment. The utility services of electricity, natural gas, water, sewer, and fuel oil will continually be evaluated to determine the most cost effective procurement, load managed utilization strategies, and time-of-use cost profiles to be incorporated into daily operations without compromising the living and learning environments.
9. Appropriations – For fiscal 2021-22 the Commonwealth appropriated \$477.5 million which was the same level as fiscal 2020-21.

On July 8, 2022, Governor Tom Wolf signed a fiscal year 2022-23 Commonwealth General Fund budget of \$43 billion that provides for increased funding of higher education. The spending plan appropriated to the State System was \$552.5 million in General Funds and \$125 million in COVID relief funds from the State Fiscal Recovery Fund federal appropriations. In fiscal year 2022-23, the State System will receive \$552.5 million in General Fund appropriations, an increase of \$75.0 million or 15.7% over the prior fiscal year appropriation of \$477.5, which was the same level as fiscal year 2020-21. On July 21, 2022, the Board of Governors approved a new allocation method to the state appropriation allocations. This new allocation formula is student-focused and based on core operations and enrollment. The detailed methodology and calculations to support these distributions can be found in Procedure/Standard 2022-55: Allocation Formula Methodology. This new formula will be fully implemented and used to allocate the state appropriation received in fiscal year 2022-23. In fiscal year 2022-23 the University is scheduled to receive \$81.4 million, an increase of \$19.2 million or 30.8% from fiscal year 2021-22.

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FUTURE AND OTHER ECONOMIC FACTORS (CONTINUED)

10. Moon Shot for Equity – Moon Shot for Equity is an initiative to close equity gaps in higher education by 2030. In September 2021, West Chester University and Delaware County Community College announced they have joined Moon Shot for Equity, a national student-success initiative led by Washington, D.C.-based education firm EAB. Together they have established a Southeastern Pennsylvania Moon Shot region and will work with EAB to help more students of color, and those from other historically underserved populations in the Southeastern Pennsylvania region, graduate from college.

Through this innovative partnership, each school has committed to implementing more than a dozen research-based best practices proven to remove systemic barriers to student success. These commitments range from updating academic policies, to working together to establish common academic pathways, to providing equity-mindedness training to university and college leaders. EAB will provide research, technology, and advisory services to the schools.

11. 150Forward: The Campaign for West Chester University – Coinciding with West Chester University's 150th anniversary celebration, the University launched the largest campaign in the University's history. The goals of this \$65 million comprehensive campaign entitled, 150Forward: The Campaign for West Chester University, are:

- Investing in our Students. Breaking down barriers to education and foster accessibility through scholarships.
- Creating Opportunity. Provide opportunities for academic, civic, and professional growth, inside and outside of the classroom, across our campus, and in our communities.
- Leading with Technology. Build a connected campus that features the technological advancements to meet the needs of an ever-changing world.

More than \$51 million has been raised in support of these priorities.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
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JUNE 30, 2022 AND 2021 (UNAUDITED)**

REQUESTS FOR INFORMATION

Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to:

(Mr.) Todd E. Murphy
Vice President for Finance & Administration
201 Carter Drive, Suite 200
West Chester University
West Chester, PA 19383

Complete financial statements of the individual component units can be requested from their respective administrative offices, as follows:

The West Chester University Foundation

(Ms.) Deb Cornelius
Executive Director, Interim
West Chester University Foundation
202 Carter Drive
West Chester, PA 19382

Student Services, Inc.

(Ms.) Donna Snyder
Executive Director
Student Services, Inc.
Sykes Student Union, Room 259
West Chester University
West Chester, PA 19383

The West Chester University Alumni Association

(Ms.) Jenna Birch
Director of Alumni Relations
West Chester University Alumni Association
West Chester University
West Chester, PA 19383

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
OF THE STATE SYSTEM OF HIGHER EDUCATION
STATEMENTS OF NET POSITION – PRIMARY INSTITUTION
JUNE 30, 2022 AND 2021**

| | 2022 | (Restated) 2021 |
|---|--------------------|--------------------|
| ASSETS AND DEFERRED OUTFLOWS OF RESOURCES | | |
| CURRENT ASSETS | | |
| Cash and Cash Equivalents | \$ 168,767,733 | \$ 195,499,022 |
| Cash Whose Use is Restricted | 1,515,553 | 11,744,887 |
| Accounts Receivable: | | |
| Governmental Grants and Contracts | 1,190,339 | 6,345,395 |
| Students, Net | 4,238,148 | 2,718,031 |
| Other | 6,790,836 | 5,631,934 |
| Inventory | 84,989 | 150,569 |
| Prepaid Expenses | 2,581,780 | 1,966,783 |
| Investment Income Receivable | 196,491 | 187,520 |
| Loans Receivable, Net | 1,058,403 | 880,819 |
| Leases Receivable | 164,662 | 596,835 |
| Total Current Assets | 186,588,934 | 225,721,795 |
| NONCURRENT ASSETS | | |
| Endowment Investments | 28,664,617 | 32,976,116 |
| Beneficial Interests | 4,436,977 | 5,304,936 |
| Loans Receivable, Net | 162,640 | 1,021,671 |
| Leases Receivable | 337,852 | 502,514 |
| Capital Assets, Net | 344,695,807 | 305,223,399 |
| Other Assets | 647,027 | 75,151 |
| Total Noncurrent Assets | 378,944,920 | 345,103,787 |
| Total Assets | 565,533,854 | 570,825,582 |
| DEFERRED OUTFLOWS OF RESOURCES | | |
| Unamortized Loss on Refunding of Debt | 231,415 | 270,238 |
| Other Postemployment Benefits Related | 44,128,531 | 55,549,612 |
| Pension Related | 15,941,289 | 19,509,007 |
| Total Deferred Outflow of Resources | 60,301,235 | 75,328,857 |
| Total Assets and Deferred Outflows of Resources | \$ 625,835,089 | \$ 646,154,439 |

See accompanying Notes to Financial Statements.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
OF THE STATE SYSTEM OF HIGHER EDUCATION
STATEMENTS OF NET POSITION – PRIMARY INSTITUTION (CONTINUED)
JUNE 30, 2022 AND 2021**

| LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION | <u>2022</u> | (Restated) <u>2021</u> |
|---|-----------------------|---------------------------|
| CURRENT LIABILITIES | | |
| Accounts Payable and Accrued Expenses | \$ 42,498,487 | \$ 45,418,857 |
| Unearned Revenue | 6,854,573 | 5,802,657 |
| Students' Deposits | 2,036,426 | 1,730,929 |
| Workers' Compensation | 645,845 | 680,774 |
| Compensated Absences | 873,953 | 4,907,235 |
| Bonds Payable, Net | 5,000,341 | 5,767,366 |
| Lease Liabilities | 842,717 | 66,298 |
| Postemployment Benefit Obligations | 6,043,863 | 6,468,715 |
| Other Current Liabilities | 943,397 | 702,621 |
| Total Current Liabilities | <u>65,739,602</u> | <u>71,545,452</u> |
| NONCURRENT LIABILITIES | | |
| Workers' Compensation | 624,786 | 374,617 |
| Compensated Absences | 24,343,468 | 19,436,233 |
| Postemployment Benefit Obligations | 284,943,970 | 295,671,525 |
| Bonds Payable, Net | 95,222,039 | 100,222,380 |
| Lease Liabilities | 3,784,925 | 156,103 |
| Unearned Revenue | 33,859 | 50,789 |
| Net Pension Liability | 79,221,044 | 99,503,883 |
| Other Noncurrent Liabilities | - | 256,279 |
| Total Noncurrent Liabilities | <u>488,174,091</u> | <u>515,671,809</u> |
| Total Liabilities | 553,913,693 | 587,217,261 |
| DEFERRED INFLOWS OF RESOURCES | | |
| Unamortized Gain on Refunding of Debt | 115,126 | 141,452 |
| Split-Interest Agreement Deferred Inflows | 8,510 | 8,944 |
| Other Postemployment Benefits Related | 90,133,850 | 90,566,216 |
| Pension Related | 32,139,766 | 18,900,235 |
| Lease Receivable | 502,514 | 1,099,348 |
| Total Deferred Inflows of Resources | <u>122,899,766</u> | <u>110,716,195</u> |
| Total Liabilities and Deferred Inflows of Resources | 676,813,459 | 697,933,456 |
| NET POSITION | | |
| Net Investment in Capital Assets | 233,483,846 | 234,002,424 |
| Restricted for: | | |
| Nonexpendable: | | |
| Scholarships and Fellowships | 33,091,128 | 38,408,938 |
| Other | 54,147 | 2,057,286 |
| Expendable: | | |
| Scholarships and Fellowships | 5,603,935 | 4,713,636 |
| Capital Projects | 3,745,127 | 5,921,553 |
| Other | 3,832,568 | 3,224,070 |
| Unrestricted | (330,789,121) | (340,106,924) |
| Total Net Position | <u>(50,978,370)</u> | <u>(51,779,017)</u> |
| Total Liabilities, Deferred Inflows of Resources, and Net Position | <u>\$ 625,835,089</u> | <u>\$ 646,154,439</u> |

See accompanying Notes to Financial Statements.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
OF THE STATE SYSTEM OF HIGHER EDUCATION
STATEMENTS OF REVENUES, EXPENSES, AND CHANGES
IN NET POSITION – PRIMARY INSTITUTION
YEARS ENDED JUNE 30, 2022 AND 2021**

| | 2022 | (Restated) 2021 |
|--|-----------------|--------------------|
| OPERATING REVENUES | | |
| Tuition and Fees | \$ 190,373,562 | \$ 168,641,388 |
| Less: Scholarship Discounts and Allowances | (29,040,727) | (18,918,743) |
| Net Tuition and Fees | 161,332,835 | 149,722,645 |
| Governmental Grants and Contracts: | | |
| Federal | 3,763,894 | 2,166,671 |
| State | 11,659,591 | 11,987,713 |
| Local | 26,336 | 10,156 |
| Nongovernmental Grants and Contracts | 746,659 | 331,986 |
| Sales and Services of Educational Departments | 4,207,307 | 1,298,239 |
| Auxiliary Enterprises | 36,475,402 | 8,233,396 |
| Other Revenues | 970,296 | 1,650,319 |
| Total Operating Revenues | 219,182,320 | 175,401,125 |
| OPERATING EXPENSES | | |
| Instruction | 124,901,562 | 120,078,076 |
| Research | 2,937,601 | 2,141,917 |
| Public Service | 1,556,053 | 661,346 |
| Academic Support | 39,196,265 | 35,232,805 |
| Student Services | 23,957,290 | 21,277,802 |
| Institutional Support | 43,121,932 | 43,219,926 |
| Operations and Maintenance of Plant | 15,616,387 | 14,612,764 |
| Depreciation | 17,232,215 | 16,769,395 |
| Student Aid | 12,130,231 | 45,982,839 |
| Auxiliary Enterprises | 20,481,056 | 17,576,571 |
| Total Operating Expenses | 301,130,592 | 317,553,441 |
| NET OPERATING LOSS | (81,948,272) | (142,152,316) |
| NONOPERATING REVENUES (EXPENSES) | | |
| State Appropriations, General and Restricted | 62,256,371 | 58,194,345 |
| Federal Appropriations - COVID-19 Relief Funds | 2,341,473 | 3,136,875 |
| Federal Grants - COVID-19 Relief Funds | 1,212,625 | 56,688,860 |
| Commonwealth On-Behalf Contributions to PSERS | 754,703 | 1,572,212 |
| Pell Grants | 17,557,204 | 17,874,543 |
| Investment Income, Net of Investment Expense of \$33,230 in 2022 and \$31,382 in 2021 | 1,729,618 | 2,534,019 |
| Unrealized Gain (Loss) on Investments | (4,789,491) | 7,730,806 |
| Gifts for Other than Capital Purposes | 3,606,691 | 2,602,661 |
| Interest Expense | (3,363,356) | (922,723) |
| Loss on Disposal of Assets | - | (405,309) |
| Loss on Perkins Program Close Out | (2,003,139) | - |
| Other Nonoperating Revenue | 72,100 | 50,294 |
| Nonoperating Revenues, Net | 79,374,799 | 149,056,583 |
| INCOME (LOSS) BEFORE OTHER REVENUES | (2,573,473) | 6,904,267 |
| OTHER REVENUES | | |
| State Appropriations, Capital | 3,374,120 | 2,419,184 |
| Capital Gifts and Grants | - | 13,738 |
| Total Other Revenues | 3,374,120 | 2,432,922 |
| INCREASE IN NET POSITION | 800,647 | 9,337,189 |
| Net Position - Beginning of Year | (51,779,017) | (61,116,206) |
| NET POSITION - END OF YEAR | \$ (50,978,370) | \$ (51,779,017) |

See accompanying Notes to Financial Statements.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
OF THE STATE SYSTEM OF HIGHER EDUCATION
STATEMENTS OF CASH FLOWS – PRIMARY INSTITUTION
YEARS ENDED JUNE 30, 2022 AND 2021**

| | 2022 | (Restated) 2021 |
|---|----------------|--------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Net Tuition and Fees | \$ 161,213,622 | \$ 148,806,666 |
| Grants and Contracts | 20,709,575 | 12,788,009 |
| Payments to Suppliers for Goods and Services | (63,493,868) | (66,100,108) |
| Payments to Employees | (208,565,753) | (200,764,149) |
| Loans Collected from Students | 1,574,077 | 3,163,784 |
| Student Aid | (12,199,305) | (46,007,100) |
| Auxiliary Enterprise Charges | 36,416,168 | 8,199,439 |
| Sales and Services of Educational Departments | 4,204,042 | 856,181 |
| Other Operating Receipts (Disbursements) | (2,374,950) | 2,912,796 |
| Net Cash Used by Operating Activities | (62,516,392) | (136,144,482) |
| CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES | | |
| State Appropriations | 64,556,297 | 58,235,892 |
| Gifts and Nonoperating Grants for Other than Capital Purposes | 22,376,520 | 77,166,063 |
| PLUS, Stafford, and Other Loans Receipts | 119,784,360 | 97,427,777 |
| PLUS, Stafford, and Other Loans Disbursements | (119,784,360) | (97,427,777) |
| Agency Transactions, Net | 107,774 | 1,408,031 |
| Other | 72,101 | 50,300 |
| Net Cash Provided by Noncapital Financing Activities | 87,112,692 | 136,860,286 |
| CASH FLOWS FROM CAPITAL FINANCING ACTIVITIES | | |
| Capital Appropriations | 3,374,120 | 2,419,184 |
| Capital Grants and Gifts Received | - | 13,738 |
| Proceeds from Capital Debt and Leases | - | 14,134,305 |
| Purchases of Capital Assets | (56,312,674) | (49,386,189) |
| Principal Paid on Debt | (6,833,108) | (18,921,567) |
| Interest Paid on Debt | (3,895,439) | (2,091,659) |
| Net Cash Used by Capital Financing Activities | (63,667,101) | (53,832,188) |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Proceeds from Sales and Maturities of Investments | 920,785 | 838,902 |
| Interest on Investments | 1,720,647 | 2,734,399 |
| Purchases of Investments | (531,254) | (190,686) |
| Net Cash Provided by Investing Activities | 2,110,178 | 3,382,615 |
| NET DECREASE IN CASH AND CASH EQUIVALENTS | (36,960,623) | (49,733,769) |
| Cash and Cash Equivalents - Beginning of Year | 207,243,909 | 256,977,678 |
| CASH AND CASH EQUIVALENTS - END OF YEAR | \$ 170,283,286 | \$ 207,243,909 |

See accompanying Notes to Financial Statements.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
OF THE STATE SYSTEM OF HIGHER EDUCATION
STATEMENTS OF CASH FLOWS – PRIMARY INSTITUTION (CONTINUED)
YEARS ENDED JUNE 30, 2022 AND 2021**

| | 2022 | (Restated) 2021 |
|--|-----------------|--------------------|
| RECONCILIATION OF OPERATING LOSS TO NET CASH USED BY OPERATING ACTIVITIES | | |
| Operating Loss | \$ (81,948,272) | \$ (142,152,316) |
| Adjustments to Reconcile Operating Loss to Net Cash Used by Operating Activities: | | |
| Depreciation Expense | 17,232,215 | 16,769,395 |
| Expenses Paid by Commonwealth or Donor | 754,703 | (12,220,395) |
| Changes in Assets and Liabilities: | | |
| Receivables, Net | 3,474,881 | 491,158 |
| Lease Receivable | 596,835 | 608,907 |
| Inventories | 65,580 | (11,694) |
| Other Assets | (2,185,719) | (2,039,195) |
| Accounts Payable | 2,519,411 | 12,625,239 |
| Unearned Revenue | 1,076,534 | (2,510,320) |
| Students' Deposits | 197,723 | (285,360) |
| Compensated Absences | 873,953 | 4,907,235 |
| Loans to Students, Net | 1,574,077 | 3,163,784 |
| Postemployment Benefits Liability (OPEB) | (11,152,407) | 38,289,501 |
| Defined Benefit Pensions | (20,282,839) | (6,178,163) |
| Other Liabilities | (2,512,196) | (4,639,601) |
| Deferred Outflows of Resources Related to Pensions | 3,567,718 | (5,954,829) |
| Deferred Outflows of Resources Related to OPEB | 11,421,081 | (41,854,070) |
| Deferred Inflows of Resources Related to Pensions | 13,239,531 | 8,509,957 |
| Deferred Inflows of Resources Related to OPEB | (432,366) | (3,054,808) |
| Deferred Inflows of Resources Related to Lease Receivable | (596,835) | (608,907) |
| Net Cash Used by Operating Activities | \$ (62,516,392) | \$ (136,144,482) |
| SUPPLEMENTAL DISCLOSURE OF NONCASH ACTIVITIES | | |
| Building and Equipment Acquired Via Right Of Use Leases | \$ 6,006,657 | \$ 112,805 |
| Capital Assets Included in Payables | \$ 8,177,898 | \$ 13,792,607 |
| Commonwealth On-Behalf Contributions to PSERS | \$ 754,703 | \$ 1,572,212 |
| Like-kind Exchanges | \$ - | \$ 8,011 |

See accompanying Notes to Financial Statements.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
OF THE STATE SYSTEM OF HIGHER EDUCATION
COMBINED STATEMENTS OF FINANCIAL POSITION – COMPONENT UNITS
JUNE 30, 2022 AND 2021**

| | 2022 | 2021 |
|---|----------------|----------------|
| ASSETS | | |
| CURRENT ASSETS | | |
| Cash and Cash Equivalents | \$ 15,398,817 | \$ 13,708,956 |
| Accounts Receivable | 814,129 | 1,137,888 |
| Pledges Receivable, Net | 6,288,547 | 3,587,129 |
| Inventory | 964,818 | 610,977 |
| Due from the University | 457,504 | 272,720 |
| Prepaid Expenses | 28,261 | 126,551 |
| Total Current Assets | 23,952,076 | 19,444,221 |
| NONCURRENT ASSETS | | |
| Restricted Cash | 30,485,357 | 20,867,741 |
| Capital Assets, Net | 139,045,238 | 144,172,205 |
| Investments | 37,749,843 | 44,506,727 |
| Other Assets | 4,681,703 | 4,641,327 |
| Total Noncurrent Assets | 211,962,141 | 214,188,000 |
| Total Assets | \$ 235,914,217 | \$ 233,632,221 |
| LIABILITIES AND NET ASSETS (DEFICIT) | | |
| CURRENT LIABILITIES | | |
| Accounts Payable and Accrued Expenses | \$ 5,807,819 | \$ 5,779,122 |
| Current Portion of Bonds and Loans Payable | 7,018,876 | 6,011,286 |
| Other Deposit Liabilities | 296,899 | 309,424 |
| Due to the University | 3,841,747 | 1,805,818 |
| Total Current Liabilities | 16,965,341 | 13,905,650 |
| BONDS AND LOANS PAYABLE | 184,488,654 | 186,921,824 |
| OTHER LIABILITIES | 16,016,522 | 33,657,647 |
| Total Liabilities | 217,470,517 | 234,485,121 |
| NET ASSETS (DEFICIT) | | |
| Without Donor Restrictions | (25,781,309) | (44,125,624) |
| With Donor Restrictions | 44,225,009 | 43,272,724 |
| Total Net Assets (Deficit) | 18,443,700 | (852,900) |
| Total Liabilities and Net Assets (Deficit) | \$ 235,914,217 | \$ 233,632,221 |

See accompanying Notes to Financial Statements.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
OF THE STATE SYSTEM OF HIGHER EDUCATION
COMBINED STATEMENTS OF ACTIVITIES – COMPONENT UNITS
YEARS ENDED JUNE 30, 2022 AND 2021**

| | 2022 | 2021 |
|---|---------------|--------------|
| CHANGES IN NET ASSETS WITHOUT DONOR RESTRICTIONS | | |
| Revenues and Gains | | |
| Contributions | \$ 501,107 | \$ 552,046 |
| Sales and Services | 2,103,263 | 1,349,997 |
| Student Fees | 4,112,865 | 2,216,035 |
| Grants and Contracts | 3,469,604 | 1,616,648 |
| Rental Income | 31,363,541 | 3,937,123 |
| Investment Return, Net | (1,819,326) | 2,183,505 |
| Other Revenues and Gains | 4,450,590 | 2,116,782 |
| Change in Interest Rate Swap Agreement | 13,038,958 | 9,200,275 |
| Net Assets Released from Restriction | 3,858,419 | 3,043,997 |
| Total Revenues and Other Additions | 61,079,021 | 26,216,408 |
| Expenses and Other Deductions | | |
| Program Expenses: | | |
| Scholarship and Grants | 1,364,860 | 1,261,921 |
| Student Activities and Programs | 3,106,939 | 1,132,520 |
| University Stores | 1,043,232 | 915,200 |
| Housing | 24,093,107 | 17,332,974 |
| Other Programs | 6,411,804 | 4,416,622 |
| Management and General | 4,905,975 | 3,885,408 |
| Fundraising | 1,808,789 | 1,503,084 |
| Total Expenses and Other Deductions | 42,734,706 | 30,447,729 |
| Change in Net Assets Without Donor Restrictions | 18,344,315 | (4,231,321) |
| CHANGES IN NET ASSETS WITH DONOR RESTRICTIONS | | |
| Revenues and Gains | | |
| Contributions | 8,039,504 | 7,730,815 |
| Investment Return, Net | (3,446,566) | 5,893,744 |
| Other Revenue and Gains | 217,766 | 198,747 |
| Net Assets Released from Restrictions | (3,858,419) | (3,043,997) |
| Total Revenues and Other Additions | 952,285 | 10,779,309 |
| Change in Net Assets With Donor Restrictions | 952,285 | 10,779,309 |
| CHANGE IN TOTAL NET ASSETS (DEFICIT) | 19,296,600 | 6,547,988 |
| Net Assets (Deficit) - Beginning of Year | (852,900) | (7,400,888) |
| NET ASSETS (DEFICIT)- END OF YEAR | \$ 18,443,700 | \$ (852,900) |

See accompanying Notes to Financial Statements.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
OF THE STATE SYSTEM OF HIGHER EDUCATION
EXPENSES BY NATURE AND FUNCTION – COMPONENT UNITS
YEARS ENDED JUNE 30, 2022 AND 2021**

| 2022 | | | | | | | | | | |
|--------------------------------|----------------------------|---------------------------------------|----------------------|----------------------|---------------------|----------------------|---------------------------|---------------------|---------------------|----------------------|
| Program Activities | | | | | | | Supporting Activities | | | |
| Natural Expense | Scholarships and Grants | Student Activities and Programs | University Stores | Housing | Other Programs | Total Programs | Management and General | Fundraising | Total Supporting | Total Expenses |
| Salaries and Benefits | \$ - | \$ 1,685,144 | \$ 678,982 | \$ 1,083,696 | \$ 803,208 | \$ 4,251,030 | \$ 2,413,715 | \$ 1,413,854 | \$ 3,827,569 | \$ 8,078,599 |
| Gifts and Grants | 1,364,860 | - | - | 1,121,711 | 3,115,071 | 5,601,642 | 1,085,962 | - | 1,085,962 | 6,687,604 |
| Supplies and Travel | - | 1,115,805 | 48,791 | 555,824 | 1,232,764 | 2,953,184 | 322,312 | 360,745 | 683,057 | 3,636,241 |
| Services and Professional Fees | - | 262,473 | 185,166 | 31,723 | 580,020 | 1,059,382 | 296,816 | - | 296,816 | 1,356,198 |
| Office and Occupancy | - | 41,102 | 73,333 | 7,572,781 | 126,917 | 7,814,133 | 364,808 | 34,190 | 398,998 | 8,213,131 |
| Depreciation | - | - | 53,694 | 5,999,079 | 26,801 | 6,079,574 | 263,686 | - | 263,686 | 6,343,260 |
| Interest | - | - | - | 6,864,923 | - | 6,864,923 | 96,286 | - | 96,286 | 6,961,209 |
| Other | - | 2,415 | 3,266 | 863,370 | 527,023 | 1,396,074 | 62,390 | - | 62,390 | 1,458,464 |
| Total Expenses | \$ 1,364,860 | \$ 3,106,939 | \$ 1,043,232 | \$ 24,093,107 | \$ 6,411,804 | \$ 36,019,942 | \$ 4,905,975 | \$ 1,808,789 | \$ 6,714,764 | \$ 42,734,706 |
| 2021 | | | | | | | | | | |
| Program Activities | | | | | | | Supporting Activities | | | |
| Natural Expense | Scholarships and Grants | Student Activities and Programs | University Stores | Housing | Other Programs | Total Programs | Management and General | Fundraising | Total Supporting | Total Expenses |
| Salaries and Benefits | \$ - | \$ 892,839 | \$ 633,557 | \$ 796,262 | \$ 567,534 | \$ 2,890,192 | \$ 2,338,269 | \$ 1,294,257 | \$ 3,632,526 | \$ 6,522,718 |
| Gifts and Grants | 1,261,921 | - | - | 166,930 | 2,252,166 | 3,681,017 | 429,818 | - | 429,818 | 4,110,835 |
| Supplies and Travel | - | 169,809 | 25,980 | 288,344 | 294,317 | 778,450 | 127,747 | 188,001 | 315,748 | 1,094,198 |
| Services and Professional Fees | - | 49,568 | 182,305 | 178,934 | 235,954 | 646,761 | 315,607 | - | 315,607 | 962,368 |
| Office and Occupancy | - | 1,695 | 41,782 | 3,089,455 | 36,013 | 3,168,945 | 127,433 | 3,951 | 131,384 | 3,300,329 |
| Depreciation | - | - | 15,781 | 5,766,583 | 28,861 | 5,811,225 | 297,481 | - | 297,481 | 6,108,706 |
| Interest | - | - | - | 6,904,063 | - | 6,904,063 | 107,301 | - | 107,301 | 7,011,364 |
| Other | - | 18,609 | 15,795 | 142,403 | 1,001,777 | 1,178,584 | 141,752 | 16,875 | 158,627 | 1,337,211 |
| Total Expenses | \$ 1,261,921 | \$ 1,132,520 | \$ 915,200 | \$ 17,332,974 | \$ 4,416,622 | \$ 25,059,237 | \$ 3,885,408 | \$ 1,503,084 | \$ 5,388,492 | \$ 30,447,729 |

See accompanying Notes to Financial Statements.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
OF THE STATE SYSTEM OF HIGHER EDUCATION
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2022 AND 2021**

NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization

West Chester University of Pennsylvania of the State System of Higher Education (the University), a public four-year institution located in West Chester, Pennsylvania, was founded in 1871. The University is one of fourteen universities of the Pennsylvania State System of Higher Education (State System). The State System was created by the State System of Higher Education Act of November 12, 1982, P.L. 660, No. 188, as amended (Act 188). The State System is a component unit of the Commonwealth of Pennsylvania (the Commonwealth).

Reporting Entity

The University functions as a business-type activity, as defined by the Governmental Accounting Standards Board (GASB).

The University has determined that Student Services, Inc. (SSI), a separate legal organization for which the University has oversight responsibility, and the West Chester University Foundation and Subsidiary (the Foundation) and West Chester University Alumni Association (the Association), separate legal organizations for which the University does not have oversight responsibility, but which are closely related, should be included in the University's financial statements as aggregate, discretely presented component units. A component unit is a legally separate organization for which the primary institution is financially accountable or closely related.

SSI operates the campus bookstore and manages various student activities. The Foundation promotes the charitable, scientific, and educational interests of the University by soliciting funds and other property. The Foundation also includes the operations of University Student Housing, LLC, which was formed to construct, operate, and manage student housing facilities for the benefit of the University. The Association was formed to promote the interests of the University in all areas of academic, cultural, and social needs and to increase alumni awareness of the University's needs.

Complete financial statements for SSI, the Foundation, and the Association may be obtained at the University's administrative office.

Measurement Focus, Basis of Accounting, and Basis of Presentation

The accompanying financial statements have been prepared using the economic resources measurement focus and the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (GAAP), as prescribed by GASB. The economic resources measurement focus reports all inflows, outflows, and balances that affect an entity's net position. Under the accrual basis of accounting, revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
OF THE STATE SYSTEM OF HIGHER EDUCATION
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2022 AND 2021**

NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Measurement Focus, Basis of Accounting, and Basis of Presentation (Continued)

The accompanying financial statements of the component units, which are all private nonprofit organizations, are reported in accordance with Financial Accounting Standards Board (FASB) requirements, including Accounting Standards Update No. 2016-14, *Presentation of Financial Statements of Not-for-Profit Entities*, an amendment of FASB Codification Topic 958, *Not-for-Profit-Entities*. As such, certain revenue recognition criteria and presentation features are different from GASB revenue recognition criteria and presentation features. No modifications have been made to the component units' financial information presented herein.

Operating Revenues and Expenses

The University records tuition, all academic, instructional, and other student fees, student financial aid, auxiliary activity, and corporate partnerships as operating revenue. In addition, governmental and private grants and contracts in which the grantor receives equal value for the funds given to the university are recorded as operating revenue. All expenses, with the exception of interest expense and extraordinary expenses, are recorded as operating expenses. Appropriations, gifts, investment income, parking and library fines, capital grants, gains and losses on investments, gains and losses on the acquisition and disposal of assets, and governmental and private research grants and contracts in which the grantor does not receive equal value for the funds given to the University are reported as nonoperating.

Deferred Outflows and Deferred Inflows of Resources

The statement of net position reports separate sections for *Deferred Outflows of Resources* and *Deferred Inflows of Resources*.

Deferred Outflow of Resources, reported after *Total Assets*, is defined by GASB as a consumption of net position that applies to future periods. The expense is recognized in the applicable future period(s). *Deferred Inflows of Resources*, reported after *Total Liabilities*, is defined by GASB as an acquisition of net position that applies to future periods. The revenue is recognized in the applicable future period(s).

Transactions are classified as deferred outflows of resources or deferred inflows of resources only when specifically prescribed by GASB standards.

The University is required to report the following as Deferred Outflows of Resources or Deferred Inflows of Resources.

- Deferred gain or loss on bond refundings, which results when the carrying value of a refunded bond is greater or less than its reacquisition price. The difference is deferred and amortized over the remaining life of the old bond or the life of the new bond, whichever is shorter.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
OF THE STATE SYSTEM OF HIGHER EDUCATION
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2022 AND 2021**

**NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING
POLICIES (CONTINUED)**

Deferred Outflows and Deferred Inflows of Resources (Continued)

- For defined benefit pension plans and other postemployment benefit (OPEB) plans: the difference between expected (actuarial) and actual experience, changes in actuarial assumptions, net difference between projected (actuarial) and actual earnings on pension and OPEB plan investments, changes in the University's proportion of expenses and liabilities to the pension and OPEB plans as a whole, differences between the University's pension and OPEB contributions and its proportionate share of contributions, and University pension and OPEB contributions subsequent to the respective pension or OPEB plan valuation measurement date.
- For lessor accounting: a deferred inflow of resources associated with leases where the University is a lessor, recognized as income ratably over the term of the lease.

Net Position

Net position is the residual of Assets, plus Deferred Outflows of Resources, less Liabilities, less Deferred Inflows of Resources. The University maintains the following classifications of net position.

Net investment in capital assets: Capital assets, net of accumulated depreciation and outstanding principal balances of debt attributable to the acquisition, construction, repair, or improvement of those assets.

Restricted - nonexpendable: The portion of net position subject to externally imposed conditions requiring that it be maintained by the University in perpetuity.

Restricted - expendable: The portion of net position whose use is subject to externally imposed conditions that can be fulfilled by the actions of the University or by the passage of time.

Unrestricted: All other categories of net position. Unrestricted net position may be designated for specific purposes by the University's Council of Trustees.

When both restricted and unrestricted assets are available for expenditure, the decision as to which assets are used first is left to the discretion of the University.

Cash Equivalents and Investments

The University considers all demand and time deposits and money market funds to be cash equivalents. Investments purchased are stated at fair value. Investments received as gifts are recorded at their fair value or appraised value as of the date of the gift. The University classifies investments as short-term when they are readily marketable and intended to be converted to cash within one year.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
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NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2022 AND 2021**

**NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING
POLICIES (CONTINUED)**

Accounts and Loans Receivable

Accounts and loans receivable consist of tuition and fees charged to current and former students, amounts due from federal and state governments in connection with reimbursements of allowable expenditures made pursuant to grants and contracts, and other miscellaneous sources.

Accounts and loans receivable are reported at net realizable value. Accounts and loans are written off when they are determined to be uncollectible based upon management's assessment of individual accounts. The allowance for doubtful accounts is estimated based upon the University's historical losses and periodic review of individual accounts and loans.

Accounts receivable are reported net of an allowance for doubtful accounts of approximately \$405,000 in 2022 and \$1,003,000 in 2021. Loans receivable are reported net of an allowance for doubtful accounts of approximately \$13,000 in both 2022 and 2021.

Inventory

Inventory consists mainly of supplies and is stated at the lower of cost or market, with cost determined principally on the weighted average method.

Capital Assets

Land and buildings at the University's campus acquired or constructed prior to the creation of the State System on July 1, 1983, are owned by the Commonwealth and made available to the University. Since the University neither owns such assets nor is responsible to service associated bond indebtedness, no value is ascribed thereto in the accompanying financial statements. Likewise, no value is ascribed to the portion of any land or buildings acquired or constructed using capital funds appropriated by the Commonwealth after June 30, 1983 and made available to the University.

All assets with a purchase cost, or fair value if acquired by gift, in excess of \$5,000, with an estimated useful life of two years or greater, are capitalized. Buildings, portions of buildings, and capital improvements acquired or constructed after June 30, 1983, through the expenditure of University funds or the incurring of debt are stated at cost less accumulated depreciation.

Equipment and furnishings are stated at cost less accumulated depreciation. Library books are capitalized on a composite basis in the year of purchase. Assets purchased under financed leases are recorded at the lower of the present value of the minimum lease payments or the fair value of the asset. Assets under right to use leases are recorded at the present value of the minimum lease payments plus any other amounts that must be included per the GASB standards. The University provides for depreciation on the straight-line method over the estimated useful lives of the related assets. Buildings and improvements are depreciated over useful lives ranging from 10 to 40 years. Equipment and furnishings are depreciated over useful lives ranging from 3 to 10 years. Library books are depreciated over 10 years. Normal repair and maintenance expenditures are not capitalized because they neither add to the value of the property nor materially prolong its useful life.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
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NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2022 AND 2021**

**NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING
POLICIES (CONTINUED)**

Capital Assets (Continued)

The University does not capitalize collections of art, rare books, historical items, etc., as they are held for public exhibition, education, or research rather than financial gain.

Impairment of Capital Assets

Management reviews capital assets for impairment whenever events or changes in circumstances indicate that the service utility of an asset has declined significantly and unexpectedly. Any write-downs due to impairment are charged to operations at the time impairment is identified. No write down of capital assets was required for fiscal year ending June 30, 2022. In fiscal year ending June 30, 2021, during the COVID-19 pandemic, management strategically canceled two capital projects to control costs resulting in losses on disposal of assets totaling \$400,545.

Leases

The University routinely engages in lease agreements to meet operational needs. The University's lease contracts generally relate to land, buildings, and various equipment. For short-term leases with a maximum possible term of 12 months or less at commencement, the University recognizes periodic revenue or expense based on the provision of the lease contract. For all other contracts where the University is the lessee, that meet the requirements of GASB 87 and were in excess of the minimum dollar threshold, the University recognized a lease liability and an intangible right to use asset based on the present value of the future lease payments over the contracted term of the lease. Lease right to use assets are reported with capital assets, and lease liabilities are reported as current or long-term debt in the statement of net position. The right to use lease assets are amortized over the term of the lease, as the University is not expected to lease assets beyond the underlying asset's useful life. The University also serves as a lessor for certain real estate. For those agreements deemed to be subject to GASB 87, the financial statements recognize a lease receivable and a deferred inflow of resources, based on the present value of the future lease payments expected to be received during the contracted lease term period and the deferred inflow of resources is amortized evenly over the term of the lease. Lease receivables are reported with other current assets and other noncurrent assets. Deferred inflow – lease receivable is reported as deferred inflow in the statement of net position.

The University uses its estimated incremental borrowing rate as the discount rate for leases unless the rate the lessor charges is known. This rate is based on the general obligation bonds' weighted average interest rate for a given year. If amendments or other certain circumstances occur that are expected to significantly affect the amount of the lease, the present value is remeasured, and corresponding adjustments made. Payments based on future performance are not included in the measurement of the lease liability or lease receivable but recognized as expense or revenue in the period performed. Residual value guarantees and exercise options will be included in the measurement if they are reasonably certain to be paid or exercised.

A minimum dollar threshold was established for lease reporting purposes of \$25,000.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
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NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2022 AND 2021**

**NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING
POLICIES (CONTINUED)**

Unearned Revenue

Unearned revenue includes amounts received for tuition and fees, grants, corporate sponsorship payments, and certain auxiliary activities received prior to the end of the fiscal year but earned in a subsequent accounting period.

Compensated Absences

The estimated cost of future payouts of annual leave and sick leave that employees have earned for services rendered, and which the employees may be entitled to receive upon termination or retirement, is recorded as a liability.

Pension Plans and OPEB Plans

Eligible employees of the University enroll in one of three available pension plans immediately upon employment. The University also offers healthcare and tuition benefits to eligible employees upon employment, which vary depending upon the employee's labor group.

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the State Employees' Retirement System (SERS) and Public School Employees' Retirement System (PSERS) and additions to/deductions from SERS and PSERS fiduciary net position have been determined on the same basis as they are reported by SERS and PSERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

For purposes of measuring the net Other Postemployment Benefits (OPEB) liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the System Plan, Retired Employees Health Program (REHP) and Premium Assistance Program (Premium Assistance) and additions to/deductions from the System Plan, REHP and Premium Assistance plans' fiduciary net position have been determined on the same basis as they are reported by the System Plan, REHP and Premium Assistance plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Scholarships and Waivers

In accordance with a formula prescribed by the National Association of College and University Business Officers (NACUBO), the University allocates the cost of scholarships, waivers and other student financial aid between scholarship discounts and allowances (netted against tuition and fees) and student aid expense. Scholarships and waivers of room and board fees are reported in Auxiliary Enterprises. The cost of tuition waivers granted to employees is reported as employees' benefits expense.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
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NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2022 AND 2021**

NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Income Taxes

The University, as a member of the State System, is tax exempt; accordingly, no provision for income taxes has been made in the accompanying financial statements.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

New Accounting Standards

In June 2017, GASB issued Statement No. 87, *Leases*, effective for reporting periods beginning after June 15, 2021. Statement No. 87 establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under this statement, a lessee is required to recognize a lease liability and an intangible right to use asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources for all leases with lease terms greater than twelve months. The adoption of this statement resulted in the recognition of lease related assets, liabilities, and deferred inflows of resources. Notes 5 and 9 provide details on the balances reported. The financial statements for the fiscal year ended June 30, 2021 were restated as summarized below. There was no impact to previously reported beginning net position at June 30, 2020.

| <u>Statement of Revenues, Expenses and Change in Net Position</u> | <u>2021</u> |
|--|----------------------------|
| Change in Net Position, as previously reported | \$ 9,337,408 |
| Change due to implementation of GASB 87 | |
| Operating Revenue | (9,611) |
| Operating Expenses | (1,318) |
| Nonoperating Revenues (Expenses) | 8,074 |
| Change in Net Position, as restated | <u><u>\$ 9,337,189</u></u> |

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NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2022 AND 2021**

NOTE 1 NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

New Accounting Standards (Continued)

| <u>Statement of Net Position as of June 30, 2021</u> | Balance, as Previously Reported | GASB 87 Changes | Balance, as Restated |
|--|---------------------------------------|---------------------|-------------------------|
| Total Current Assets | \$ 225,124,960 | \$ 596,835 | \$ 225,721,795 |
| Total Noncurrent Assets | 344,601,493 | 502,294 | 345,103,787 |
| Deferred Outflow of Resources | 75,328,857 | - | 75,328,857 |
| Total Assets | <u>\$ 645,055,310</u> | <u>\$ 1,099,129</u> | <u>\$ 646,154,439</u> |
| Total Current Liabilities | \$ 71,545,462 | \$ (10) | \$ 71,545,452 |
| Total Noncurrent Liabilities | 515,671,799 | 10 | 515,671,809 |
| Deferred Inflow of Resources | 109,616,847 | 1,099,348 | 110,716,195 |
| Net Position | <u>(51,778,798)</u> | <u>(219)</u> | <u>(51,779,017)</u> |
| Total Liabilities, Deferred Inflows of Resources and Net Position | <u>\$ 645,055,310</u> | <u>\$ 1,099,129</u> | <u>\$ 646,154,439</u> |

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
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NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2022 AND 2021**

NOTE 2 CONDENSED COMPONENT UNITS INFORMATION

The following represents combined condensed statement of financial position information for the discretely presented component units as of June 30, 2022:

| | SSI | The Foundation | The Association | Total |
|---|----------------------|-----------------------|---------------------|-----------------------|
| Due from University | \$ 427,183 | \$ 30,321 | \$ - | \$ 457,504 |
| Capital Assets, Net | 503,621 | 138,126,595 | 415,022 | 139,045,238 |
| Other Assets | 12,163,299 | 81,905,725 | 2,342,451 | 96,411,475 |
| Total Assets | <u>\$ 13,094,103</u> | <u>\$ 220,062,641</u> | <u>\$ 2,757,473</u> | <u>\$ 235,914,217</u> |
| Due to University | \$ 5,213 | \$ 3,836,534 | \$ - | \$ 3,841,747 |
| Long-Term Debt | - | 191,507,530 | - | 191,507,530 |
| Other Liabilities | 1,718,056 | 20,403,123 | 61 | 22,121,240 |
| Total Liabilities | <u>1,723,269</u> | <u>215,747,187</u> | <u>61</u> | <u>217,470,517</u> |
| Net Assets (Deficit): | | | | |
| Without Donor Restrictions | 11,370,834 | (39,909,345) | 2,757,202 | (25,781,309) |
| With Donor Restrictions | - | 44,224,799 | 210 | 44,225,009 |
| Total Net Assets (Deficit) | <u>11,370,834</u> | <u>4,315,454</u> | <u>2,757,412</u> | <u>18,443,700</u> |
| Total Liabilities and Net Assets (Deficit) | <u>\$ 13,094,103</u> | <u>\$ 220,062,641</u> | <u>\$ 2,757,473</u> | <u>\$ 235,914,217</u> |

The following represents combined condensed statement of financial position information for the discretely presented component units as of June 30, 2021:

| | SSI | The Foundation | The Association | Total |
|---|----------------------|-----------------------|---------------------|-----------------------|
| Due from University | \$ 106,993 | \$ 165,727 | \$ - | \$ 272,720 |
| Capital Assets, Net | 444,028 | 143,300,570 | 427,607 | 144,172,205 |
| Other Assets | 14,442,035 | 71,959,550 | 2,785,711 | 89,187,296 |
| Total Assets | <u>\$ 14,993,056</u> | <u>\$ 215,425,847</u> | <u>\$ 3,213,318</u> | <u>\$ 233,632,221</u> |
| Due to University | \$ 2,298 | \$ 1,803,520 | \$ - | \$ 1,805,818 |
| Long-Term Debt | 301,170 | 192,631,940 | - | 192,933,110 |
| Other Liabilities | 2,103,854 | 37,597,067 | 45,272 | 39,746,193 |
| Total Liabilities | <u>2,407,322</u> | <u>232,032,527</u> | <u>45,272</u> | <u>234,485,121</u> |
| Net Assets (Deficit): | | | | |
| Without Donor Restrictions | 12,585,734 | (59,879,194) | 3,167,836 | (44,125,624) |
| With Donor Restrictions | - | 43,272,514 | 210 | 43,272,724 |
| Total Net Assets (Deficit) | <u>12,585,734</u> | <u>(16,606,680)</u> | <u>3,168,046</u> | <u>(852,900)</u> |
| Total Liabilities and Net Assets (Deficit) | <u>\$ 14,993,056</u> | <u>\$ 215,425,847</u> | <u>\$ 3,213,318</u> | <u>\$ 233,632,221</u> |

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
OF THE STATE SYSTEM OF HIGHER EDUCATION
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2022 AND 2021**

NOTE 2 CONDENSED COMPONENT UNITS INFORMATION (CONTINUED)

The following represents combined statement of activities for the discretely presented component units for the year ended June 30, 2022:

| | SSI | The Foundation | The Association | Total |
|---|-----------------------------|----------------------------|----------------------------|-----------------------------|
| Changes in Net Assets Without Donor Restrictions: | | | | |
| Revenues and Other Additions: | | | | |
| Contributions | \$ - | \$ 76,922 | \$ 424,185 | \$ 501,107 |
| Investment Income (Loss) | (1,462,530) | 4,257 | (361,053) | (1,819,326) |
| University Store | 2,083,447 | - | 19,816 | 2,103,263 |
| Student Activity Fees | 4,112,865 | - | - | 4,112,865 |
| Rental Income | - | 31,342,041 | 21,500 | 31,363,541 |
| Other Revenues | 1,956,700 | 5,912,833 | 50,661 | 7,920,194 |
| Change in Interest Rate Swap Agreement | - | 13,038,958 | - | 13,038,958 |
| Net Assets Released from Restrictions | - | 3,858,419 | - | 3,858,419 |
| Total Revenues and Other Additions | <u>6,690,482</u> | <u>54,233,430</u> | <u>155,109</u> | <u>61,079,021</u> |
| Expenses and Other Deductions: | | | | |
| Program Expenses | 3,700,612 | 25,509,447 | 395,226 | 29,605,285 |
| University Store | 1,043,232 | - | - | 1,043,232 |
| Management and General | 2,086,538 | 3,648,920 | 170,517 | 5,905,975 |
| Fundraising | - | 1,808,789 | - | 1,808,789 |
| Distributions to University | 1,075,000 | 3,296,425 | - | 4,371,425 |
| Total Expenses and Other Deductions | <u>7,905,382</u> | <u>34,263,581</u> | <u>565,743</u> | <u>42,734,706</u> |
| Change in Net Assets Without Donor Restrictions | (1,214,900) | 19,969,849 | (410,634) | 18,344,315 |
| Changes in Net Assets With Donor Restrictions: | | | | |
| Revenues and Other Additions: | | | | |
| Contributions | - | 8,039,504 | - | 8,039,504 |
| Investment Gains | - | (3,446,566) | - | (3,446,566) |
| Other Revenue | - | 331,055 | - | 331,055 |
| Net Assets Released from Restrictions, Satisfaction of Program Restrictions | - | (3,858,419) | - | (3,858,419) |
| Change in Split-Interest Agreements | - | (113,289) | - | (113,289) |
| Total Revenues and Other Additions | <u>-</u> | <u>952,285</u> | <u>-</u> | <u>952,285</u> |
| Change in Net Assets With Donor Restrictions | - | 952,285 | - | 952,285 |
| CHANGE IN NET ASSETS (DEFICIT) | (1,214,900) | 20,922,134 | (410,634) | 19,296,600 |
| Net Assets (Deficit) - Beginning of Year | <u>12,585,734</u> | <u>(16,606,680)</u> | <u>3,168,046</u> | <u>(852,900)</u> |
| NET ASSETS (DEFICIT) - END OF YEAR | <u><u>\$ 11,370,834</u></u> | <u><u>\$ 4,315,454</u></u> | <u><u>\$ 2,757,412</u></u> | <u><u>\$ 18,443,700</u></u> |

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
OF THE STATE SYSTEM OF HIGHER EDUCATION
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2022 AND 2021**

NOTE 2 CONDENSED COMPONENT UNITS INFORMATION (CONTINUED)

The following represents combined statement of activities for the discretely presented component units for the year ended June 30, 2021:

| | SSI | The Foundation | The Association | Total |
|---|----------------------|------------------------|---------------------|---------------------|
| Changes in Net Assets Without Donor Restrictions: | | | | |
| Revenues and Other Additions: | | | | |
| Contributions | \$ - | \$ 214,848 | \$ 337,198 | \$ 552,046 |
| Investment Income | 1,653,462 | 23,623 | 506,420 | 2,183,505 |
| University Store | 1,346,227 | - | 3,770 | 1,349,997 |
| Student Activity Fees | 2,216,035 | - | - | 2,216,035 |
| Rental Income | - | 3,915,623 | 21,500 | 3,937,123 |
| Other Revenues | 1,104,685 | 2,362,317 | 266,428 | 3,733,430 |
| Change in Interest Rate Swap Agreement | - | 9,200,275 | - | 9,200,275 |
| Net Assets Released from Restrictions | - | 3,043,997 | - | 3,043,997 |
| Total Revenues and Other Additions | <u>6,320,409</u> | <u>18,760,683</u> | <u>1,135,316</u> | <u>26,216,408</u> |
| Expenses and Other Deductions: | | | | |
| Program Expenses | 1,418,775 | 19,809,656 | 341,269 | 21,569,700 |
| University Store | 915,200 | - | - | 915,200 |
| Management and General | 1,406,736 | 2,334,420 | 144,252 | 3,885,408 |
| Fundraising | - | 1,503,084 | - | 1,503,084 |
| Distributions to University | 400,000 | 2,174,337 | - | 2,574,337 |
| Total Expenses and Other Deductions | <u>4,140,711</u> | <u>25,821,497</u> | <u>485,521</u> | <u>30,447,729</u> |
| Change In Net Assets Without Donor Restrictions | 2,179,698 | (7,060,814) | 649,795 | (4,231,321) |
| Changes in Net Assets With Donor Restrictions: | | | | |
| Revenues and Other Additions: | | | | |
| Contributions | - | 7,730,815 | - | 7,730,815 |
| Investment Gains | - | 5,893,744 | - | 5,893,744 |
| Other Revenue | - | 60,023 | - | 60,023 |
| Net Assets Released from Restrictions, Satisfaction of Program Restrictions | - | (3,043,997) | - | (3,043,997) |
| Change in Split-Interest Agreements | - | 138,724 | - | 138,724 |
| Total Revenues and Other Additions | <u>-</u> | <u>10,779,309</u> | <u>-</u> | <u>10,779,309</u> |
| Change in Net Assets With Donor Restrictions | - | 10,779,309 | - | 10,779,309 |
| CHANGE IN NET ASSETS (DEFICIT) | 2,179,698 | 3,718,495 | 649,795 | 6,547,988 |
| Net Assets (Deficit) - Beginning of Year | <u>10,406,036</u> | <u>(20,325,175)</u> | <u>2,518,251</u> | <u>(7,400,888)</u> |
| NET ASSETS (DEFICIT) - END OF YEAR | <u>\$ 12,585,734</u> | <u>\$ (16,606,680)</u> | <u>\$ 3,168,046</u> | <u>\$ (852,900)</u> |

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
OF THE STATE SYSTEM OF HIGHER EDUCATION
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2022 AND 2021**

NOTE 3 DEPOSITS AND INVESTMENTS

The University predominantly maintains its cash balances on deposit with the State System. The State System maintains these and other State System funds on a pooled basis. Although the State System pools its funds in a manner similar to an internal investment pool, individual State System entities do not hold title to any assets in the fund. The State System as a whole owns title to all assets. The University does not participate in the unrealized gains or losses of the investment pool; instead, the University holds shares equal to its cash balance. Each share has a constant value of \$1, and income is allocated based on the number of shares owned. Revenue realized at the State System level is calculated on a daily basis and posted monthly to each entity's account as interest income. The University's portion of pooled funds was \$170,160,047 at June 30, 2022 and \$206,943,945 at June 30, 2021.

Board of Governors Policy 1986-02-A, *Investment*, authorizes the State System to invest in obligations of the U.S. Treasury, repurchase agreements, commercial paper, certificates of deposit, banker's acceptances, U.S. money market funds, municipal bonds, corporate bonds, collateralized mortgage obligations (CMOs), asset-backed securities, and internal loan funds. Restricted nonexpendable funds and amounts designated by the Board or University trustees may be invested in the investments described above as well as corporate equities and approved pooled common funds. For purposes of convenience and expedience, the University uses local financial institutions for activities such as deposits of cash. In addition, the University may accept gifts of investments from donors as long as risk is limited to the investment itself. Restricted gifts of investments fall outside the scope of the investment policy.

In keeping with its legal status as a system of public universities, the State System recognizes a fiduciary responsibility to invest all funds prudently and in accordance with ethical and prevailing legal standards. Investment decisions are intended to minimize risk while maximizing asset value. Adequate liquidity is maintained so that assets can be held to maturity. High quality investments are preferred. Reasonable portfolio diversification is pursued to ensure that no single security or investment or class of securities or investments will have a disproportionate or significant impact on the total portfolio. Investments may be made in U.S. dollar-denominated debt of high-quality U.S. and non-U.S. corporations. Investment performance is monitored on a frequent and regular basis to ensure that objectives are attained and guidelines are followed.

Safety of principal and liquidity are the top priorities for the investment of the State System's operating funds. Within those guidelines, income optimization is pursued. Speculative investment activity is not allowed; this includes investing in asset classes such as commodities, futures, short sales, equities, real or personal property, options, venture capital investments, private placements, letter stocks, and unlisted securities.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
OF THE STATE SYSTEM OF HIGHER EDUCATION
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2022 AND 2021**

NOTE 3 DEPOSITS AND INVESTMENTS (CONTINUED)

The State System's operating funds are invested and reinvested in the following types of instruments with qualifications as provided. (See Board of Governors *Policy 1986-02-A, Investment*, for a complete list of and more details on permissible investments and associated qualifications.)

| Investment Categories | Qualifications/Moody's Ratings Requirements |
|--|---|
| United States Government Securities | Together with repurchase agreements must comprise at least 20% of the market value of the fund. |
| Repurchase Agreements | Underlying collateral must be direct obligations of the United States Treasury and be in the State System's or its agent's custody. |
| Commercial Paper | P-1 and P-2 notes only, with no more than 5% and 3%, respectively, of the market value of the fund invested in any single issuer. Total may not exceed 20% of the market value of the fund. |
| Municipal Bonds | Bonds must carry long-term debt rating of A or better. Total may not exceed 20% of the market value of the fund. |
| Corporate Bonds | 15% must carry long-term debt rating of A or better; 5% may be rated Baa2 or better. Total may not exceed 20% of the market value of the fund. |
| Collateralized Mortgage Obligations (CMOs) | Must be rated Aaa and guaranteed by U.S. government. Total may not exceed 20% of the market value of the fund. |
| Asset-Backed Securities | Must be Aaa rated. Total may not exceed 20% of the market value of the fund, with no more than 5% invested in any single issuer. |
| System Investment Fund Loans (University Loans and Bridge Notes) | Total may not exceed 20% of the market value of the fund, and loan terms may not exceed five years. |

CMO Risk: CMOs are sometimes based on cash flows from interest-only (IO) payments or principal-only (PO) payments and are sensitive to prepayment risks. The CMOs in the State System's portfolio do not have IO or PO structures; however, they are subject to extension or contraction risk based on movements in interest rates.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
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NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2022 AND 2021**

NOTE 3 DEPOSITS AND INVESTMENTS (CONTINUED)

Moody's Rating: The State System uses ratings from Moody's Investors Service, Inc. to indicate the credit risk of investments, i.e., the risk that an issuer or other counterparty to an investment will not fulfill its obligations. An *Aaa* rating indicates the highest quality obligations with minimal credit risk. Ratings that begin with *Aa* indicate high quality obligations subject to very low credit risk; ratings that begin with *A* indicate upper-medium-grade obligations subject to low credit risk; and ratings that begin with *Baa* indicate medium-grade obligations, subject to moderate credit risk, that may possess certain speculative characteristics. Moody's appends the ratings with numerical modifiers 1, 2, and 3, with 1 indicating a higher ranking and 3 indicating a lower ranking within the category. For short-term obligations, a rating of *P-1* indicates that issuers have a superior ability to repay short-term debt obligations, and a rating of *P-2* indicates that issuers have a strong ability to repay short-term debt obligations.

Modified Duration: The State System denotes interest rate risk, or the risk that changes in interest rates will affect the fair value of an investment, using *modified duration*. *Duration* is a measurement in years of how long it takes for the price of a bond to be repaid by its internal cash flows. *Modified duration* takes into account changing interest rates. The State System maintains a portfolio duration target of 1.8 years with an upper limit of 2.5 years for the intermediate-term component of the operating portion of the investment portfolio. The State System's duration targets are not applicable to its long-term investments.

Fair Value Hierarchy: GASB Statement No. 72, *Fair Value Measurement and Application*, requires that investments be classified according to a "fair value hierarchy." With respect to Statement No. 72's fair value hierarchy, GASB defines "inputs" as "the assumptions that market participants would use when pricing an asset or liability, including assumptions about risk." Statement No. 72 further categorizes inputs as *observable* or *unobservable*: *Observable* inputs are "inputs that are developed using market data, such as publicly available information about actual events or transactions, and which reflect the assumptions that market participants would use when pricing an asset or liability;" *Unobservable* inputs are "inputs for which market data are not available and that are developed using the best information available about the assumptions that market participants would use when pricing an asset or liability."

Statement No. 72's fair value hierarchy categorizes the inputs to valuation techniques used to measure fair value into three levels:

Level 1: Investments whose values are based on unadjusted quoted prices for identical assets or liabilities in an active market, such as stocks listed in the S&P 500 or NASDAQ. If an up-to-date price of the investment can be found on a major exchange, it is a Level 1 investment.

Level 2: Investments whose values are based on their quoted prices in inactive markets or whose values are based on models, and the inputs to those models are observable either directly or indirectly for substantially the full term of the asset or liability.

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NOTE 3 DEPOSITS AND INVESTMENTS (CONTINUED)

Level 3: Investments that trade infrequently, and as a result do not have many reliable market prices. Valuations of Level 3 investments typically are based on management assumptions or expectations. For example, a private equity investment or complex derivative would likely be a Level 3 investment.

In addition, the fair value of certain investments that do not have a readily determinable fair value is classified as NAV, meaning Net Asset Value per share, when the fair value is calculated in a manner consistent with the Financial Accounting Standards Board's measurement principles for investment companies.

Debt and equity securities classified in Level 1 of the fair value hierarchy are valued using prices quoted in active markets for those securities. Debt and equity securities classified in Level 2 of the fair value hierarchy are valued using a matrix pricing technique. Matrix pricing is used to value securities based on the securities' relationship to benchmark quoted prices. Securities classified in Level 3 of the fair value hierarchy lack an independent pricing source and so are valued using an internal fair value as provided by the investment manager.

Commonfund investments are valued based upon the unit values (NAV) of the funds held by the University at year-end. Unit values are based upon the underlying assets of the funds derived from inputs principally from or corroborated by observable market data, by correlation, or other means. Redemption restrictions for the Commonfund vary, depending upon the type of fund in which the University has invested, and are restricted to withdrawals only on a weekly basis or the last business day of the month. All withdrawals require five days' notice. The University liquidated their positions in all Commonfund investments during fiscal year 2021-22.

At June 30, 2022 and 2021, the carrying amount of the University's demand and time deposits held at local financial institutions was \$122,023 and \$296,922, respectively, as compared to bank balances of \$122,023 and \$296,922, respectively. Any differences are caused primarily by items in-transit and outstanding checks. All bank balances were covered by federal depository insurance or were collateralized by a pledge of U.S. Treasury obligations held by Federal Reserve Banks in the name of the banking institutions, or uninsured but covered under the collateralization provisions of the Commonwealth's Act 72 of 1971 (Act 72), as amended. Act 72 allows banking institutions to satisfy the collateralization requirements by pooling eligible investments to cover total public funds on deposit in excess of federal insurance. Such pooled collateral is pledged with the financial institutions' trust departments.

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NOTE 3 DEPOSITS AND INVESTMENTS (CONTINUED)

The carrying value (fair value) of investments for the University's investments including split interest agreements at June 30, 2022 is presented below:

| | Fair Value Hierarchy Level | Moody's Rating (if Applicable) | Modified Duration (Range) (if Applicable) | Fair Value |
|--|----------------------------------|-----------------------------------|---|-----------------------|
| Deposits: | | | | |
| Demand and Time Deposits | | | | \$ 170,283,286 |
| Investments: | | | | |
| U.S. Government and Agency Obligations | 2 | N/A | 6.4 to 6.6 | 5,643,645 |
| Fixed Income Securities | 2 | A1 | 6.7 | 362,145 |
| Fixed Income Securities | 2 | A2 | 6.7 | 689,733 |
| Fixed Income Securities | 2 | A3 | 6.7 | 607,131 |
| Fixed Income Securities | 2 | Aa2 | 6.7 | 75,365 |
| Fixed Income Securities | 2 | Aa3 | 6.7 | 69,940 |
| Fixed Income Securities | 2 | Aaa | 6.7 | 71,013 |
| Fixed Income Securities | 2 | Baa1 | 6.7 | 304,332 |
| Fixed Income Securities | 2 | NR | 6.7 | 9,872 |
| Bond Mutual Funds | 2 | N/A | 6.4 | 569,638 |
| Bond Mutual Funds | 2 | N/A | 6.6 | 779,260 |
| Equity/Balanced Mutual Funds | 2 | N/A | N/A | 19,482,543 |
| Total Investments | | | | <u>28,664,617</u> |
| Total Deposits and Investments | | | | <u>\$ 198,947,903</u> |

The carrying value (fair value) of investments for the University's investments including split interest agreements at June 30, 2021 is presented below:

| | Fair Value Hierarchy Level | Moody's Rating (If Applicable) | Modified Duration (Range) (If Applicable) | Fair Value |
|--|----------------------------------|-----------------------------------|---|-----------------------|
| Deposits: | | | | |
| Demand and Time Deposits | | | | \$ 207,243,909 |
| Investments: | | | | |
| U.S. Government and Agency Obligations | 2 | N/A | 5.8 | 45,135 |
| Bond Mutual Funds | NAV | N/A | 6.4 | 8,044,428 |
| Bond Mutual Funds | 2 | N/A | 5.8 | 923,748 |
| Equity/Balanced Mutual Funds | NAV | N/A | N/A | 22,023,963 |
| Equity/Balanced Mutual Funds | 2 | N/A | N/A | 1,295,503 |
| Common Stock | 1 | N/A | N/A | 643,339 |
| Total Investments | | | | <u>32,976,116</u> |
| Total Deposits and Investments | | | | <u>\$ 240,220,025</u> |

The University has no exposure to foreign currency risk.

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NOTE 3 DEPOSITS AND INVESTMENTS (CONTINUED)

The valuation method for investments measured at the net asset value (NAV) per share (or its equivalent) as of June 30, 2021 is presented on the following table. There were no investments valued at NAV as of June 30, 2022.

| | 2021 | | | |
|---|----------------------|-------------------------|-------------------------|-----------------------------|
| | Fair Value | Unfunded Commitments | Redemption Frequency | Redemption Notice Period |
| Commonfund Multi-Strategy Bond Fund ¹ | \$ 8,044,428 | \$ - | Monthly | 5 days |
| Commonfund Multi-Strategy Equity Fund ² | 22,023,963 | - | Monthly | 5 days |
| | <u>\$ 30,068,391</u> | <u>\$ -</u> | | |

1. *Multi-strategy bond fund.* The investment objective of the fund is to offer an actively managed, multi-manager investment program that will provide, in a single fund, broad exposure to global debt markets. The fund seeks to add value above the return of the broad U.S. bond market over a full market cycle, as measured by the Barclays Capital U.S. Aggregate Bond Index and, due to its strategy and manager diversification, to reduce volatility in comparison to that of investing in the index.

2. *Multi-strategy equity fund.* The investment objective of the fund is to offer an investment program that will provide, in a single fund, all of the strategy and manager diversification that an endowment would normally require for its equity allocation. The fund seeks to add value over long periods of time, above the return of the U.S. equity market as measured by the S&P 500 index and, due to its strategy and manager diversification, to reduce volatility in comparison to that of investing in the index.

NOTE 4 BENEFICIAL INTERESTS

At June 30, 2022, the fair value of beneficial interest totaled \$4,436,977, compared to \$5,304,936 at June 30, 2021. Of these amounts, \$4,435,984 at June 30, 2022 and \$5,303,089 at June 30, 2021 represent gifts that donors placed in trust in perpetuity with third-parties, with the University receiving a restricted revenue stream in accordance with the donors' wishes; and \$993 at June 30, 2022, and \$1,847 at June 30, 2021, represent a split-interest agreement that a donor placed in trust with a third-party, and to which the University will take title upon the death of the donor.

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NOTE 5 LEASE RECEIVABLES

The University routinely leases various land or facilities to third parties. The contracts, at times, may include variable payments that are not known or certain to be exercised at the time of the lease receivable valuation. These are recognized as income in the period that they occur.

The lease revenue and interest income for the fiscal year ended June 30, 2022 and 2021 are summarized in the following schedule.

| | June 30, 2022 | (Restated) June 30, 2021 |
|-----------------|---------------|-----------------------------|
| Lease Revenue | \$ 596,835 | \$ 608,907 |
| Interest Income | 15,660 | 9,611 |
| Total | \$ 612,495 | \$ 618,518 |

Total future minimum lease payments to be received under lease agreements are as follows:

| Fiscal Year Ending June 30, | Lease Receivables | |
|-----------------------------|-------------------|-----------|
| | Principal | Interest |
| 2023 | \$ 164,662 | \$ 6,414 |
| 2024 | 143,157 | 3,955 |
| 2025 | 88,743 | 2,311 |
| 2026 | 39,612 | 1,320 |
| 2027 | 41,447 | 713 |
| Thereafter | 24,893 | 125 |
| Total | \$ 502,514 | \$ 14,838 |

The following summary provides aggregated information reported for June 30, 2022 and 2021 lease receivables including additions and reductions for the years then ended.

| | Balance as of June 30, 2021 (Restated) | 2021-22 Additions | 2021-22 Reductions | Balance as of June 30, 2022 |
|------------------|--|----------------------|-----------------------|--------------------------------|
| Lease Receivable | \$ 1,099,348 | \$ 164,662 | \$ (761,496) | \$ 502,514 |

| | Balance as of June 30, 2020 (Restated) | 2020-21 Additions (Restated) | 2020-21 Reductions (Restated) | Balance as of June 30, 2021 (Restated) |
|------------------|--|------------------------------------|-------------------------------------|--|
| Lease Receivable | \$ - | \$ 1,708,255 | \$ (608,906) | \$ 1,099,349 |

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NOTE 6 CAPITAL ASSETS

Capital assets acquired or constructed by the University through the expenditures of University funds or the incurrence of debt consist of the following:

| | Estimated Lives in Years | Beginning Balance June 30, 2021 (Restated) | Additions | Retirements | Reclassifications | Ending Balance June 30, 2022 |
|--|--------------------------------|---|-------------------------|---------------------------|---------------------------------|--|
| Capital Assets Not Being Depreciated: | | | | | | |
| Construction in Progress | | \$ 114,453,142 | \$ 48,507,155 | \$ - | \$ 8,728 | \$ 162,969,025 |
| Land | | 6,886,162 | - | - | - | 6,886,162 |
| Total Capital Assets Not Depreciated | | 121,339,304 | 48,507,155 | - | 8,728 | 169,855,187 |
| Capital Assets Being Depreciated, Cost: | | | | | | |
| Buildings and Improvements | 10-40 | 336,776,535 | - | - | 1,650 | 336,778,185 |
| Furnishings and Equipment | 3-40 | 112,003,592 | 2,925,849 | (67,694) | (10,378) | 114,851,369 |
| Right to Use Assets | 3-10 | 321,335 | 5,228,633 | - | - | 5,549,968 |
| Library Books | 10 | 7,479,529 | 42,986 | (93,290) | - | 7,429,225 |
| Total Capital Assets Being Depreciated | | 456,580,991 | 8,197,468 | (160,984) | (8,728) | 464,608,747 |
| Less: Accumulated Depreciation: | | | | | | |
| Buildings and Improvements | | (168,699,829) | (11,553,287) | - | - | (180,253,116) |
| Furnishings and Equipment | | (96,985,369) | (4,649,331) | 67,694 | - | (101,567,006) |
| Right to Use Assets | | (92,077) | (887,046) | - | - | (979,123) |
| Library Books | | (6,919,621) | (142,551) | 93,290 | - | (6,968,882) |
| Total Accumulated Depreciation | | (272,696,896) | (17,232,215) | 160,984 | - | (289,768,127) |
| Total Capital Assets Being Depreciated, Net | | 183,884,095 | (9,034,747) | - | (8,728) | 174,840,620 |
| Capital Assets, Net | | \$ 305,223,399 | \$ 39,472,408 | \$ - | \$ - | \$ 344,695,807 |
| | | | | | | |
| | Estimated Lives in Years | Beginning Balance June 30, 2020 (Restated) | Additions (Restated) | Retirements (Restated) | Reclassifications (Restated) | Ending Balance June 30, 2021 (Restated) |
| Capital Assets Not Being Depreciated: | | | | | | |
| Construction in Progress | | \$ 56,256,742 | \$ 61,320,003 | \$ (400,545) | \$ (2,723,058) | \$ 114,453,142 |
| Land | | 6,886,162 | - | - | - | 6,886,162 |
| Total Capital Assets Not Depreciated | | 63,142,904 | 61,320,003 | (400,545) | (2,723,058) | 121,339,304 |
| Capital Assets Being Depreciated, Cost: | | | | | | |
| Buildings and Improvements | 10-40 | 334,248,483 | - | - | 2,528,052 | 336,776,535 |
| Furnishings and Equipment | 3-40 | 110,344,135 | 1,961,498 | (433,579) | 131,538 | 112,003,592 |
| Right to Use Assets | 3-10 | 321,335 | - | - | - | 321,335 |
| Library Books | 10 | 7,477,528 | 18,111 | (16,110) | - | 7,479,529 |
| Total Capital Assets Being Depreciated | | 452,391,481 | 1,979,609 | (449,689) | 2,659,590 | 456,580,991 |
| Less: Accumulated Depreciation: | | | | | | |
| Buildings and Improvements | | (157,070,676) | (11,629,153) | - | - | (168,699,829) |
| Furnishings and Equipment | | (92,555,719) | (4,909,880) | 418,300 | 61,930 | (96,985,369) |
| Right to Use Assets | | (28,828) | (63,249) | - | - | (92,077) |
| Library Books | | (6,768,618) | (167,113) | 16,110 | - | (6,919,621) |
| Total Accumulated Depreciation | | (256,423,841) | (16,769,395) | 434,410 | 61,930 | (272,696,896) |
| Total Capital Assets Being Depreciated, Net | | 195,967,640 | (14,789,786) | (15,279) | 2,721,520 | 183,884,095 |
| Capital Assets, Net | | \$ 259,110,544 | \$ 46,530,217 | \$ (415,824) | \$ (1,538) | \$ 305,223,399 |

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NOTE 7 ACCOUNTS PAYABLE AND ACCRUED EXPENSES

Accounts payable and accrued expenses consisted of the following at June 30:

| | <u>2022</u> | <u>2021</u> |
|------------------------|----------------------|----------------------|
| Employees | \$ 27,455,904 | \$ 25,073,628 |
| Suppliers and Services | 3,573,306 | 3,971,325 |
| Other | 11,321,340 | 16,217,061 |
| Interest | 147,937 | 156,843 |
| Total | <u>\$ 42,498,487</u> | <u>\$ 45,418,857</u> |

NOTE 8 BONDS PAYABLE

Bonds payable consist of tax-exempt revenue bonds issued by the State System through the Pennsylvania Higher Educational Facilities Authority (PHEFA). In connection with the bond issuances, the State System entered into a loan agreement with PHEFA under which the State System has pledged its full faith and credit for the repayment of the bonds. The loan constitutes an unsecured general obligation of the State System. The State System's Board of Governors has allocated portions of certain bond issuances to the University to undertake various capital projects or to advance refund certain previously issued bonds. The University is responsible for the repayment of principal and interest on its applicable portion of each obligation.

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NOTE 8 BONDS PAYABLE (CONTINUED)

The various bond series allocated to the University for the year ended June 30, 2022 are as follows:

| | Weighted Average Interest Rate | Balance July 1, 2021 | Bonds Issued | Bonds Redeemed | Balance June 30, 2022 |
|--|---|----------------------------|-----------------|-----------------------|---|
| Series AN used to Current Refund Series U, W, X (Lawrence Dining Renovation, LAN, Residence Halls, and Sykes Union) | 5.00 % | \$ 905,517 | \$ - | \$ (443,741) | \$ 461,776 |
| Series AQ used to current refund Series AC, AE (Lawrence Dining, ESCO) | 4.42 | 116,431 | - | (26,987) | 89,444 |
| Series AS used to current refund Series AF (ESCO, Rec Center) | 4.26 | 1,496,762 | - | (758,314) | 738,448 |
| Series AU used to build a parking structure on North Campus Drive (Commons Parking Garage) | 3.49 | 7,845,000 | - | (240,000) | 7,605,000 |
| Series AV used to build a parking structure on North Campus Drive (Commons Parking Garage), to build a mixed-use dining and academic facility (SECC), and refund Series AI (Sprinkler) | 4.18 | 63,482,617 | - | (2,366,799) | 61,115,818 |
| Series AW used to purchase three parking structures from the Borough of West Chester (Sharpless, Matlack, New Street); also to refund Series AJ (Rec Center) | 4.66 | 13,545,000 | - | (530,000) | 13,015,000 |
| Series AX used to current refund Series AL (College Arms, Parking Garage, Recreation Center) | 3.80 | 1,153,414 | - | (104,740) | 1,048,674 |
| Series AY used to partially advance refund Series AM (Recreation Center) | 1.56 | 12,587,895 | - | (761,110) | 11,826,785 |
| Total Bonds Payable | | <u>\$ 101,132,636</u> | <u>\$ -</u> | <u>\$ (5,231,691)</u> | <u>\$ 95,900,945</u> |
| Plus Unamortized Bond Premium Costs, Net Outstanding - End of Year | | | | | <u>4,321,435</u> <u>\$ 100,222,380</u> |

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NOTE 8 BONDS PAYABLE (CONTINUED)

The various bond series allocated to the University for the year ended June 30, 2021 are as follows:

| | Weighted Average Interest Rate | Balance July 1, 2020 | Bonds Issued | Bonds Redeemed | Balance June 30, 2021 |
|--|---|----------------------------|----------------------|------------------------|---|
| Series AL used to Current Refund Series T and New Financing of Purchasing College Arms, and Building Parking Garage and Recreation Center | 5.00 % | \$ 1,520,640 | \$ - | \$ (1,520,640) | \$ - |
| Series AM used to Build a Recreation Center | 4.61 | 12,398,593 | - | (12,398,593) | - |
| Series AN used to Current Refund Series U, W, X (Lawrence Dining Renovation, LAN, Residence Halls, and Sykes Union) | 5.00 | 1,331,223 | - | (425,706) | 905,517 |
| Series AQ used to current refund Series AC, AE (Lawrence Dining, ESCO) | 4.56 | 1,159,751 | - | (1,043,320) | 116,431 |
| Series AS used to current refund Series AF (ESCO, Rec Center) | 4.13 | 2,239,702 | - | (742,940) | 1,496,762 |
| Series AU used to build a parking structure on North Campus Drive (Commons Parking Garage) | 3.52 | 8,075,000 | - | (230,000) | 7,845,000 |
| Series AV used to build a parking structure on North Campus Drive (Commons Parking Garage), to build a mixed-use dining and academic facility (SECC), and refund Series AI (Sprinkler) | 4.22 | 65,575,410 | - | (2,092,793) | 63,482,617 |
| Series AW used to purchase three parking structures from the Borough of West Chester (Sharpless, Matlack, New Street); also to refund Series AJ (Rec Center) | 3.11 | 13,825,000 | - | (280,000) | 13,545,000 |
| Series AX used to current refund Series AL (College Arms, Parking Garage, Recreation Center) | 3.85 | - | 1,262,951 | (109,537) | 1,153,414 |
| Series AY used to partially advance refund Series AM (Recreation Center) | 1.48 | - | 12,587,895 | - | 12,587,895 |
| Total Bonds Payable | | <u>\$ 106,125,319</u> | <u>\$ 13,850,846</u> | <u>\$ (18,843,529)</u> | <u>\$ 101,132,636</u> |
| Plus Unamortized Bond Premium Costs, Net Outstanding - End of Year | | | | | <u>4,857,110</u> <u>\$ 105,989,746</u> |

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NOTE 8 BONDS PAYABLE (CONTINUED)

Principal and interest maturities for each of the next five years and in subsequent five-year periods ending June 30 are as follows:

| Series | | 2023 | 2024 | 2025 | 2026 | 2027 | 2028-2032 | 2033-2037 | 2038-2042 | 2043-2047 | Total |
|--------|-----------|--------------|--------------|--------------|--------------|--------------|---------------|---------------|---------------|--------------|----------------|
| AN | Principal | \$ 461,776 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 461,776 |
| | Interest | 2,443 | - | - | - | - | - | - | - | - | 2,443 |
| | Total | 464,219 | - | - | - | - | - | - | - | - | 464,219 |
| AQ | Principal | 28,367 | 29,798 | 31,279 | - | - | - | - | - | - | 89,444 |
| | Interest | 4,472 | 3,054 | 1,564 | - | - | - | - | - | - | 9,090 |
| | Total | 32,839 | 32,852 | 32,843 | - | - | - | - | - | - | 98,534 |
| AS | Principal | 133,624 | 140,287 | 147,320 | 154,722 | 162,495 | - | - | - | - | 738,448 |
| | Interest | 36,922 | 30,241 | 23,227 | 15,861 | 8,125 | - | - | - | - | 114,376 |
| | Total | 170,546 | 170,528 | 170,547 | 170,583 | 170,620 | - | - | - | - | 852,824 |
| AU | Principal | 255,000 | 265,000 | 280,000 | 295,000 | 310,000 | 1,750,000 | 2,055,000 | 2,395,000 | - | 7,605,000 |
| | Interest | 270,525 | 257,775 | 244,525 | 230,525 | 215,775 | 870,225 | 568,825 | 232,250 | - | 2,890,425 |
| | Total | 525,525 | 522,775 | 524,525 | 525,525 | 525,775 | 2,620,225 | 2,623,825 | 2,627,250 | - | 10,495,425 |
| AV | Principal | 2,213,637 | 2,224,198 | 2,177,983 | 2,065,000 | 2,170,000 | 12,515,000 | 15,265,000 | 18,375,000 | 4,110,000 | 61,115,818 |
| | Interest | 2,526,335 | 2,415,653 | 2,304,443 | 2,195,544 | 2,092,294 | 8,798,319 | 6,048,838 | 2,935,675 | 154,125 | 29,471,226 |
| | Total | 4,739,972 | 4,639,851 | 4,482,426 | 4,260,544 | 4,262,294 | 21,313,319 | 21,313,838 | 21,310,675 | 4,264,125 | 90,587,044 |
| AW | Principal | 560,000 | 585,000 | 620,000 | 650,000 | 685,000 | 2,840,000 | 2,655,000 | 3,060,000 | 1,360,000 | 13,015,000 |
| | Interest | 499,700 | 471,700 | 442,450 | 411,450 | 378,950 | 1,406,100 | 882,363 | 484,950 | 61,500 | 5,039,163 |
| | Total | 1,059,700 | 1,056,700 | 1,062,450 | 1,061,450 | 1,063,950 | 4,246,100 | 3,537,363 | 3,544,950 | 1,421,500 | 18,054,163 |
| AX | Principal | 109,789 | 115,341 | 121,146 | 126,951 | 133,513 | 441,934 | - | - | - | 1,048,674 |
| | Interest | 52,434 | 46,944 | 41,177 | 35,120 | 28,772 | 44,913 | - | - | - | 249,360 |
| | Total | 162,223 | 162,285 | 162,323 | 162,071 | 162,285 | 486,847 | - | - | - | 1,298,034 |
| AY | Principal | 768,997 | 776,885 | 780,828 | 788,715 | 800,546 | 4,203,852 | 3,706,962 | - | - | 11,826,785 |
| | Interest | 216,833 | 211,065 | 204,267 | 195,483 | 184,638 | 715,291 | 231,039 | - | - | 1,958,616 |
| | Total | 985,830 | 987,950 | 985,095 | 984,198 | 985,184 | 4,919,143 | 3,938,001 | - | - | 13,785,401 |
| Total | Principal | 4,531,190 | 4,136,509 | 4,158,556 | 4,080,388 | 4,261,554 | 21,750,786 | 23,681,962 | 23,830,000 | 5,470,000 | 95,900,945 |
| | Interest | 3,609,664 | 3,436,432 | 3,261,653 | 3,083,983 | 2,908,554 | 11,834,848 | 7,731,065 | 3,652,875 | 215,625 | 39,734,699 |
| Total | | \$ 8,140,854 | \$ 7,572,941 | \$ 7,420,209 | \$ 7,164,371 | \$ 7,170,108 | \$ 33,585,634 | \$ 31,413,027 | \$ 27,482,875 | \$ 5,685,625 | \$ 135,635,644 |

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NOTE 9 LEASE OBLIGATIONS

The University routinely leases various facilities and equipment instead of purchasing the assets. There were no termination penalties or residual guarantee payments expensed for the fiscal year ended June 30, 2022 or 2021. Interest expense on these leases for the fiscal years ended June 30, 2022 and 2021 totaled approximately \$68,000 and \$3,000, respectively.

The following schedule provided future minimum principal and interest payments to maturity for right of use leases.

| <u>Fiscal Year Ending June 30,</u> | <u>Lease Obligations</u> | |
|------------------------------------|--------------------------|-------------------|
| | <u>Principal</u> | <u>Interest</u> |
| 2023 | \$ 842,717 | \$ 62,984 |
| 2024 | 857,848 | 50,439 |
| 2025 | 864,966 | 37,759 |
| 2026 | 873,751 | 24,926 |
| 2027 | 888,242 | 11,753 |
| Thereafter | 300,118 | 938 |
| Total | <u>\$ 4,627,642</u> | <u>\$ 188,799</u> |

The following summary provides aggregated information for June 30, 2022 and 2021 for right of use lease liabilities, including additions, reductions and reported liabilities for the years then ended.

| | | | | |
|-----------------------|---|---|--|---|
| | <u>Balance as of June 30, 2021 (Restated)</u> | <u>2021-22 Additions</u> | <u>2021-22 Reductions</u> | <u>Balance as of June 30, 2022</u> |
| Leases, Third Parties | \$ 222,401 | \$ 5,228,632 | \$ (823,391) | \$ 4,627,642 |
| | <u>Balance as of June 30, 2020 (Restated)</u> | <u>2020-21 Additions (Restated)</u> | <u>2020-21 Reductions (Restated)</u> | <u>Balance as of June 30, 2021 (Restated)</u> |
| Leases, Third Parties | \$ 191,676 | \$ 112,805 | \$ (82,080) | \$ 222,401 |

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NOTE 10 UNEARNED REVENUE

Unearned revenue consists of the following components at June 30:

| | 2022 | | 2021 | |
|--------------------------|---------------------|------------------|---------------------|------------------|
| | Current | Noncurrent | Current | Noncurrent |
| Student Tuition and Fees | \$ 5,653,634 | \$ - | \$ 4,509,685 | \$ - |
| Grants | 222,172 | - | 864,132 | - |
| Sales and Services | 159,215 | - | 2,423 | - |
| Federal Appropriation | - | - | 41,547 | - |
| Other | 819,552 | 33,859 | 384,870 | 50,789 |
| Total | <u>\$ 6,854,573</u> | <u>\$ 33,859</u> | <u>\$ 5,802,657</u> | <u>\$ 50,789</u> |

NOTE 11 COMPENSATED ABSENCES

Compensated absences are absences, such as vacation and sick leave, for which employees will be paid in cash at termination or retirement. Compensated absences consist of the following components at June 30:

| | 2022 | | 2021 | |
|----------------------|------------|---------------|--------------|---------------|
| | Current | Noncurrent | Current | Noncurrent |
| Compensated Absences | \$ 873,953 | \$ 24,343,468 | \$ 4,907,235 | \$ 19,436,233 |

The changes in compensated absences are as follows:

| | 2022 | 2021 |
|-----------------------------|----------------------|----------------------|
| Balance - July 1 | \$ 24,343,468 | \$ 19,436,232 |
| Current Changes in Estimate | 4,211,613 | 8,593,428 |
| Payouts | (3,337,660) | (3,686,192) |
| Balance - June 30 | <u>\$ 25,217,421</u> | <u>\$ 24,343,468</u> |

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NOTE 12 OTHER POSTEMPLOYMENT BENEFITS (OPEB)

Other postemployment benefits (OPEB) are benefits such as healthcare benefits that are paid in the period after employment and that are provided separately from a pension plan. OPEB does not include termination benefits or termination payments for sick leave (See Note 11).

University employees who retire after meeting specified service and age requirements are eligible to receive healthcare and tuition benefits in retirement. Employee members of the Association of Pennsylvania State College and University Faculties (APSCUF), the State College and University Professional Association (SCUPA), PASSHE Officers Association (POA), Security Police and Fire Professionals of America (SPFPA), Office and Professional Employees International Union (OPEIU), and nonrepresented employees participate in a defined benefit healthcare plan administered by the State System (System Plan). Employee members of the American Federation of State, County and Municipal Employees (AFSCME), Pennsylvania Doctors Alliance (PDA), and Service Employees International Union (SEIU, Local 668), formerly Pennsylvania Social Services Union (PSSU), participate in the Retired Employees Health Program (REHP), which is a defined benefit healthcare plan sponsored by the Commonwealth and administered by the Pennsylvania Employee Benefits Trust Fund (PEBTF). In addition to the above, any employee who participates in the Public School Employees' Retirement System (PSERS) pension plan is eligible to receive benefits from the PSERS Health Insurance Premium Assistance Program (Premium Assistance), a defined benefit plan, and all eligible retirees and their eligible dependents receive tuition waivers at any of the 14 State System universities.

Following is the total of the University's OPEB liabilities, deferred outflows and inflows of resources related to OPEB, and the OPEB expense for the fiscal years ended June 30, 2022 and 2021.

| | System Plan | | REHP | | Premium Assistance | | Total | |
|--|----------------|----------------|----------------|----------------|--------------------|------------|----------------|----------------|
| | 2022 | 2021 | 2022 | 2021 | 2022 | 2021 | 2022 | 2021 |
| Net OPEB Liabilities | \$ 236,412,995 | \$ 235,152,230 | \$ 53,878,830 | \$ 66,341,174 | \$ 696,008 | \$ 646,836 | \$ 290,987,833 | \$ 302,140,240 |
| Deferred Outflows of Resources: | | | | | | | | |
| Difference Between Expected and Actual Experience | - | - | 44,338 | 57,693 | 6,469 | 5,980 | 50,807 | 63,673 |
| Net Difference Between Projected and Actual Investment Earnings on OPEB Plan Investments | N/A | N/A | - | 23,682 | 1,327 | 1,131 | 1,327 | 24,813 |
| Changes in Assumptions | 29,658,799 | 37,745,412 | 6,562,437 | 8,606,775 | 74,144 | 26,345 | 36,295,380 | 46,378,532 |
| Changes in Proportion | - | - | 1,688,512 | 2,560,895 | 13,768 | 17,133 | 1,702,280 | 2,578,028 |
| Contributions After the Measurement Date | 4,805,559 | 5,112,513 | 1,238,304 | 1,356,201 | 34,874 | 35,852 | 6,078,737 | 6,504,566 |
| Total Deferred Outflows of Resources | 34,464,358 | 42,857,925 | 9,533,591 | 12,605,246 | 130,582 | 86,441 | 44,128,531 | 55,549,612 |
| Deferred Inflows of Resources: | | | | | | | | |
| Difference Between Expected and Actual Experience | 25,226,285 | 33,685,549 | 26,142,244 | 31,831,439 | - | - | 51,368,529 | 65,516,988 |
| Net Difference Between Projected and Actual Investment Earnings on OPEB Plan Investments | N/A | N/A | 520,679 | - | - | - | 520,679 | - |
| Changes in Assumptions | 22,936,355 | 16,072,851 | 7,556,712 | 5,140,938 | 9,289 | 14,223 | 30,502,356 | 21,228,012 |
| Changes in Proportion | N/A | N/A | 7,707,121 | 3,807,962 | 35,165 | 13,254 | 7,742,286 | 3,821,216 |
| Total Deferred Inflows of Resources | \$ 48,162,640 | \$ 49,758,400 | \$ 41,926,756 | \$ 40,780,339 | \$ 44,454 | \$ 27,477 | \$ 90,133,850 | \$ 90,566,216 |
| OPEB Expense | \$ 12,864,131 | \$ 5,674,530 | \$ (7,005,968) | \$ (5,854,165) | \$ 94,541 | \$ 98,767 | \$ 5,952,704 | \$ (80,868) |
| Contributions Recognized by OPEB Plans | N/A | N/A | \$ 1,238,304 | \$ 1,356,201 | \$ 34,874 | \$ 35,852 | \$ 1,273,178 | \$ 1,392,053 |

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NOTE 12 OTHER POSTEMPLOYMENT BENEFITS (OPEB) (CONTINUED)

The University will recognize the deferred outflows of resources resulting from contributions after the measurement date, totaling \$4,805,559 for the System Plan, \$1,238,304 for the REHP plan, and \$34,874 for the PSERS OPEB plan, as reductions of the respective net OPEB liabilities in the year ended June 30, 2023. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows.

| <u>Year Ended June 30,</u> | Amortization | | |
|----------------------------|------------------------|------------------------|-----------------------|
| | System Plan | REHP | Premium Assistance |
| 2023 | \$ (9,597,424) | \$ (12,925,552) | \$ 8,294 |
| 2024 | (5,549,664) | (10,304,631) | 8,294 |
| 2025 | (253,649) | (5,675,414) | 13,933 |
| 2026 | (3,103,104) | (2,389,421) | 10,284 |
| 2027 | - | (2,336,451) | 5,474 |
| Thereafter | - | - | 4,975 |
| Total | <u>\$ (18,503,841)</u> | <u>\$ (33,631,469)</u> | <u>\$ 51,254</u> |

System Plan

Plan Description

The System Plan is a single-employer defined benefit healthcare plan administered by the System Office. Act 188 empowers the Board to establish and amend benefit provisions and to require the System Office to pay OPEB as the benefits come due. The System Office discretely accounts for and accumulates all System Plan contributions that have been collected from the universities (employer) and retirees, but not yet been paid to the provider; however, the System Plan has no assets accumulated in a trust in which the employer contributions are irrevocable, are dedicated to providing OPEB to plan members, or are legally protected from creditors.

The System Plan provides eligible retirees and their eligible dependents with healthcare benefits, including hospital, medical/surgical, prescription drugs, and major medical coverage, as well as a Medicare supplement for individuals over age 65. Retirees receive varying coverages based on the benefits in effect when they retired, and benefits may continue for the retiree's lifetime. Spouse benefits cease upon the retiree's death, but the surviving spouse may continue coverage at full cost. Non spouse dependents may be covered until age 19 or until age 25 if a certified full-time student. SCUPA, SPFPA, OPEIU, and nonrepresented employees whose retirement date is on or after January 1, 2016, and APSCUF employees whose retirement date is on or after July 1, 2017, receive the same pre-Medicare benefits as active employees, with benefits changing as active employee benefits change. All other pre-Medicare retirees continue to receive the same benefits to which they were entitled at retirement.

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NOTE 12 OTHER POSTEMPLOYMENT BENEFITS (OPEB) (CONTINUED)

System Plan (Continued)

Plan Description (Continued)

A total of 11,872 individuals are covered by the benefit terms (down from 12,122 in the prior actuarial valuation), including 6,897 active employees that may be entitled to receive benefit payments upon retirement, 53 retired participants entitled to but not yet receiving benefits, and 4,922 retired participants receiving benefits.

Effective January 16, 2016, the State System OPEB plan became closed to newly hired SCUPA, SPFPA, OPEIU, and nonrepresented employees, while newly hired APSCUF employees (faculty and coaches) continue to be eligible to participate in the plan.

Plan members receiving benefits contribute at various rates, depending upon when they retire, whether they are eligible for Medicare, the contribution rate in effect on the day of their retirement or the contribution rate for active employees, and applicable collective bargaining agreements. Following are the contribution rates of eligible plan members receiving benefits as of June 30, 2022.

- Plan members who retired prior to July 1, 2005, are not required to make contributions.
- Plan members, with the exception of nonfaculty coaches, who retired on or after July 1, 2005, and prior to July 1, 2008, and who are under age 65, pay the same dollar amount they paid as active employees on the day of retirement. When these plan members become eligible for Medicare, they pay 18% of the current cost of their Medicare coverage and current cost of coverage for covered dependents. The rate changes annually, and future adjustments will apply if contributions increase for active employees.
- Plan members, with the exception of nonfaculty coaches, who retire on or after July 1, 2008, pay 18% of the plan premium in effect for active employees on their retirement date. Future adjustments will apply if contributions increase for active employees.
- Nonfaculty coaches who retired on or after July 1, 2005, pay 3.0% of their final annual gross salary at the time of retirement.

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NOTE 12 OTHER POSTEMPLOYMENT BENEFITS (OPEB) (CONTINUED)

System Plan (Continued)

Actuarial Assumptions and Other Inputs

The System performs actuarial valuations every two years for the System Plan and utilizes a measurement date that is the first day of its current fiscal year-end. The actuarial valuation on which the total OPEB liability as of June 30, 2022, is based is dated July 1, 2021, which is the measurement date. The total OPEB liability was measured using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

- Healthcare cost trend rate of 5.5% in 2020 through 2023, with rates gradually decreasing from 5.4% in 2024 to 4.0% in 2075 and later, based on the Society of Actuaries Long-Run Medical Cost Trend Model.
- Annual salary increase of 4%.
- 90% of employees eligible for a subsidy and 15% of employees not eligible for a subsidy are assumed to elect coverage. 75% of vested former members who have not yet reached age 65 are assumed to begin electing coverage at age 65.
- The per capita claims cost for medical and prescription drugs is based on the expected portion of the group's overall cost attributed to individuals in specified age and gender brackets.
- Retiree premium cost sharing for retired participants covered under "Other Less Subsidized Health Coverage" is assumed to remain at 18% and increase at the same rate as the Health Care Cost Trend Rate. Otherwise, retiree premium cost sharing is not assumed to increase after retirement.
- Mortality rates based on the PubG-2010 Mortality Table, including rates for contingent survivors, and which incorporates rates based on a generational projection using Scale MP-2020 to reflect mortality improvement.
- The discount rate increased from 1.86% to 2.28%, based on S&P Municipal Bond 20-Year High Grade Rate Index at July 1, 2021.
- Participant data is based on census information as of July 1, 2020.
- Rates of withdrawal vary by age and years of service.
- Costs have been loaded by 0.7% to account for tuition waiver benefits, which are offered to all eligible retirees, regardless of employee bargaining unit when active, and including those not represented when active, who meet years of service and/or age criteria.

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NOTE 12 OTHER POSTEMPLOYMENT BENEFITS (OPEB) (CONTINUED)

System Plan (Continued)

Actuarial Assumptions and Other Inputs (Continued)

The following presents the University's share of the System Plan's net OPEB liability at June 30, 2022, as well as what the liability would be if it were calculated using healthcare cost trend rates that are one percentage point lower (4.5% decreasing to 3.0%) or one percentage point higher (6.5% decreasing to 5.0%) than the current healthcare cost trend rates (5.5% decreasing to 4.0%).

| Sensitivity of the University's Proportionate Share of the System Plan Net OPEB Liability to Changes in the Healthcare Cost Trend Rate | | |
|---|---|---|
| 1% Decrease (4.5% Decreasing to 3.0%) | Healthcare Cost Trend Rates (5.5% Decreasing to 4.0%) | 1% Increase (6.5% Decreasing to 5.0%) |
| \$ 193,831,394 | \$ 236,412,995 | \$ 292,111,063 |

The following presents the University's share of the System Plan's net OPEB liability at June 30, 2021, as well as what the liability would have been if it had been calculated using healthcare cost trend rates that are one percentage point lower (4.5% decreasing to 3.0%) or one percentage point higher (6.5% decreasing to 5.0%) than the current healthcare cost trend rates (5.5% decreasing to 4.0%).

| Sensitivity of the University's Proportionate Share of the System Plan Net OPEB Liability to Changes in the Healthcare Cost Trend Rate | | |
|---|---|---|
| 1% Decrease (4.5% Decreasing to 3.0%) | Healthcare Cost Trend Rates (5.5% Decreasing to 4.0%) | 1% Increase (6.5% Decreasing to 5.0%) |
| \$ 193,379,441 | \$ 235,152,230 | \$ 289,890,750 |

The following presents the University's share of the System Plan's net OPEB liability at June 30, 2022, as well as what the liability would be if it were calculated using a discount rate that is one percentage point lower (1.28%) or one percentage point higher (3.28%) than the current discount rate (2.28%).

| Sensitivity of the University's Proportionate Share of the System Plan Net OPEB Liability to Changes in the Discount Rate | | |
|--|-----------------------|----------------------|
| 1% Decrease 1.28% | Current Rate 2.28% | 1% Increase 3.28% |
| \$ 279,323,349 | \$ 236,412,995 | \$ 202,437,834 |

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NOTE 12 OTHER POSTEMPLOYMENT BENEFITS (OPEB) (CONTINUED)

System Plan (Continued)

Actuarial Assumptions and Other Inputs (Continued)

The following presents the University's share of the System Plan's net OPEB liability at June 30, 2021, as well as what the liability would have been if it had been calculated using a discount rate that was one percentage point lower (0.86%) or one percentage point higher (2.86%) than the discount rate used (1.86%).

| Sensitivity of the University's Proportionate Share of the System Plan Net OPEB Liability to Changes in the Discount Rate | | |
|--|-----------------------|----------------------|
| 1% Decrease 0.86% | Current Rate 1.86% | 1% Increase 2.86% |
| \$ 279,372,480 | \$ 235,152,230 | \$ 200,275,051 |

OPEB Liability

The University's proportionate share of the System Plan's total OPEB liability was \$236,412,995 as of June 30, 2022, measured as of July 1, 2021 and determined by an actuarial valuation as of July 1, 2020 that was rolled forward to July 1, 2021. The University's proportionate share of the System Plan's total OPEB liability was \$235,152,230 as of June 30, 2021, measured and determined by an actuarial valuation as of July 1, 2020.

| | Changes in the System Plan total OPEB Liability | |
|---|---|-------------------------------------|
| | Fiscal Year Ending June 30, 2022 | Fiscal Year Ending June 30, 2021 |
| Balance - Beginning of Year | \$ 235,152,230 | \$ 206,416,046 |
| Service Cost | 7,244,037 | 5,346,017 |
| Interest | 4,444,317 | 6,985,210 |
| Differences Between Expected and Actual Experience | - | (24,240,129) |
| Changes in Assumptions | (14,809,418) | 47,029,783 |
| Benefit Payments | 4,381,829 | (6,384,697) |
| Net Changes | 1,260,765 | 28,736,184 |
| Balance - End of Year | \$ 236,412,995 | \$ 235,152,230 |

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NOTE 12 OTHER POSTEMPLOYMENT BENEFITS (OPEB) (CONTINUED)

REHP

Plan Description

The Retired Employees Health Program (REHP) is a single-employer defined benefit OPEB plan that includes Commonwealth agencies and some component units. The REHP is established as a trust equivalent arrangement. The REHP is administered by the Pennsylvania Employees Benefit Trust Fund (PEBTF), which acts as a third-party administrator under an agreement with the Commonwealth. The REHP is provided as part of collective bargaining agreements with most Commonwealth labor unions. All policy decisions and types and levels of benefits for the REHP fall under the purview of the Commonwealth's Executive Board and the Secretary of Administration. The REHP does not have a governing board. The REHP neither issues a stand-alone financial report nor is it included in the report of a public employee retirement system or other entity, but is reported in the Commonwealth's Annual Comprehensive Financial Report (ACFR) as a Pension (and Other Employee Benefit) Trust. The REHP is reported using the economic resources measurement focus and the accrual basis of accounting. The ACFR is an audited financial statement and is available at www.budget.pa.gov.

The REHP provides eligible retirees and their eligible dependents with subsidized healthcare for the retiree's lifetime. Benefits include healthcare, including hospital, medical/surgical, prescription drugs, and major medical coverage, as well as a Medicare supplement for individuals over age 65. Retirees receive varying coverages based on the plan they choose. Spouse benefits cease upon the retiree's death, but the surviving spouse may continue coverage at full cost. Nonspouse dependents may be covered until age 26.

Plan members receiving benefits contribute at various rates, depending upon when they retire, whether they are eligible for Medicare, and their salary at retirement. Following are the contribution rates of eligible plan members receiving benefits as of June 30, 2022.

- Plan members who retired prior to July 1, 2005 are not required to make contributions.
- Plan members who retired on or after July 1, 2005 and prior to July 1, 2007 pay 1% of their final annual salary.
- Plan members who retired on or after July 1, 2007 and prior to July 1, 2011 pay 3% of either final gross annual base salary or final average salary, whichever is less. Members eligible for Medicare pay 1.5% of either final gross annual base salary or final average salary, whichever is less.
- Plan members who retire on or after July 1, 2011 pay 3% of final average salary. Members eligible for Medicare pay 1.5% of final gross annual base salary.

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NOTE 12 OTHER POSTEMPLOYMENT BENEFITS (OPEB) (CONTINUED)

REHP (Continued)

Plan Description (Continued)

Employer contribution requirements are established by the Commonwealth as provided by pertinent statutory authority. With the exception of certain employing agencies, employers contributed to the REHP Trust a retiree health assessment rate of \$230 per pay period for each current REHP eligible active employee during the period July 1, 2020 through January 15, 2021, and \$-0- from January 16, 2021 through June 30, 2021. The rate during the period July 1, 2021, through June 30, 2022 was \$120 per pay period.

Actuarial Assumptions and Other Inputs

The State System records its REHP pension liability annually utilizing a measurement date one year prior to its fiscal year-end. The Commonwealth's State Employees' Retirement System (SERS) performs experience studies periodically to determine reasonable and appropriate economic and demographic assumptions for purposes of valuing the defined benefit pension plan. The most recent SERS experience study covered the years 2015 through 2019 and was presented to the SERS Board in July 2020. The approved recommendations from that study were used to determine the assumptions in the REHP annual valuations, where applicable. The inflation assumption was selected by the SERS Board during a July 2020 meeting based on a review of actual plan experience and the prevalent economic outlook.

The total OPEB liability in the June 30, 2021 actuarial valuations was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

- Actuarial Cost Method is Entry Age Normal, which requires an estimate of the projected benefit payable at retirement to determine costs and liabilities.
- Inflation of 2.50%.
- Healthcare cost trend rate of 6.9%, with rates gradually decreasing to 4.0% in 2075 and later, based on the SOA-Getzen trend rate model version 2021_b for the June 30, 2021 measurement date.
- Average salary growth of 2.50% per year and an assumed 2.80% payroll growth rate.
- Projected benefits based on estimates of future years of service and projected health benefit costs.
- Mortality rates for active employees based on PUB-2010 General Employees Headcount-Weighted Mortality Tables and adjusted for mortality improvements using projection scale MP-2020.
- Participant data based on census information as of December 31, 2020, for the June 30, 2021 measurement date; and as of December 31, 2019, for the June 30, 2020 measurement date.

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NOTE 12 OTHER POSTEMPLOYMENT BENEFITS (OPEB) (CONTINUED)

REHP (Continued)

Actuarial Assumptions and Other Inputs (Continued)

The following assumptions were made with regard to the discount rate:

- Discount rate of 3.63% as of June 30, 2021, and 2.21% as of June 30, 2020.
- Since the REHP has insufficient assets to meet next year's projected benefit payments, the discount rate is based on the index rate for the 20-year tax-exempt general obligation municipal bond index with an average rating of AA/Aa or higher as of the measurement date. The Commonwealth elected to determine the discount rate using the Bond Buyer 20-Bond General Obligation Index.

The long-term expected rate of return on REHP plan investments is determined using a risk premium review. This review compares the current relationship between fixed income and equity and their relationship over long periods of time to come up with an expected rate of return. Other variables considered in the expected rates of return are a reversion to the mean for each asset class.

Best estimates of arithmetic real rates of return for each major asset class included in the target asset allocation are summarized as follows at June 30, 2022:

| <u>Asset Class</u> | <u>Target Allocation</u> | <u>Long-Term Expected Real Rate of Return</u> |
|---------------------------|------------------------------|---|
| Domestic Equity | 40.0 % | 5.8 % |
| International Equity | 27.0 | 6.3 |
| Fixed Income | 23.0 | 2.1 |
| Real Estate | 8.0 | 5.1 |
| Cash and Cash Equivalents | 1.5 | 0.4 |
| Private Equity | 0.5 | 9.3 |
| Total | <u>100.0 %</u> | |

Best estimates of arithmetic real rates of return for each major asset class included in the target asset allocation are summarized as follows at June 30, 2021:

| <u>Asset Class</u> | <u>Target Allocation</u> | <u>Long-Term Expected Real Rate of Return</u> |
|---------------------------|------------------------------|---|
| Domestic Equity | 40.0 % | 5.6 % |
| International Equity | 27.0 | 5.8 |
| Fixed Income | 23.0 | 1.7 |
| Real Estate | 8.0 | 4.6 |
| Cash and Cash Equivalents | 1.5 | 0.9 |
| Private Equity | 0.5 | 10.4 |
| Total | <u>100.0 %</u> | |

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NOTE 12 OTHER POSTEMPLOYMENT BENEFITS (OPEB) (CONTINUED)

REHP (Continued)

Actuarial Assumptions and Other Inputs (Continued)

The Commonwealth calculated an allocated share of the REHP OPEB liability for each participating employer based upon their actual contributions made to the REHP. The State System's proportion of the collective net OPEB liability was 4.026% for the measurement date of June 30, 2021, and 4.275% for the measurement date of June 30, 2020.

The following presents the University's share of the REHP net OPEB liability at June 30, 2022, as well as what the liability would be if it were calculated using healthcare cost trend rates that are one percentage point lower (5.9% decreasing to 3.0%) or one percentage point higher (7.9% decreasing to 5.0%) than the current healthcare cost trend rates (6.9% decreasing to 4.0%).

| Sensitivity of the University's Share of the REHP Net OPEB Liability to Changes in the Healthcare Cost Trend Rate | | |
|--|---|---|
| 1% Decrease (5.9% Decreasing to 3.0%) | Healthcare Cost Trend Rates (6.9% Decreasing to 4.0%) | 1% Increase (7.9% Decreasing to 5.0%) |
| \$ 45,819,227 | \$ 53,878,830 | \$ 63,930,511 |

The following presents the University's share of the REHP net OPEB liability at June 30, 2021, as well as what the liability would have been if it had been calculated using healthcare cost trend rates that are one percentage point lower (5.6% decreasing to 3.1%) or one percentage point higher (7.6% decreasing to 5.1%) than the healthcare cost trend rates used (6.6% decreasing to 4.1%).

| Sensitivity of the University's Share of the REHP Net OPEB Liability to Changes in the Healthcare Cost Trend Rate | | |
|--|---|---|
| 1% Decrease (5.6% Decreasing to 3.1%) | Healthcare Cost Trend Rates (6.6% Decreasing to 4.1%) | 1% Increase (7.6% Decreasing to 5.1%) |
| \$ 56,386,055 | \$ 66,341,174 | \$ 78,781,105 |

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NOTE 12 OTHER POSTEMPLOYMENT BENEFITS (OPEB) (CONTINUED)

REHP (Continued)

Actuarial Assumptions and Other Inputs (Continued)

The following presents the University's share of the REHP net OPEB liability at June 30, 2022, as well as what the liability would be if it were calculated using a discount rate that is one percentage point lower (2.63%) or one percentage point higher (4.63%) than the current discount rate (3.63%).

| Sensitivity of the University's Share of the REHP Net OPEB Liability to Changes in the Discount Rate | | |
|---|-----------------------|----------------------|
| 1% Decrease 2.63% | Current Rate 3.63% | 1% Increase 4.63% |
| \$ 61,735,838 | \$ 53,878,830 | \$ 47,347,258 |

The following presents the University's share of the REHP net OPEB liability at June 30, 2021, as well as what the liability would have been if it had been calculated using a discount rate that is one percentage point lower (1.21%) or one percentage point higher (3.21%) than the discount rate used (2.21%).

| Sensitivity of the University's Share of the REHP Net OPEB Liability to Changes in the Discount Rate | | |
|---|-----------------------|----------------------|
| 1% Decrease 1.21% | Current Rate 2.21% | 1% Increase 3.21% |
| \$ 75,702,236 | \$ 66,341,174 | \$ 58,549,275 |

The assets of the REHP are managed by the Commonwealth's Treasury in an investment pool. The REHP investments are made based upon an interagency agreement, dated June 17, 2008, and the prudent investor standard set forth in the Commonwealth of Pennsylvania's amendment to fiscal code 72 P.S. §30.1, the principles of Prudent Investors Standards.

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NOTE 12 OTHER POSTEMPLOYMENT BENEFITS (OPEB) (CONTINUED)

Premium Assistance

Plan Description

The Health Insurance Premium Assistance Program (Premium Assistance) is a governmental cost sharing, multiple-employer OPEB plan administered by the administrative staff of PSERS. The members eligible to participate in the program include all full-time public school employees, part-time hourly public school employees who render at least 500 hours of service in the school year, and part-time per diem public school employees who render at least 80 days of service in the school year in any of the reporting entities in Pennsylvania. The control and management of PSERS, including the investment of its assets, is vested in the Board of Trustees (PSERS Board). The Commonwealth's General Assembly has the authority to amend the benefit terms of PSERS by passing bills in the Senate and House of Representatives and sending them to the Governor for approval. Additional plan information can be found in the PSERS Comprehensive Annual Financial Report at www.psers.pa.gov.

Effective January 1, 2002, under the provisions of Act 9 of 2001, participating eligible retirees are entitled to receive premium assistance payments equal to the lesser of \$100 per month or their out-of-pocket monthly health insurance premium. To receive premium assistance, eligible retirees must obtain their health insurance through either their school employer or the PSERS Health Options Program. As of June 30, 2020, there were no assumed future benefit increases to participating eligible retirees. Plan members receiving benefits are not required to make contributions.

Employer contribution rates for Premium Assistance are established to provide reserves in the Health Insurance Account that are sufficient for the payment of Premium Assistance benefits for each succeeding year. The contribution policy is governed by applicable provisions of the Retirement Code. The contractually required employer contribution rate was 0.82% of covered payroll for the fiscal year ended June 30, 2022 and 0.84% of covered payroll for the fiscal year ended June 30, 2021. Per §8327 of the Code, the Commonwealth is required to contribute 50% of the contribution rate directly to PSERS on behalf of the University, meaning that the amount that the University actually contributed was 0.41% of covered payroll.

Actuarial Assumptions and Other Inputs

The State System records its PSERS OPEB liability annually utilizing a measurement date one year prior to its fiscal year-end. The total OPEB liability, as of the June 30, 2021 measurement date, was determined by rolling forward the PSERS total OPEB liability as of June 30, 2020, to June 30, 2021, using the following actuarial assumptions, applied to all periods included in the measurement:

- Valuation Date - June 30, 2020.
- Actuarial cost method was entry age normal, level percent of pay.
- Effective average salary growth of 4.5%, comprising 2.50% for inflation and 2.00% for real wage growth and for merit and seniority increases.
- Premium Assistance reimbursement benefits capped at \$1,200 per year.

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NOTE 12 OTHER POSTEMPLOYMENT BENEFITS (OPEB) (CONTINUED)

Premium Assistance (Continued)

Actuarial Assumptions and Other Inputs (Continued)

- Assumed healthcare cost trends were applied to retirees with less than \$1,200 in premium assistance per year.
- Mortality rates were based on a blend of 50% PubT-2010 and 50% PubG-2010 Retiree Tables for Males and Females, adjusted to reflect PSERS' experience and projected using a modified version of the MP-2020 Improvement Scale.
- Eligible retirees pre-age 65 are assumed to participate at 50%, while eligible retirees post-age 65 are assumed to participate at 70%.

The following assumptions were used to determine the contribution rate:

- The results of the actuarial valuation as of June 30, 2019, determined the employer contribution rate for fiscal year 2020-21.
- Cost method was developed using the amount necessary to assure solvency of Premium Assistance through the third fiscal year after the valuation date.
- Asset valuation method was market value.
- Participation rate assumed that 63% of eligible retirees will elect premium assistance.
- Mortality Tables for Males and Females, adjusted to reflect PSERS' experience and projected using a modified version of the MP-2015 Mortality Improvement Scale.

The following assumptions were made with regard to the discount rate:

- The discount rate used to measure the total OPEB liability was 2.18% at June 30, 2021, and 2.66% at June 30, 2020.
- Under the plan's funding policy, contributions are structured for short-term funding of Premium Assistance. The funding policy sets contribution rates necessary to assure solvency of Premium Assistance through the third fiscal year after the actuarial valuation date.
- The Premium Assistance account is funded to establish reserves that are sufficient for the payment of Premium Assistance benefits for each succeeding year. Due to the short-term funding policy, the OPEB plan's fiduciary net position was not projected to be sufficient to meet projected future benefit payments; therefore, the plan is considered to be a pay-as-you-go plan. A discount rate of 2.18%, which represents the S&P 20-year Municipal Bond Rate at June 30, 2021, was applied to all projected benefit payments to measure the total OPEB liability.
- Investments consist primarily of short-term assets designed to protect the principal of the plan assets. The OPEB plan's policy with regard to the allocation of invested plan assets is established and may be amended by the PSERS Board. Under the program, as defined in the retirement code, employer contribution rates for Premium Assistance are established to provide reserves in the health insurance account that are sufficient for the payment of premium assistance benefits for each succeeding year.

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NOTE 12 OTHER POSTEMPLOYMENT BENEFITS (OPEB) (CONTINUED)

Premium Assistance (Continued)

Actuarial Assumptions and Other Inputs (Continued)

Following is the PSERS Board's adopted asset allocation policy and best estimates of geometric real rates of return for each major asset class, as of June 30, 2021.

| Asset Class | Target Allocation | Long-Term Expected Real Rate of Return |
|------------------------|----------------------|--|
| Cash | 79.8 % | 0.1 % |
| US Core Fixed Income | 17.5 | 0.7 |
| Non-US Developed Fixed | 2.7 | (0.3) |
| Total | 100.0 % | |

Following is the PSERS Board's adopted asset allocation policy and best estimates of geometric real rates of return for each major asset class, as of June 30, 2020.

| Asset Class | Target Allocation | Long-Term Expected Real Rate of Return |
|------------------------|----------------------|--|
| Cash | 50.3 % | (1.0)% |
| US Core Fixed Income | 46.5 | (0.1) |
| Non-US Developed Fixed | 3.2 | (0.1) |
| Total | 100.0 % | |

The net OPEB liability was measured as of June 30, 2021, and the total OPEB liability used to calculate the net OPEB liability was determined by rolling forward the total OPEB liability as of June 30, 2020, to June 30, 2021. An employer's proportion is calculated utilizing the employer's one-year reported covered payroll as a percentage of total one-year reported covered payroll. The State System's proportion of the collective net OPEB liability was 0.1770% and 0.1852% for the measurement dates of June 30, 2021, and 2020, respectively.

The following presents the University's share of the Premium Assistance net OPEB liability at June 30, 2022, as well as what the liability would be if it were calculated using healthcare cost trend rates that are one percentage point lower (between 4.0% and 6.0%) or one percentage point higher (between 6.0% and 8.0%) than the current healthcare cost trend rates (between 5.0% and 7.0%).

| Sensitivity of the University's Share of the Premium Assistance Net OPEB Liability to Changes in the Healthcare Cost Trend Rate | | |
|--|---|---|
| Healthcare Cost Trend Rates (Between 4.0% and 6.0%) | Healthcare Cost Trend Rates (Between 5.0% and 7.0%) | Healthcare Cost Trend Rates (Between 6.0% and 8.0%) |
| \$ 695,842 | \$ 696,008 | \$ 696,008 |

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NOTE 12 OTHER POSTEMPLOYMENT BENEFITS (OPEB) (CONTINUED)

Premium Assistance (Continued)

Actuarial Assumptions and Other Inputs (Continued)

The following presents what the University's share of the Premium Assistance net OPEB liability was at June 30, 2021, as well as what the liability would have been if it had been calculated using healthcare cost trend rates that were one percentage point lower (between 4.0% and 6.5%) or one percentage point higher (between 6.0% and 8.5%) than the healthcare cost trend rates used (between 5.0% and 7.5%).

| Sensitivity of the University's Share of the Premium Assistance Net OPEB Liability to Changes in the Healthcare Cost Trend Rate | | |
|--|---|---|
| Healthcare Cost Trend Rates (Between 4.0% and 6.5%) | Healthcare Cost Trend Rates (Between 5.0% and 7.5%) | Healthcare Cost Trend Rates (Between 6.0% and 8.5)% |
| \$ 646,675 | \$ 646,836 | \$ 646,836 |

The following presents the University's share of the Premium Assistance net OPEB liability at June 30, 2022, as well as what the liability would be if it were calculated using a discount rate that is one percentage point lower (1.18%) or one percentage point higher (3.18%) than the current healthcare cost trend rates (2.18%).

| Sensitivity of the University's Share of the Premium Assistance Net OPEB Liability to Changes in the Discount Rate | | |
|---|-----------------------|----------------------|
| 1% Decrease 1.18% | Current Rate 2.18% | 1% Increase 3.18% |
| \$ 798,684 | \$ 696,008 | \$ 611,412 |

The following presents what the University's share of the Premium Assistance net OPEB liability was at June 30, 2021, as well as what the liability would have been if it had been calculated using a discount rate that was one percentage point lower (1.79%) or one percentage point higher (3.79%) than the discount rate used (2.79%).

| Sensitivity of the University's Share of the Premium Assistance Net OPEB Liability to Changes in the Discount Rate | | |
|---|-----------------------|----------------------|
| 1% Decrease 1.79% | Current Rate 2.79% | 1% Increase 3.79% |
| \$ 737,348 | \$ 646,836 | \$ 571,679 |

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NOTE 13 PENSION BENEFITS

Employees of the State System enroll in one of three available retirement plans immediately upon employment: the Commonwealth of Pennsylvania State Employees' Retirement System (SERS), the Public School Employees' Retirement System (PSERS), or the Alternative Retirement Plan (ARP).

Following is the total of the State System's pension liabilities, deferred outflows and inflows of resources related to pensions, and the pension expense for the fiscal years ended June 30, 2022 and 2021.

| | SERS | | PSERS | | ARP | | Total | |
|---|---------------|---------------|---------------|---------------|--------------|--------------|---------------|---------------|
| | 2022 | 2021 | 2022 | 2021 | 2022 | 2021 | 2022 | 2021 |
| Net Pension Liabilities | \$ 66,906,048 | \$ 84,727,824 | \$ 12,314,996 | \$ 14,776,059 | \$ - | \$ - | \$ 79,221,044 | \$ 99,503,883 |
| Deferred Outflows of Resources: | | | | | | | | |
| Difference Between Expected and Actual Experience | 441,763 | 795,493 | 9,115 | 38,643 | - | - | 450,878 | 834,136 |
| Net Difference Between Projected and Actual Investment Earnings on Pension Plan Investments | - | - | 597,368 | 649,327 | - | - | 597,368 | 649,327 |
| Changes in Assumptions | 6,886,014 | 9,421,347 | - | - | - | - | 6,886,014 | 9,421,347 |
| Difference Between Employer Contributions and Proportionate Share of Contributions | 284,827 | 202,989 | 61,875 | 35,755 | - | - | 346,702 | 238,744 |
| Changes in Proportion | 48,414 | 349,147 | 99,589 | 238,162 | - | - | 148,003 | 587,309 |
| Contributions After the Measurement Date | 6,024,099 | 6,301,782 | 1,488,225 | 1,476,362 | - | - | 7,512,324 | 7,778,144 |
| Total Deferred Outflows of Resources | \$ 13,685,117 | \$ 17,070,758 | \$ 2,256,172 | \$ 2,438,249 | \$ - | \$ - | \$ 15,941,289 | \$ 19,509,007 |
| Deferred Inflows of Resources: | | | | | | | | |
| Difference Between Expected and Actual Experience | \$ 385,106 | \$ 95,027 | \$ 161,875 | \$ 354,090 | \$ - | \$ - | \$ 546,981 | \$ 449,117 |
| Net Difference Between Projected and Actual Investment Earnings on Pension Plan Investments | 19,357,655 | 10,840,481 | 1,960,224 | - | - | - | 21,317,879 | 10,840,481 |
| Difference Between Employer Contributions and Proportionate Share of Contributions | 148,453 | 281,095 | - | - | - | - | 148,453 | 281,095 |
| Changes in Proportion | 9,524,191 | 7,123,394 | 602,262 | 206,148 | - | - | 10,126,453 | 7,329,542 |
| Total Deferred Inflows of Resources | \$ 29,415,405 | \$ 18,339,997 | \$ 2,724,361 | \$ 560,238 | \$ - | \$ - | \$ 32,139,766 | \$ 18,900,235 |
| Pension Expense | \$ 6,894,572 | \$ 5,931,093 | \$ 2,090,405 | \$ 3,731,462 | \$ 8,798,838 | \$ 8,807,967 | \$ 17,783,815 | \$ 18,470,522 |
| Contributions Recognized by Pension Plans | \$ 10,255,298 | \$ 10,270,958 | \$ 1,488,225 | \$ 1,476,362 | N/A | N/A | \$ 11,743,523 | \$ 11,747,320 |

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NOTE 13 PENSION BENEFITS (CONTINUED)

The University will recognize the \$6,024,099 reported as 2022 SERS deferred outflows of resources resulting from pension contributions after the measurement date, and the \$1,488,225 reported as 2022 PSERS deferred outflows of resources resulting from pension contributions after the measurement date, as reductions of the respective net pension liabilities in the year ended June 30, 2023. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows.

| <u>Fiscal Year Ending June 30,</u> | Amortization | |
|------------------------------------|-----------------|----------------|
| | SERS | PSERS |
| 2023 | \$ (4,660,929) | \$ (505,593) |
| 2024 | (8,010,871) | (442,416) |
| 2025 | (5,069,392) | (385,320) |
| 2026 | (3,910,573) | (623,085) |
| 2027 | (102,622) | - |
| Total | \$ (21,754,387) | \$ (1,956,414) |

SERS

Plan Description

SERS is the administrator of the State Employees' Retirement fund, a cost-sharing multiple-employer defined benefit pension plan. SERS also is the administrator of the State Employees' Defined Contribution Plan, which was established as part of Commonwealth Act 2017-5. Both the defined benefit plan and the defined contribution plan were established by the Commonwealth to provide retirement benefits for employees of state government and certain independent agencies. SERS is a component unit of the Commonwealth and is included in the Commonwealth's financial report as a pension trust fund. SERS issues a publicly available annual financial report that includes financial statements and required supplementary information for the plan. A copy of the report may be obtained from the SERS website at www.sers.state.pa.us.

Membership in SERS is mandatory for most state employees. Members and employees of the General Assembly, certain elected or appointed officials in the executive branch, department heads, and certain employees in the field of education are not required, but are given the option, to participate.

Benefits Provided

SERS provides retirement, death, and disability benefits. Article II of the Commonwealth's Constitution assigns the authority to establish and amend the benefit provisions of the plan to the General Assembly. Cost of Living Adjustments (COLA) are provided ad hoc at the discretion of the General Assembly.

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NOTE 13 PENSION BENEFITS (CONTINUED)

SERS (Continued)

Benefits Provided (Continued)

Employees who were hired prior to January 1, 2011, and retire at age 60 with three years of service, or with 35 years of service if under age 60, are entitled to a normal annual retirement benefit; members of the General Assembly and certain employees classified in hazardous duty positions can retire with full benefits at age 50 with at least three years of service. Act 120 of 2010 (Act 120) preserved all benefits in place for members, but mandated a number of benefit reductions for new members effective January 1, 2011, through December 31, 2018. The benefit reduction included a new class of membership that accrues benefits at 2% of members' final average salary instead of the previous 2.5%. The vesting period changed from 5 to 10 years of credited service, and the option to withdraw lump-sum accumulated deductions was eliminated. The new normal retirement age is 65 for most employees and 55 for members of the General Assembly and certain employees classified in hazardous duty positions. Act 2017-5 preserved all benefits in place for members, but fundamentally changed retirement options for new hires beginning January 1, 2019: most employees who first become SERS members on or after January 1, 2019, must choose from one of two new defined benefit/defined contribution hybrid options or a straight 401(a) defined contribution option.

According to the State Employees' Retirement Code (SERC), all obligations of SERS will be assumed by the Commonwealth should SERS terminate.

Contributions

The contribution rate for both active members and the State System depends upon when the active member was hired and what benefits class was selected. Section 5507 of the SERC (71 Pa. C.S. §5507) requires the Commonwealth and other employers whose employees are SERS members to make contributions on behalf of all active members and annuitants to fund the liabilities and provide the annuity reserves required to pay benefits. The SERS funding policy, as set by the SERS Board, provides for periodic active member contributions at statutory rates. The SERS funding policy also provides for periodic employer contributions at actuarially determined rates based on SERS' funding valuation, expressed as a percentage of annual retirement covered payroll, such that the employer contributions, along with employee contributions and an actuarially determined rate of investment return, are adequate to accumulate assets to pay benefits when due. Act 2017-5 includes a savings "plow-back" provision requiring that the annual savings achieved through SERS benefit changes flow back into the Defined Benefit Plan through the employer contributions rate rather than to other nonpension obligations.

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NOTE 13 PENSION BENEFITS (CONTINUED)

SERS (Continued)

Contributions (Continued)

For the SERS defined benefit plan, the State System's actuarially determined contribution rate for most active members was 37.46% of active members' annual covered payroll at June 30, 2022, with less common rates ranging between 25.90% and 29.98%, depending upon the defined benefit plan chosen by the employee. For the SERS defined benefit/defined contribution hybrid plan, the State System's actuarially determined contribution rate was either 17.68% or 17.93% of annual covered payroll, depending upon the hybrid plan chosen by the employee. In addition, the State System was required to contribute to the defined benefit plan 16.38% of the annual covered payroll of employees who selected the straight 401(a) defined contribution plan. The University's contributions to SERS for the years ended June 30, 2022, 2021, and 2020, were approximately \$10,255,000, \$10,271,000, and \$10,176,000, respectively, equal to the required contractual contribution.

The contribution rate of most active members who participate in the SERS defined benefit plan was 6.25% of gross salary, with less common rates ranging between 5.0% and 9.3% of salary, depending upon when the member was hired and what class of membership was elected. Defined benefit contribution rates for active members who participate in the defined benefit/defined contribution hybrid plan were either 4.0% or 5.0% of gross salary, depending upon what class of membership was elected.

For the SERS defined contribution plan, the University contributed at actuarially determined rates of between 2.0% and 3.5% of active members' annual covered payroll at June 30, 2022, depending upon the plan chosen by the employee. The University recognized \$48,405 in SERS defined contribution pension expense for the year ended June 30, 2022, and \$27,744 for the year ended June 30, 2021. The vesting period for employer contributions to the defined contribution plan, both for members who participate in the straight 401(a) defined contribution plan and those who participate in one of the defined benefit/defined contribution hybrid plans, is three years. Once money is contributed to the plan, it cannot be removed from the plan, except for making distribution payments to participants. Forfeitures of unvested employer contributions and earnings are invested in the PA Treasury short-term investment fund. The funds are forfeited to the employee's most recent employer and used to offset future contributions to the plan and correct funding discrepancies. Forfeitures seized under the Pension Forfeiture Act are used for administrative expenses of the plan.

The contribution rate to the defined contribution plan for active members who participate in the SERS defined benefit/defined contribution hybrid plan was either 3.25% or 3.5% of gross salary (in addition to the required contributions to the defined benefit plan), depending upon what class of membership was elected. The contribution rate to the defined contribution plan for active members who participate in the straight 401(a) defined contribution plan was 7.5% of gross salary.

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NOTE 13 PENSION BENEFITS (CONTINUED)

SERS (Continued)

Actuarial Methods and Assumptions

Actuarial valuations are performed annually using a December 31 measurement date. Every five years, SERS is required to conduct an actuarial experience study to determine whether the assumptions used in its annual actuarial valuations remain accurate based on current and anticipated demographic trends and economic conditions. The 19th Investigation of Actuarial Experience study for the period 2015–2019 was released in July 2020. The actuary, under oversight of the SERS Board, reviewed economic assumptions (such as the assumed future investment returns and salary increases) as well as demographic assumptions (such as employee turnover, retirement, disability, and death rates). Some assumption adjustments increased projected cost and some decreased it, but the overall result was a slight increase to the net pension liability. The SERS Board adopted the actuarial assumptions set forth in the 19th Investigation of Actuarial Experience at its September 2020 meeting. In addition, SERS reviews its investment return assumption in light of economic conditions every year. At its July 2020 meeting, the SERS Board approved a reduction in the assumed investment rate of return from 7.125% to 7.00%. The next SERS actuarial experience review will occur in summer 2025 and will be used for its 2025 annual valuation.

The following methods and assumptions were used in the actuarial valuation for the December 31, 2021, measurement date.

- Entry age actuarial cost method.
- Investments amortized on a straight-line, closed-period basis over five years; assumption changes and noninvestment gains/losses amortized over the average expected remaining service lives of all employees who are provided benefits.
- Inflation of 2.50%.
- Investment return of 7.00%, net of manager fees and including inflation.
- Salary increases based on an average of 4.60%, with a range of 3.30% to 6.95%, including inflation.
- Asset valuation using fair (market) value.
- Mortality rates based on the projected PubG-2010 and PubNS-2010 Mortality Tables, adjusted for actual plan experience and future improvement.
- No cost of living adjustments.

The long-term expected real rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of manager fees and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

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NOTE 13 PENSION BENEFITS (CONTINUED)

SERS (Continued)

Actuarial Methods and Assumptions (Continued)

Best estimates of arithmetic real rates of return for each major asset class included in SERS' target asset allocation as of December 31, 2021, are summarized below.

| Asset Class | Target Allocation | Long-Term Expected Real Rate of Return |
|--|----------------------|--|
| Private Equity | 12.00 % | 6.00 % |
| Private Credit | 4.00 | 4.25 |
| Real Estate | 7.00 | 3.75 |
| U.S. Equity | 31.00 | 4.60 |
| International Developed Markets Equity | 14.00 | 4.50 |
| Emerging Markets Equity | 5.00 | 4.90 |
| Fixed Income | 22.00 | (0.25) |
| Inflation Protection (TIPS) | 3.00 | (0.30) |
| Cash | 2.00 | (1.00) |
| Total | 100.00 % | |

Best estimates of arithmetic real rates of return for each major asset class included in SERS' target asset allocation as of December 31, 2020, are summarized below.

| Asset Class | Target Allocation | Long-Term Expected Real Rate of Return |
|--|----------------------|--|
| Private Equity | 14.00 % | 6.25 % |
| Private Credit | 4.00 | 4.25 |
| Real Estate | 8.00 | 5.60 |
| U.S. Equity | 25.00 | 4.90 |
| International Developed Markets Equity | 13.00 | 4.75 |
| Emerging Markets Equity | 4.00 | 5.00 |
| Fixed Income - Core | 22.00 | 1.50 |
| Fixed Income - Opportunistic | 4.00 | 3.00 |
| Inflation Protection (TIPS) | 4.00 | 1.50 |
| Cash | 2.00 | 0.25 |
| Total | 100.00 % | |

The discount rate used to measure the total SERS pension liability was 7.00%. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the rates applicable for each member and that employer contributions will be made based on rates determined by the actuary and as set by statute. Based on those assumptions, SERS' fiduciary net position was projected to be available to make all projected future benefit payments of current SERS members. The long-term expected rate of return on SERS' investments, therefore, was applied to all periods of projected benefit payments to determine the total pension liability.

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NOTE 13 PENSION BENEFITS (CONTINUED)

SERS (Continued)

Actuarial Methods and Assumptions (Continued)

The following presents the State System's proportionate share of the SERS net pension liability at June 30, 2022, calculated using the discount rate of 7.00%, as well as what the SERS net pension liability would be if it were calculated using a discount rate that is one percentage point lower (6.00%) or one percentage point higher (8.00%) than the current rate.

| Sensitivity of the University's Proportionate Share of the SERS Net Pension Liability to Change in the Discount Rate | | |
|---|-----------------------|----------------------|
| 1% Decrease 6.00% | Current Rate 7.00% | 1% Increase 8.00% |
| \$ 84,502,467 | \$ 66,906,048 | \$ 36,225,077 |

The following presents what the State System's proportionate share of the SERS net pension liability was at June 30, 2021, calculated using the discount rate of 7.00%, as well as what the SERS net pension liability would have been if it had been calculated using a discount rate that was one percentage point lower (6.00%) or one percentage point higher (8.00%) than the rate used.

| Sensitivity of the University's Proportionate Share of the SERS Net Pension Liability to Change in the Discount Rate | | |
|---|-----------------------|----------------------|
| 1% Decrease 6.00% | Current Rate 7.00% | 1% Increase 8.00% |
| \$ 105,922,276 | \$ 84,727,824 | \$ 57,663,379 |

Proportionate Share

At June 30, 2022, the amount recognized as the University's proportionate share of the SERS net pension liability, measured at December 31, 2021, was \$66,906,048. At June 30, 2021, the amount recognized as the University's proportionate share of the SERS net pension liability, measured at December 31, 2020, was \$84,727,824.

The allocation percentage assigned to each participating employer is based on a projected contribution method. For the allocation of the December 2021 amounts, this methodology applies the most recently calculated contribution rates for fiscal year 2022/23, from the December 31, 2021, funding valuation, to the expected funding payroll. For the allocation of the December 2020 amounts, this methodology applies the most recently calculated contribution rates for fiscal year 2021/22, from the December 31, 2020, funding valuation, to the expected funding payroll. At the December 31, 2021, measurement date, the State System's proportion was 4.178%, a decrease of 0.242% from its proportion calculated as of the December 31, 2020 measurement date.

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NOTE 13 PENSION BENEFITS (CONTINUED)

PSERS

Plan Description

PSERS is a governmental cost-sharing multiple-employer defined benefit pension plan that provides retirement, disability, and death benefits to public school employees of the Commonwealth. The members eligible to participate in PSERS include all full-time public school employees, part-time hourly public school employees who render at least 500 hours of service in the school year, and part time per diem public school employees who render at least 80 days of service in the school year in any of the reporting entities in Pennsylvania. The Public School Employees' Retirement Code (Act No. 96 of October 2, 1975, as amended) (24 Pa. C.S. §§8101–8535) (the Code) is the authority by which PSERS benefits provisions and contribution requirements are established. The Commonwealth's General Assembly has the authority to amend the benefit terms by passing bills in the Senate and House of Representatives and sending them to the Governor for approval. The Code requires contributions by active members, the employer (State System), and the Commonwealth. PSERS is a component unit of the Commonwealth and is included in the Commonwealth's financial report as a pension trust fund.

On June 12, 2017, Commonwealth of Pennsylvania Act 5 of 2017 was signed into law. This legislation establishes a new hybrid defined benefit/defined contribution (DC) retirement benefit plan applicable to all school employees who become new members of PSERS on July 1, 2019 and thereafter. The three new plan design options under Act 5 include two hybrid plans consisting of defined benefit and defined contribution components and a stand-alone defined contribution plan. A stand-alone defined benefit plan is no longer available to new members after June 30, 2019.

PSERS issues a comprehensive annual financial report that may be obtained at www.psers.state.pa.us.

Benefits Provided

Members who joined prior to July 1, 2011, are eligible for monthly retirement benefits upon reaching age 62 with at least one year of credited service, age 60 with 30 or more years of credited service, or any age with 35 or more years of service. Act 120 of 2010 preserved the benefits of members who joined prior to July 1, 2011, and introduced benefit reductions for individuals who become new members on or after July 1, 2011, through June 30, 2019, by creating two new membership classes: Class T-E and Class T-F. To qualify for normal retirement, Class T-E and Class T-F members must complete a minimum of 35 years of service with a combination of age and service that totals 92 or greater, or they must work until age 65 with a minimum of three years of service.

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NOTE 13 PENSION BENEFITS (CONTINUED)

PSERS (Continued)

Benefits Provided (Continued)

Depending upon membership class, benefits are generally 2% or 2.5% of the member's final average salary (as defined in the Code) multiplied by the number of years of credited service. Members who joined prior to July 1, 2011, vest after completion of five years of service and may elect early retirement benefits. Class T-E and Class T-F members vest after completion of 10 years of service.

Participants are eligible for disability retirement benefits after completion of five years of credited service. Such benefits are generally equal to 2% or 2.5%, depending upon membership class, of the member's final average salary (as defined in the Code) multiplied by the number of years of credited service, but not less than one-third of such salary nor greater than the benefit the member would have had at normal retirement age. Members over normal retirement age may apply for disability benefits.

Death benefits are payable upon the death of an active member who has reached age 62 with at least one year of credited service (age 65 with at least three years of credited service for Class T-E and Class T-F members) or has at least five years of credited service (10 years for Class T-E and Class T-F members). Such benefits are actuarially equivalent to the benefit that would have been effective if the member had retired on the day before death.

Member Contributions

Active members who joined PSERS prior to July 22, 1983, contribute at 5.25% (Class T-C members) or at 6.50% (Class T-D members) of the member's qualifying compensation. Members who joined PSERS on or after July 22, 1983, and who were active or inactive as of July 1, 2001, contribute at 6.25% (Class T-C) or at 7.5% (Class T-D) of the member's qualifying compensation. Members who joined PSERS after June 30, 2001, and before July 1, 2011, contribute at 7.5% (Class T-D). For these hires and for members who elected Class T D, the 7.5% contribution rate began with service rendered on or after January 1, 2002. Members who joined PSERS after June 30, 2011, contribute at the rate of 7.5% (Class T-E) or 10.3% (Class T-F) of their qualifying compensation. Class T-E and Class T-F members are subject to a "shared risk" provision in Act 120 that could cause the rate in future years to fluctuate between 7.5% and 9.5% for Class T-E and 10.3% and 12.3% for Class T-F.

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NOTE 13 PENSION BENEFITS (CONTINUED)

PSERS (Continued)

Employer Contributions

The University's contractually required contribution rate for PSERS for fiscal year ended June 30, 2022, was 34.94% of covered payroll, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. Per §8327 of the Code, the Commonwealth is required to contribute 50% of the contribution rate directly to PSERS on behalf of the University, meaning that the amount that the University actually contributed was 17.47% of covered payroll. The University's contribution to PSERS for the year ending June 30, 2022, June 30, 2021, and June 30, 2020, was approximately \$1,488,000, \$1,476,000, and \$1,418,000, respectively, equal to the required contractual contribution.

Actuarial Assumptions

The University records its PSERS pension liability annually utilizing a measurement date one year prior to its fiscal year-end. The total PSERS pension liability, as of the June 30, 2021 measurement date, was determined by rolling forward PSERS' total pension liability at June 30, 2020, to June 30, 2021, using the following actuarial assumptions, applied to all periods included in the measurement.

- Valuation date - June 30, 2020.
- Actuarial cost method is entry age normal, level percent of pay.
- Investment return of 7.00% with 2.50% inflation.
- Salary increases based on an effective average of 4.5%, which comprises a 2.50% allowance for inflation and 2.00% for real wage growth and merit or seniority increases.
- Mortality rates based on a blend of 50% PubT-2010 and 50% PubG-2010 Retiree Tables for Males and Females, adjusted to reflect PSERS' experience and projected using a modified version of the MP2020 Improvement Scale.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

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NOTE 13 PENSION BENEFITS (CONTINUED)

PSERS (Continued)

Actuarial Assumptions (Continued)

PSERS' policy in regard to the allocation of invested plan assets is established and may be amended by the PSERS Board of Trustees. Plan assets are managed with a long-term objective of achieving and maintaining a fully funded status for the benefits provided through the pension.

Following is the PSERS Board of Trustees' adopted asset allocation policy and best estimates of geometric real rates of return for each major asset class as of June 30, 2021.

| <u>Asset Class</u> | <u>Target Allocation</u> | <u>Long-Term Expected Real Rate of Return</u> |
|----------------------|------------------------------|---|
| Global Public Equity | 27.0 % | 5.2 % |
| Private Equity | 12.0 | 7.3 |
| Fixed Income | 35.0 | 1.8 |
| Commodities | 10.0 | 2.0 |
| Absolute Return | 8.0 | 3.1 |
| Infrastructure/MLPs | 8.0 | 5.1 |
| Real Estate | 10.0 | 4.7 |
| Cash | 3.0 | 0.1 |
| Leverage | (13.0) | 0.1 |
| Total | 100.0 % | |

Following is the PSERS Board of Trustees' adopted asset allocation policy and best estimates of geometric real rates of return for each major asset class as of June 30, 2020.

| <u>Asset Class</u> | <u>Target Allocation</u> | <u>Long-Term Expected Real Rate of Return</u> |
|----------------------|------------------------------|---|
| Global Public Equity | 15.0 % | 5.2 % |
| Private Equity | 15.0 | 7.2 |
| Fixed Income | 36.0 | 1.1 |
| Commodities | 8.0 | 1.8 |
| Absolute Return | 10.0 | 2.5 |
| Infrastructure/MLPs | 6.0 | 5.7 |
| Real Estate | 10.0 | 5.5 |
| Risk Parity | 8.0 | 3.3 |
| Cash | 6.0 | (1.0) |
| Financing (LIBOR) | (14.0) | (0.7) |
| Total | 100.0 % | |

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
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NOTES TO FINANCIAL STATEMENTS
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NOTE 13 PENSION BENEFITS (CONTINUED)

PSERS (Continued)

Actuarial Assumptions (Continued)

The discount rate used to measure the total PSERS pension liability was 7.00%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rate and that contributions from employers will be made at contractually required rates, actuarially determined. Based on those assumptions, PSERS' fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on PSERS' investments was applied to all periods of projected benefit payments to determine the total pension liability.

The following presents the University's proportionate share of the PSERS net pension liability at June 30, 2022, calculated using the discount rate of 7.00%, as well as what the PSERS net pension liability would be if it were calculated using a discount rate that is one percentage point lower (6.00%) or one percentage point higher (8.00%) than the current rate.

| Sensitivity of the West Chester University's Proportionate Share of the PSERS Net Pension Liability to Change in the Discount Rate | | |
|---|-----------------------|----------------------|
| 1% Decrease 6.00% | Current Rate 7.00% | 1% Increase 8.00% |
| \$ 16,163,874 | \$ 12,314,996 | \$ 9,068,210 |

The following presents the University's proportionate share of the PSERS net pension liability at June 30, 2021, calculated using the discount rate of 7.25%, as well as what the PSERS net pension liability would be if it were calculated using a discount rate that is one percentage point lower (6.25%) or one percentage point higher (8.25%) than the current rate.

| Sensitivity of the West Chester University's Proportionate Share of the PSERS Net Pension Liability to Change in the Discount Rate | | |
|---|-----------------------|----------------------|
| 1% Decrease 6.25% | Current Rate 7.25% | 1% Increase 8.25% |
| \$ 18,281,064 | \$ 14,776,059 | \$ 11,806,716 |

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
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NOTE 13 PENSION BENEFITS (CONTINUED)

PSERS (Continued)

Proportionate Share

The amount recognized as the University's proportionate share of the PSERS net pension liability, plus the related PSERS pension support provided by the Commonwealth, is as follows.

| | 2022 | 2021 |
|--|---------------|---------------|
| Total PSERS Net Pension Liability Associated with the University | \$ 24,629,992 | \$ 29,552,118 |
| Commonwealth's Proportionate Share of the PSERS Net Pension Liability Associated with the University | (12,314,996) | (14,776,059) |
| University's Proportionate Share of the PSERS Net Pension Liability | \$ 12,314,996 | \$ 14,776,059 |

PSERS measured the 2022 and 2021 net pension liabilities as of June 30, 2021, and June 30, 2020, respectively. PSERS calculated the employer's proportion of the net pension liability using the employer's one-year reported covered payroll in relation to all participating employers' one-year reported covered payroll. At June 30, 2021, the University's proportion was 0.1777%, a decrease of 0.0079% from its proportion calculated as of June 30, 2020.

ARP

The ARP is a defined contribution pension plan administered by the State System. Benefits equal amounts contributed to the plan plus investment earnings. Act 188 empowers the Board to establish and amend benefits provisions. The State Employees' Retirement Code establishes the employer contribution rate for the ARP, while the Board establishes the employee contribution rates. Active members contribute at a rate of 5% of their qualifying compensation. The University recognizes annual pension expenditures equal to its contractually required contribution to the plan. The University contribution rate on June 30, 2022, and 2021, was 9.29% of qualifying compensation. The contributions to the ARP for the years ended June 30, 2022, and 2021, were \$8,798,838 and \$8,807,967, respectively, from the University and \$4,735,650 and \$4,740,563, respectively, from active members. No liability is recognized for the ARP.

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NOTE 14 WORKERS' COMPENSATION

The University participates in the State System's self-insured workers' compensation plan. For claims occurring on or after July 1, 1995, the University must pay up to \$200,000. Claims in excess of the self-insurance limits are funded through the Workers' Compensation Collective Reserve Fund (Reserve Fund), to which all universities of the State System contribute amounts as determined by an independent actuarial study. Based on updated actuarial studies, the University received refunds of \$82,543 and \$118,079 to the Reserve Fund in 2022 and 2021, respectively.

For the years ended June 30, 2022 and 2021, the aggregate liability for claims under the self-insurance limit was \$1,270,631 and \$1,055,391, respectively. Changes in the workers' compensation claims liability amount in fiscal years 2022 and 2021 follow:

| | 2022 | 2021 |
|--|--------------|--------------|
| Balance - July 1 | \$ 1,055,391 | \$ 1,039,944 |
| Current Year Claims and Changes in Estimates | 340,134 | 546,041 |
| Payments | (124,894) | (530,594) |
| Balance - June 30 | \$ 1,270,631 | \$ 1,055,391 |

NOTE 15 COMMITMENTS, CONTINGENCIES, AND CONCENTRATIONS

The nature of the educational industry is such that, from time to time, the University is exposed to various risks of loss related to torts; alleged negligence; acts of discrimination; breach of contract; labor disputes; disagreements arising from the interpretation of laws or regulations; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. While some of these claims may be for substantial amounts, they are not unusual in the ordinary course of providing educational services in a higher education system.

The University receives support from federal and Commonwealth grant programs, primarily for student financial assistance, including federal CARES, Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA) and American Rescue Plan Act (ARPA) funding in 2020-21 and 2021-22. Entitlement to the resources requires compliance with terms of the grant agreements and applicable regulations, including the expenditure of the resources for eligible purposes. Substantially all grants are subject to financial and compliance audits by the grantors. As of June 30, 2022, the University estimates that adjustments, if any, as a result of such audits would not have a material adverse effect on the accompanying financial statements.

COVID-19 Pandemic

COVID-19 may continue to impact various parts of the operations and financial results of the University and component units, including overall enrollment, method of educational delivery, athletics, housing and food service. Management believes that the University and component units are taking appropriate actions to mitigate the negative impact.

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NOTE 15 COMMITMENTS, CONTINGENCIES, AND CONCENTRATIONS (CONTINUED)

Construction Commitments

Authorized expenditures for ongoing construction projects at June 30, 2022 and 2021 were approximately \$6,883,839 and \$36,571,411, respectively. The large balances in both fiscal year 2021-22 and fiscal year 2020-21 are due to the construction of The Sciences & Engineering Center and The Commons (SECC) project.

Insurance

The University is self-insured for workers' compensation up to stated limits (Note 14). For all other risks of loss, the University pays annual premiums to the Commonwealth to participate in its Risk Management Program. The University does not participate in any public entity risk pools and does not retain risk related to any aforementioned exposure, except for those amounts incurred relative to policy deductibles that are not significant. The University has not significantly reduced any of its insurance coverage from the prior year. Settled claims have not significantly exceeded the University's insurance coverage in any of the past three years. It is not expected that the resolution of any outstanding claims and litigation will have a material adverse effect on the accompanying financial statements.

Labor Negotiations

Approximately 86% of PASSHE's employees are covered by nine collective bargaining agreements. During 2020-21, a new collective bargaining agreement was established for police supervisors with the International Union, Security, Police, and Fire Professionals of America (SPFPA) through August 31, 2022. The current collective bargaining agreement with the PASSHE Officers Association (POA) also expired on August 31, 2022. Currently, agreements exist with all unions, except the Professional Doctors Association (PDA). The terms of the prior contracts remain in effect until a successor agreement is achieved.

NOTE 16 RATINGS ACTIONS

In June 2022, Moody's Investors Service, Inc. maintained the State System's bond rating of Aa3 with an outlook from stable to negative. The negative outlook reflects Moody's expectations of ongoing student demand difficulties leading to a continued trend of thin operating performance and weakening debt service coverage through fiscal 2022. In June 2022, Moody's published an updated Environmental, Social, and Governance methodology which introduces ESG Issuer Profile (IPS) and Credit Impact Scores (CIS) for rated entities. The new scores are incorporated in the credit ratings of ESG issues. The State System has been assigned a CIS-4, reflecting Moody's assessment that the State System has high exposure to social risks, primarily demographics, with neutral to low environmental and governance risks. In March 2022, Fitch Ratings reviewed the State System's rating of A+ with stable outlook and no rating change was made.

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
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NOTE 17 GROUND LEASE

The University has ground lease agreements with University Student Housing, LLC (USH) for each of the student housing facilities constructed by USH. Payments due to the University by USH under the ground leases are 1) a base rent amount, 2) a Pennsylvania State System of Higher Education (PASSHE) system fee payment based on revenues, and 3) a rent payment due to the University based on a percentage of net available cash flow for each year.

The University has subordinated its rights to base and percentage rent payments to any payments due on the bonds. Any unpaid amounts accrue interest at prevailing prime rates.

| <u>Building</u> | <u>Agreement Date</u> | <u>Lease Expiration</u> | <u>Base Rent</u> |
|---------------------------------|------------------------------------|---|---|
| University Hall and The Village | August 2003, amended February 2017 | August 2045 or 2035 if Series 2013 bonds are satisfied at that time | \$50,000 per year with annual 3% increases |
| Allegheny and Brandywine | March 2008 | July 2053 or 2043 if Series 2003 bonds (now Series 2008 A-1 and A-2) are satisfied at that time | \$7,058 per year with annual 3% increases |
| East Village | July 2012 | June 2047 or earlier if the Series 2012 bonds are satisfied | \$30,650 per year with annual 1% increases through 2019, 2% through 2023, and 3% thereafter |
| Commonwealth | February 2013 | June 2063 or earlier if the Series 2013 bonds are satisfied | \$10,000 per year with annual 1% increases through 2020, 2% through 2025, and 3% thereafter |

At June 30, 2022, future minimum lease payments due under the ground leases are as follows:

| <u>Year Ending June 30,</u> | <u>2003 Lease</u> | <u>2008 Lease</u> | <u>2013 Lease</u> | <u>2014 Lease</u> |
|-----------------------------|-------------------|-------------------|-------------------|-------------------|
| 2023 | \$ 85,122 | \$ 10,365 | \$ 34,869 | \$ 11,153 |
| 2024 | 87,675 | 10,676 | 35,915 | 11,376 |
| 2025 | 90,306 | 10,996 | 36,992 | 11,604 |
| 2026 | 93,015 | 11,326 | 38,102 | 11,952 |
| 2027 | 95,805 | 11,666 | 39,245 | 12,311 |
| Thereafter | 887,907 | 242,201 | 1,086,170 | 802,339 |

USH subleases 27,740 square feet of ground floor space in Allegheny and Brandywine to the University for \$20 per year. The University reports gift-in-kind revenue, and the equivalent amount in rent expense, for the estimated fair value of the sublease, which was \$1,366,231 and \$782,163 for the years ended June 30, 2022 and 2021, respectively. The University is responsible for leasehold improvements. The lease term is 29.5 years.

The University also subleases space in the clubhouse of the East Village apartments for dining services. Payments for this sublease were \$11,706 and \$11,365 in 2022 and 2021, respectively.

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State System Plan OPEB Liability
Determined as of June 30 measurement dates

| | Fiscal Year Ending June 30, 2022 | Fiscal Year Ending June 30, 2021 | Fiscal Year Ending June 30, 2020 | Fiscal Year Ending June 30, 2019 | Fiscal Year Ending June 30, 2018 |
|--|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|
| Changes in the System Plan Total OPEB Liability | | | | | |
| Total OPEB Liability-Beginning Balance | \$ 235,152,230 | \$ 206,416,046 | \$ 207,081,792 | \$ 223,456,885 | \$ 228,535,418 |
| Service Cost | 7,244,037 | 5,346,017 | 5,609,676 | 6,483,772 | 2,492,638 |
| Interest | 4,444,317 | 6,985,210 | 6,231,752 | 7,078,627 | 2,021,354 |
| Changes of Benefit Terms | - | - | - | (155,864) | - |
| Differences Between Expected and Actual Experience | - | (24,240,129) | - | (26,908,772) | - |
| Changes of Assumptions | (14,809,418) | 47,029,783 | (10,818,130) | (1,766,501) | (7,339,152) |
| Benefit Payments | 4,381,829 | (6,384,697) | (1,689,044) | (1,106,355) | (2,253,373) |
| Net Changes | 1,260,765 | 28,736,184 | (665,746) | (16,375,093) | (5,078,533) |
| Total OPEB Liability-Ending Balance | \$ 236,412,995 | \$ 235,152,230 | \$ 206,416,046 | \$ 207,081,792 | \$ 223,456,885 |
| Covered Employee Payroll | \$ 96,814,394 | \$ 92,408,471 | \$ 94,046,407 | \$ 91,811,380 | \$ 90,642,026 |
| OPEB Liability as a Percent of Covered Payroll | 244.19 % | 254.47 % | 219.48 % | 225.55 % | 246.53 % |

Note to Schedule: The System Plan has no assets accumulated in a trust in which the employer contributions are irrevocable, are dedicated to providing OPEB to plan members, or are legally protected from creditors.

Schedule of Proportionate Share of REHP Net OPEB Liability

Determined as of June 30 REHP measurement dates

| Fiscal Year | University's Proportion | University's Proportionate Share | University's Covered- Employee Payroll | University's Proportionate Share of Net OPEB Liability as a Percentage of Covered- Employee Payroll | REHP's Fiduciary Net Position as a Percentage of Total OPEB Liability |
|-------------|----------------------------|--|---|--|---|
| 2017/18 | 4.374 % | \$ 103,701,326 | \$ 14,137,854 | 733.5 % | 1.4 % |
| 2018/19 | 4.483 | 82,072,127 | 14,638,503 | 560.7 | 2.2 |
| 2019/20 | 4.370 | 56,817,940 | 14,589,552 | 389.4 | 3.8 |
| 2020/21 | 4.275 | 66,341,174 | 14,626,958 | 453.6 | 3.7 |
| 2021/22 | 4.026 | 53,878,830 | 13,697,349 | 393.4 | 3.7 |

REHP Schedule of Contributions

Determined as of June 30 fiscal year end dates

| Fiscal Year | Contractually Required Contributions | Contributions Recognized by REHP | Contribution Deficiency (Excess) | Covered-Employee Payroll | Contributions as a Percentage of Covered- Employee Payroll |
|-------------|--|--|-------------------------------------|--------------------------|--|
| 2017/18 | \$ 2,673,466 | \$ 2,673,466 | \$ - | \$ 17,661,800 | 15.14 % |
| 2018/19 | 3,219,492 | 3,219,492 | - | 18,083,629 | 17.80 |
| 2019/20 | 2,464,747 | 2,464,747 | - | 17,923,745 | 13.75 |
| 2020/21 | 1,356,201 | 1,356,201 | - | 17,044,331 | 7.96 |
| 2021/22 | 1,238,304 | 1,238,304 | - | 17,081,103 | 7.25 |

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Schedule of Proportionate Share of PSERS Net OPEB Liability

Determined as of June 30 PSERS Measurement Date

| Fiscal Year | University's Proportion | University's Proportionate Share | Commonwealth's Proportionate Share | Total | University's Covered-Employee Payroll | University's Proportionate Share of Net OPEB Liability as a Percentage of Covered-Employee Payroll | PSERS Fiduciary Net Position as a Percentage of Total OPEB Liability |
|-------------|-------------------------|----------------------------------|------------------------------------|--------------|---------------------------------------|--|--|
| 2017/18 | 0.1811% | \$ 532,630 | \$ 532,630 | \$ 1,065,260 | \$ 6,962,607 | 7.65 % | 5.73 % |
| 2018/19 | 0.1836% | 581,968 | 581,968 | 1,163,936 | 7,515,805 | 7.74 | 5.56 |
| 2019/20 | 0.1886% | 616,753 | 616,753 | 1,233,506 | 7,998,839 | 7.71 | 5.56 |
| 2020/21 | 0.1852% | 646,836 | 646,836 | 1,293,672 | 8,403,712 | 7.70 | 5.69 |
| 2021/22 | 0.1770% | 696,008 | 696,008 | 1,392,016 | 8,325,563 | 8.36 | 5.69 |

PSERS OPEB Schedule of Contributions

Determined as of June 30 fiscal year end dates

| Fiscal Year | Contractually Required Contributions | Contributions Recognized by PSERS | Contribution Deficiency (Excess) | Covered-Employee Payroll | Contributions as a Percentage of Covered-Employee Payroll |
|-------------|--------------------------------------|-----------------------------------|----------------------------------|--------------------------|---|
| 2017/18 | \$ 31,010 | \$ 31,010 | \$ - | \$ 7,523,157 | 0.41 % |
| 2018/19 | 33,438 | 33,438 | - | 8,145,404 | 0.41 |
| 2019/20 | 35,559 | 35,559 | - | 8,523,237 | 0.42 |
| 2020/21 | 35,852 | 35,852 | - | 8,831,560 | 0.41 |
| 2021/22 | 34,874 | 34,874 | - | 8,847,435 | 0.39 |

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Schedule of Proportionate Share of SERS Net Pension Liability (NPL)

Determined as of December 31 SERS Measurement Date

| Fiscal Year | University's Proportion | University's Proportionate Share | University's Covered-Employee Payroll | University's Proportionate Share of NPL as a Percentage of Covered-Employee Payroll | SERS Fiduciary Net Position as a Percentage of Total Pension Liability |
|-------------|-------------------------|----------------------------------|---------------------------------------|---|--|
| 2014/15 | 4.901 % | \$ 63,069,996 | \$ 25,724,299 | 245 % | 64.8 % |
| 2015/16 | 4.721 | 76,758,240 | 26,621,048 | 288 | 58.9 |
| 2016/17 | 4.837 | 85,901,891 | 27,736,138 | 310 | 57.8 |
| 2017/18 | 4.906 | 82,513,710 | 30,063,932 | 275 | 63.0 |
| 2018/19 | 4.897 | 103,931,367 | 32,449,328 | 320 | 56.4 |
| 2019/20 | 4.773 | 92,052,101 | 33,418,767 | 276 | 63.1 |
| 2020/21 | 4.420 | 84,727,824 | 31,214,031 | 271 | 67.0 |
| 2021/22 | 4.178 | 66,906,048 | 30,719,079 | 218 | 76.0 |

SERS Schedule of Contributions

Determined as of the University's June 30 fiscal year end dates

| Fiscal Year | Contractually Required Contributions | Contributions Recognized by SERS | Contribution Deficiency (Excess) | Covered-Employee Payroll | Contributions as a Percentage of Covered-Employee Payroll |
|-------------|--------------------------------------|----------------------------------|----------------------------------|--------------------------|---|
| 2014/15 | \$ 5,065,638 | \$ 5,065,638 | \$ - | \$ 25,724,299 | 19.7 % |
| 2015/16 | 6,364,224 | 6,364,224 | - | 28,129,203 | 22.6 |
| 2016/17 | 8,146,695 | 8,146,695 | - | 31,108,146 | 26.2 |
| 2017/18 | 9,650,919 | 9,650,919 | - | 33,320,941 | 29.0 |
| 2018/19 | 10,340,482 | 10,340,482 | - | 35,545,740 | 29.1 |
| 2019/20 | 10,175,739 | 10,175,739 | - | 34,009,076 | 29.9 |
| 2020/21 | 10,270,958 | 10,270,958 | - | 34,134,368 | 30.1 |
| 2021/22 | 10,255,298 | 10,255,298 | - | 34,408,109 | 29.8 |

**WEST CHESTER UNIVERSITY OF PENNSYLVANIA
OF THE STATE SYSTEM OF HIGHER EDUCATION
REQUIRED SUPPLEMENTARY INFORMATION
JUNE 30, 2022 AND 2021
(UNAUDITED)
(SEE INDEPENDENT AUDITORS' REPORT)**

PSERS Schedule of Contributions

Determined as of the University's June 30 fiscal year end dates

| Fiscal Year | Contractually Required Contributions | Contributions Recognized by PSERS | Contribution Deficiency (Excess) | Covered-Employee Payroll | Contributions as a Percentage of Covered-Employee Payroll |
|-------------|--------------------------------------|-----------------------------------|----------------------------------|--------------------------|---|
| 2014/15 | \$ 664,810 | \$ 664,810 | \$ - | \$ 2,866,773 | 23.0 % |
| 2015/16 | 815,609 | 815,609 | - | 6,511,084 | 12.5 |
| 2016/17 | 1,024,730 | 1,024,730 | - | 7,069,915 | 14.5 |
| 2017/18 | 1,185,735 | 1,185,735 | - | 7,523,157 | 15.8 |
| 2018/19 | 1,323,062 | 1,323,062 | - | 8,145,404 | 16.2 |
| 2019/20 | 1,418,092 | 1,418,092 | - | 8,523,237 | 16.6 |
| 2020/21 | 1,476,362 | 1,476,362 | - | 8,831,550 | 16.7 |
| 2021/22 | 1,488,225 | 1,488,225 | - | 8,847,435 | 16.8 |

Schedule of Proportionate Share of PSERS Net Pension Liability

Determined as of June 30 PSERS Measurement Date

| Fiscal Year | University's Proportion | University's Proportionate Share | Commonwealth's Proportionate Share | Total | University's Covered-Employee Payroll | University's Proportionate Share of NPL as a Percentage of Covered-Employee Payroll | PSERS Fiduciary Net Position as a Percentage of Total Pension Liability |
|-------------|-------------------------|----------------------------------|------------------------------------|---------------|---------------------------------------|---|---|
| 2014/15 | 0.1785 % | \$ 8,892,586 | \$ 8,892,586 | \$ 17,785,172 | \$ 5,733,546 | 155.1 % | 57.2 % |
| 2015/16 | 0.1852 | 10,184,925 | 10,184,925 | 20,369,850 | 6,052,296 | 168.3 | 54.4 |
| 2016/17 | 0.1833 | 12,323,574 | 12,323,574 | 24,647,148 | 6,442,137 | 191.3 | 50.1 |
| 2017/18 | 0.1811 | 12,895,413 | 12,895,413 | 25,790,826 | 6,954,508 | 185.4 | 51.8 |
| 2018/19 | 0.1836 | 13,262,986 | 13,262,986 | 26,525,972 | 7,439,287 | 178.3 | 54.0 |
| 2019/20 | 0.1836 | 13,629,945 | 13,629,945 | 27,259,890 | 8,035,934 | 169.6 | 55.7 |
| 2020/21 | 0.1856 | 14,776,059 | 14,776,059 | 29,552,118 | 8,672,755 | 170.4 | 54.3 |
| 2021/22 | 0.1777 | 12,314,996 | 12,314,996 | 24,629,992 | 8,847,435 | 139.2 | 63.7 |